

# EU airline crisis: cut capacity or end state aid?

**Continued from Page 16**

part of a united Ireland. Sir Patrick said that if the IRA ended the violence permanently "the way would still be open for Sinn Féin to enter the political arena". He insisted that the UK government's basic conditions for bringing Sinn Féin into the political process had not changed.

The IRA would have to offer a permanent and demonstrable end to terrorism and the British government would not drop its constitutional guarantees of the status of Northern Ireland.

The banks' creditors Bank of Credit Agric., Bank of Tokyo and Credit Agric. are now close to making a single step towards co-ordinating negotiations with the Disney camp.

At present the banks are divided into two main groups. One syndicate, led by Banque Paribas, represents 19 institutions that helped to

An increasing number of companies are cutting jobs or pay to cope, providing another drag on growth. Half Japanese manufacturers cut overtime, hired fewer people or reallocated staff in the three months to September, up from 40 per cent in the previous quarter, said the Labour Ministry.

are now in Tuesday's FT. Today they appear on Page 25.

STOCK MARKET INDICES	STERLING
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## CONTENTS

Business	2	Features	1	TV and Radio	33	FT World Activities	44	Show Information	\$425
American News	2,3	Financial awards	8	Crowd	32	Foreign Exchanges	40	Typical Options	945
International News	3	Legal Page	15	Obituary	34-38	Gold Markets	32	London SE	33
European News	6	Letters	14	Inf. Cap. Mkt.	23	Equity Options	42	Wall Street	47-44
World Trade News	8	Management	9	Int. Bond Service	23	Mutual Funds	35-40	Bourses	41-44
UK News	7	Observer	15	Int. Comptent	16,20-24	Stocks	41	Derivates	
Japan	12	Technology	11	Business Law	12	Money Markets	44	Volatins	57-71
Author	16	Arts	13	FT Activities	32	Recent Issues	44	Business Books	Section II

Australia	S\$23.00	Greece	D\$30.00	Lux	L\$65.00	Qatar	QR120.00
Bahrain	Dh12.50	Hong Kong	HK\$19.00	Malta	M\$20.00	U.A.E.	U\$91.00
Belgium	B\$65.00	Hungary	H\$18.00	Morocco	MD\$13.00	Singapore	S\$84.00
Bulgaria	L\$25.00	India	I\$21.50	Nam	N\$ 3.75	South Africa	R\$120.00
Cyprus	C\$1.00	Indonesia	Rp	Nigeria	N\$45.00	Spain	P\$10.00
Czech Rep	C\$145.00	Israel	S\$62.50	Norway	Nkr18.00	Sweden	S\$15.00
Denmark	D\$15.00	Italy	L\$70.00	Oman	O\$1.50	Switzerland	S\$42.50
Egypt	E\$15.00	Japan	Y\$50.00	Pakistan	P\$25.00	Taiwan	T\$20.00
Finland	F\$12.00	Korea	J\$1.50	Philippines	P\$24.00	Turkey	T\$1.250
France	F\$140.00	Kuwait	K\$15.00	Poland	Plz220.00	U.K.	L\$800.00
Germany	D\$30.00	Lithuania	L\$30.25	Portugal	P\$21.50	U.S.A.	D\$1.00

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Europe	12	Technology	11	Business Law	12	Commodities	32	Money Markets	44
Asia	13	Arts	13	FT Activities	33	Recent Issues	44	Business Books	Section II

Gresham Trust p.l.c., Barrington House, Gresham Street,  
London EC2V 7HE.



## NEWS: EUROPE

## Superstate nightmare troubles Hurd

By Gillian Triggs

Mr Douglas Hurd, Britain's foreign secretary, yesterday criticised what he called the "nightmare" scenario of a European superstate, and declared he was confident that the "centralising tendency" in Europe was at an end.

Speaking in Bologna, Italy, in his first important speech on Europe since the German constitutional court ratified the Maastricht treaty last month, Mr Hurd insisted that the principle of subsidiarity should now be the touchstone for the European Union.

"Subsidiarity is not only about rolling back the frontiers of the Community, where there have advanced beyond common sense, it also means moving forward with a lightness of touch," Mr Hurd said in comments which resonated with the British government's relief that the pace of European integration had faltered in recent months.

Legislation was a key area where the powers of Europe should be trimmed, since EU legislation had now become so intrusive and extensive that it risked devaluing the EU's reputation, Mr Hurd said. He insisted Community legislation should be introduced only when it would do the "least possible violence" to national legal systems.

Foreign policy and employment law had to remain firmly in the domain of sovereign governments.

The narrowness of Maastricht ratification in Denmark, France, Britain and Germany served as a clear warning that "sharing of sovereignty and centralising tendency, has for the time being run its course", he said, citing labour costs and trade barriers as the key challenges now facing Europe.

## Moldova brings in new currency

Moldova yesterday broke away from the Russian rouble zone and introduced its own currency, the leu, as the centrepiece of the government's new shock therapy reform programme, writes Jill Barshay in Kishinev.

Armoured trucks yesterday distributed 700 lei to Moldova's 4.3m citizens, who are made to change up to 70,000 converted rouble currency accounts.

to the lei in the confused period being up to the lei's introduction, the coupon has fallen dramatically on Kishinev's currency exchange auction, at which 11 banks that trade about \$500,000 each week determine the Moldovan currency's exchange rate. The rate is currently 3,850 coupons or 3.85 lei to the \$.

## Spain angered by Belgian action over terrorist suspects

# EU row blocks progress on asylum

By David Gardner in Brussels

Hopes that the European Union would speed up its faltering steps towards a common policy on asylum for non-EU nationals were blocked by a row about asylum for alleged Basque terrorists in Belgium.

Spain placed a general reserve on nine pieces of the asylum policy jigsaw. It argued angrily that Belgium's decision to consider two wanted members of the Basque separatist organisation Eta as possibly eligible for refugee status meant there was insufficient

confidence between member states in each other's judicial institutions to proceed to a broader common policy.

The two suspects were wanted on suspicion of providing infrastructure for a separatist commando unit. They were arrested in Brussels in June, but lawyers acting for them have applied to Belgium's commissioner for refugees, who is independent of the government and has yet to pronounce.

The Dutch were also unable to agree on the asylum proposals, because almost alone among member states, they are

obliged to inform their national parliament on the executive deliberations of EU interior ministers.

Justice ministers, meeting for the first time yesterday as a formal EU council of ministers following the entry into force of the Maastricht treaty, did agree to seek a common approach to extradition which would effectively rule out any future political defence for criminal action inside the EU.

But, for the moment, 11 member states are signed up to a separate Council of Europe convention which does allow

for "political infractions", the exception, ironically, is Belgium, which can not sign the convention because it retains the death penalty, although without applying it.

Ministers got further entangled yesterday when Spain also placed a reserve on setting up the establishment of the trade marks processing operation, which was allocated to Alicante, in Spain.

The European problem risks hindering the operations of a drugs unit set up earlier this year to develop a combined European strategy against narcotics trafficking.

objected that last month's summit surreptitiously reduced the number of official EU languages to be used by the new European trade marks office from nine to five (French, English, German, Italian and Spanish). This is holding up the establishment of the trade marks processing operation, which was allocated to Alicante, in Spain.

The European problem risks hindering the operations of a drugs unit set up earlier this year to develop a combined European strategy against narcotics trafficking.

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## Belgium wants stronger role for EMI

By Lionel Barber in Brussels

The Belgian presidency of the European Union yesterday called for a stronger role for the European monetary institute in the co-ordination of monetary policies and the management of the exchange rate mechanism.

Mr Philippe Maystadt, Belgian finance minister, said the

ERM crisis and introduction of wider fluctuation bands last summer made closer co-operation imperative. Without "a significant qualitative improvement" in this area, the goal of monetary union by the decade's end could be at risk.

In a speech to the European Finance Convention in Brussels, Mr Maystadt also admitted that the January 1, 1999,

deadline was more realistic than the original 1997.

He offered several proposals for filling the political vacuum in the wake of the August crisis which led to the introduction of 15 per cent fluctuation bands for ERM currencies.

● The EMI should be given "an explicit role" in decisions leading to the entry or realignment of an ERM currency.

● States with low inflation might consider aligning their monetary policies to a "common intermediate target", in which case the EMI might be allowed to issue joint statements on national policy decisions taken by central banks in this low-inflation zone.

● The ERM should be strengthened, possibly through a more equitable

sharing of potential exchange rate losses arising from open-ended interventions. This is a response to Bundesbank criticism that its obligations to defend other currencies was undermining its domestic monetary policies.

The Belgian presidency is worried that ERM stage two could be a dead letter without an effective EMI.

## Romanian unions in new strike

By Virginia Marsh in Bucharest

Thousands of Romanian trade union members yesterday threatened to launch a general strike and demanded the resignation of the government in the second large union action in 10 days.

Two of Romania's largest union confederations, called out thousands of members in Bucharest and other large towns in protest at an inadequate minimum wage, unemployment, corruption, the government's lack of a programme to relaunch the economy and its failure to achieve a dialogue with the unions.

Central bank officials said the increased labour militancy was "ominous" and warned that further pay increases would fuel already spiralling inflation. The statistics commission said yesterday year-on-year consumer prices inflation jumped to 315 per cent in October, its highest in three years.



A German-registered car turns back after trying to cross the border at Nieuwe Schans in the northern Netherlands. German farmers angry over imports of Dutch pork and lost incomes blocked the frontier with thousands of tractors yesterday.

## Russia restores import tariffs on some foods

By John Lloyd in Moscow

Russia is to reimpose import tariffs on a range of imported foodstuffs next month, Mr Yegor Gaidar, the first deputy prime minister, said yesterday.

Mr Gaidar said the tariffs would be low - but the move is a further sign of an increasing tendency on behalf of the government, including reformist leaders like Mr Gaidar, to protect Russian industry from foreign competition at a time when the demands of industrial lobbies are being pushed hard.

Mr Gaidar, as head of the Russia's Choice political group, is particularly vulnerable to calls for protection - having already promised the commercial banks relief from competition from foreign entrants to the Russian banking market.

A gathering of business leaders in the Enterprises for a New Russia group which supports the Party of Russian Unity and Agreement, yesterday called for further protection for the fledgling private businesses - and for a relief from taxes which, the group's leaders said, sometimes surpassed the level of profits.

Mr Gaidar said that "with a responsible majority" in parliament, inflation could quickly be brought down to around 15 per cent a month from its present levels of more than 20 per cent a month.

At the same time, the budget

deficit for the last quarter of this year, which it had been hoped would be contained to Rb5,500bn, is set to grow to more than Rb10,000bn, according to Mr Oleg Soskovets, another first deputy prime minister. Part of the increase, he said, was because of miners threatening to strike over unpaid wages, and to make good the debts of enterprises.

The cabinet is now showing considerable signs of disarray, as ministers - who have become leading figures in competing political group - find themselves unable to keep their differences out of the business of government.

Two leading ministers - Mr Boris Yegorov, the deputy prime minister for finance, and Mr Alexander Shokin, deputy prime minister for foreign economic relations, are clashing over which of them now has responsibility for talks on debt and on relations with the international financial institutions such as the International Monetary Fund and the World Bank.

The latest opinion poll for the election, from the All-Russia Centre for Research into Public Opinion, suggests Russia's Choice has a strong lead of 25.7 per cent - with the Yabloko bloc of Mr Grigory Yavlinsky at 17.9 per cent, the Communist party on 6.8 per cent, the Democratic party on 4.1 per cent, and the remaining nine parties far behind.

## Kohl's party tries to avoid state poll

By Judy Dempsey in Berlin

Chancellor Helmut Kohl's governing Christian Democrats will try to prevent an early election in the eastern state of Saxony-Anhalt after a financial scandal precipitated the resignation of the entire government at the weekend.

Elections are not due until next June as part of a marathon of federal and state elections being held against a background of declining support for the established political parties, in western, and

particularly in eastern Germany.

Instead, the CDU, in an attempt to limit the political damage, has nominated Mr Christoph Berger to replace Mr Werner Münch, the outgoing prime minister of Saxony-Anhalt, and form a new government.

The state audit office had last week confirmed that Mr Münch and three other west German ministers together paid themselves in excess of DM9,000 (\$583,500) over a period of two years.

## Polish sell-off runners under starter's orders

### Christophe Robinski on the privatisation scheme

The mass privatisation year gets under way tomorrow, today is the day for the acceptance of bids from would-be managers of 15-20 national investment funds (NIFs) which are being created to manage batches of 30 Polish

state sector companies for the next years. Shares in them will also be sold to all Poles for a total of 100 million shares.

The main task of the NIFs is to get a large medium-sized Polish industry, which is still in profit, out of the state sector and under competent management, both foreign and domestic. The foreign managers are expected to make the companies more credible and thus ease the task of raising capital to complement and facilitate their restructuring.

The managers' task will be to enhance the NIFs' value. They will be paid an annual performance fee, in equity form, as well as a yearly management fee.

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as an investment bank or consultants working together with local banks and consulting companies as well as accounting firms and lawyers.

A 19-person selection committee appointed by the prime minister, parliament and the trade unions will sift the applications and produce a list of applicants in order of merit with whom the privatisation minister will then negotiate final terms.

At the moment a list of 367 state sector companies is ready for inclusion in the scheme and new tranches are being prepared. The selection committee, which is being reappointed by the new prime minister, Mr Waldemar Pawlak, is expected to finish its work early in the new year. The funds should be up and running several months after that.

**THE FINANCIAL TIMES**  
Published by The Financial Times (Europe) GmbH, Nibelungenplatz 3, 50315 Frankfurt am Main, Germany. Telephone: +49 69 156 830. Fax: +49 69 596481. Telex: 416193. Represented by Edward Hugo, Managing Director, Publisher, DVM, Central-Vertrieb and Marketing GmbH, Adminal-Rosenstraße 34, 65253 Neu-Isenburg (owned by Herve Informations).  
Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Shareholders of The Financial Times (Europe) GmbH are The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.  
FRANCE  
Publishing Director: J. Rollay, 168 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone: (01) 4297-0621. Fax: (01) 4297-0622. Printer: S.A. Nord Editeur, 1501 Rue de Calais, F-91000 Evry. Centre 1. Editor: Richard Lambert. ISSN: ISSN 1148-2753. Commission Paritaire No 678053.  
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## EU presents 'action plan' for Bosnia

By Laura Silber in Geneva

European Union foreign ministers yesterday put forward their "action plan" to end the war in Bosnia, vowing not to lift sanctions against Serbian Yugoslavia until Bosnian Serbs handed over land to their Muslim adversaries.

Despite threats by EU ministers to suspend relief operations in Bosnia this spring if the warring sides fail to endorse a settlement dividing the republic into three ethnic mini-states, the leaders of the three communities yesterday appeared to remain far from agreement.

The Serbian president, Mr Slobodan Milosevic, and his Bosnian Serb proxy, Mr Radovan Karadzic, renewed their demands for the immediate suspension of United Nations sanctions before the Serbs made any territorial concessions.

Mr Alija Izetbegovic, the Bosnian president, said the mainly Muslim republic must receive additional land from the Serbs and access to Adriatic ports from the Croats.

Mr Douglas Hurd, British foreign secretary, yesterday said sanctions would remain in place until the Serbs fulfilled their pledges to hand over land in Bosnia. "The first move has to come from the Serbs" offer of additional withdrawal, once that offer had been implemented, and there was a ceasefire, and the aid was flowing freely, then we, the Europeans, would think that the Security

Council should consider suspending sanctions," he said during the first all-party talks since the collapse of the peace process in September.

However, in a defiant speech, Mr Milosevic slammed the EU for doing "enormous harm" to his country.

A statement from the Belgian EU presidency outlined the "action plan", which also called on Croat leaders to fulfil their pledge for concessions on ports and on the Bosnian government to stick to its territorial demands of 3-4 per cent. The Croatian president, Mr Franjo Tudjman, and Mr Mate Boban, the Bosnian Croat leader, reportedly gave their support for the EU plan at the Geneva session, also attended by Muslim and Croat military leaders but boycotted by Bosnian Serb commander Ratko Mladic.

Mrs Sadako Ogata, UN high commissioner for refugees, accused all three leaders of reneging on their pledge of 11 days ago to allow the free access of humanitarian aid to some 3m people in Bosnia.

Discussion of the latest EU-sponsored Bosnia peace proposals will continue in Rome today as EU foreign ministers, together with their US and Russian counterparts, join foreign ministers from the former communist states in a broader review of European and central Asian security issues at a meeting of the Conference of Security and Co-operation in Europe (CSCE). Anthony Robinson writes from Rome.

## In search of fiscal wisdom for old age

Hugo Dixon on pensions policy in a world of ageing populations and big deficits



Pensions are already the single biggest item of government expenditure in almost all industrialised countries. As populations age, and schemes set up after the Second World War mature, state pension transfers will consume an ever-increasing share of national budgets. On current trends, they will exceed spending on health care and education combined within the next 50 years.

These bald facts explain why most governments are considering revamping their pension systems. Without change, there are fears that ballooning pension budgets will become unsustainable. The next generation of workers may not be willing to pay the higher taxes or social security contributions that will be needed when the current generation of workers retires.

Politicians are reluctant to risk the electoral consequences of cutting back people's pensions. They also have little incentive to take painful decisions whose full benefits will only become apparent long after they have left office.

The policy questions surrounding pensions are complex. Pension policy has a powerful impact on the wider economy. In particular, it can affect retirement ages, savings and investment, the competitiveness of industry and job mobility.

Governments started to reform their pension systems in the 1980s. Japan, whose demographic crisis came early, curbed the generosity of its state scheme and raised the

Ageing population

Percentage of population 65 and over



Source: OECD, Social Data Bank, Demographic Statistics

age of entitlement to pensions. In the UK, the Conservative government, driven mainly by an ideological belief in the superiority of private pensions, gave employees tax incentives to opt out of its state earnings-

related pensions scheme and promoted personal pensions. Continental European countries such as France, Germany and Italy face the greatest pressure to change, partly because of the speed with which their populations are ageing (see chart). But their pensions are also especially generous, typically more than half final salaries.

The pressures are less intense in Anglo-Saxon countries such as the US, UK, Canada and Australia. Their populations are not ageing as rapidly and their state schemes are less generous, in part because of the greater role of private pensions.

The main response of governments faced with such pressures has been to curb the generosity of their state pension schemes, while keeping their basic structure intact. They have included:

- Cutting the growth in benefits. The US has several times frozen benefits. The UK, which used to link pensions to average earnings, now updates them in line with prices. The basic pension, currently 15 per

cent of average earnings, is thus projected to fall to 7 per cent of average earnings over 30 years.

- Raising the state pension age. This saves money by cutting the number receiving pensions and governments hope it could reverse the trend towards earlier retirement in most countries. Japan has raised its pension age from 65 to 68. The US has chosen 67, though this will not come fully into effect for more than 30 years. Germany and Italy are also gradually increasing their pension ages to 65. Other countries plan similar action.

- A more radical reform is to shift from state to private provision of pensions. It is possible to achieve this by allowing state pensions to wither and relying on people to get the message that they need to save for their retirement. Alternatively, governments can promote private pensions through tax relief for pensioners or

by compelling people to save for their old age.

No industrialised country has made a wholesale switch, though Chile has done so by making private saving mandatory.

Private pensions mean there would be less need to raise taxes in future to finance the pensions of the growing number of old people. Antiquarians also argue that, by saving for their pensions, today's workers would channel larger sums of money into productive investment so boosting long-run economic growth.

But private pensions do nothing to curb public spending in the short run, as those who have already retired still have to rely on taxpayers for their pensions. Moreover, they impose a greater financial burden on today's workers who have to save for their own pensions as well as paying taxes for the pensions of those who have retired.

Advocates of private pensions point to their greater flexibility. Instead of contribution rates and pension ages being fixed by governments, individuals are able to choose how much to save and when to retire - though this is less so with occupational schemes than personal pensions.

Backers of state provision point out how successful it has been in reducing poverty in old age. Private pensions, they argue, are not well suited to tackling poverty because they cannot easily redistribute money from the rich to the poor. If people had to save for their retirement, the unemployed, women who stayed at home and those on low incomes would suffer. Large sums of their savings could also be swallowed up in admin-

istrative fees. This means that complete withdrawal of the state from pension provision is unlikely to be socially acceptable in most countries.

However, the state might reduce its commitment by guaranteeing a basic income for all old people, leaving additional saving to individual choice. However, if this basic income was set at a generous level, the cost could be high. If a low level was chosen, many pensioners could still face poverty.

An alternative is to target the state pension on those most in need, while giving nothing to those who have accumulated decent private pensions. But the danger is that people would have no incentive to save for their retirement. In Australia where state pensions are means-tested an increasing proportion of retired people qualifies because they ensure their wealth is invested in ways that do not feature in the test.

Compulsory saving would negate the choice and flexibility associated with private provision. From an individual's perspective, state-mandated contributions to private pensions might not look so different from taxes or social security contributions.

As short-term budget strains and long-term demographic pressures grow, governments are increasingly finding inaction is not an option. Whether by choice or force of circumstance, a shift from state to private pensions is probably inevitable.

This is the seventh article on welfare states around the world. Previous articles appeared on October 25, November 3, 8, 11, 19, 24.

## Ruhrkohle move on four-day week

By Ariane Genillard in Bonn

Ruhrkohle, Germany's largest coal producer, is to discuss a proposal from IG Bergbau und Energie (IGBE), the mining industry trade union, for the introduction of a four-day working week in forthcoming talks with union representatives.

The union is hoping a shorter working week will avoid massive lay-offs facing the recession-hit industry. Ruhrkohle, which produces 80 per cent of Germany's hard coal, is due to axe 6,000 jobs in coming months.

The redundancies come on top of 20,000 jobs which must be eliminated between 1991 and 1995.

The move follows an agreement struck last week between the IG Metall engineering

union and Volkswagen which will introduce a 28.8-hour week and lower wages in order to save up to 30,000 jobs.

Mr Hans Berger, president of IGBE, said the proposal from his union could save up to 10,000 jobs in the mining industry.

The union is also offering pay cuts of 5 per cent in the talks which will take place in two weeks, much lower than Volkswagen's proposed 20 per cent reductions.

However, officials in German coal mining groups warned at the weekend that the shorter week could only be a transitional measure to overcome the crisis hitting the domestic coal mining industry.

Unsold stocks have been piling up at coal mining companies as orders from steelmakers have plunged this year.

## More falls in German steel production

By Ariane Genillard

West German steelmakers said production of hot-strip steel would fall by 15 per cent in the fourth quarter of 1993, compared with the same period last year, because of continued depressed demand, the German steel association said yesterday.

The reduction is higher than had been anticipated, reflecting dire market conditions, a spokesman from the association said. The reduction in hot-strip output for the whole year will amount to 12 per cent.

Steelmakers have complained that the failure of the European Commission to reach a European-wide agreement on reducing over-capacity in steel markets would lead to drastic consequences in the recession-hit industry.

**RADIO  
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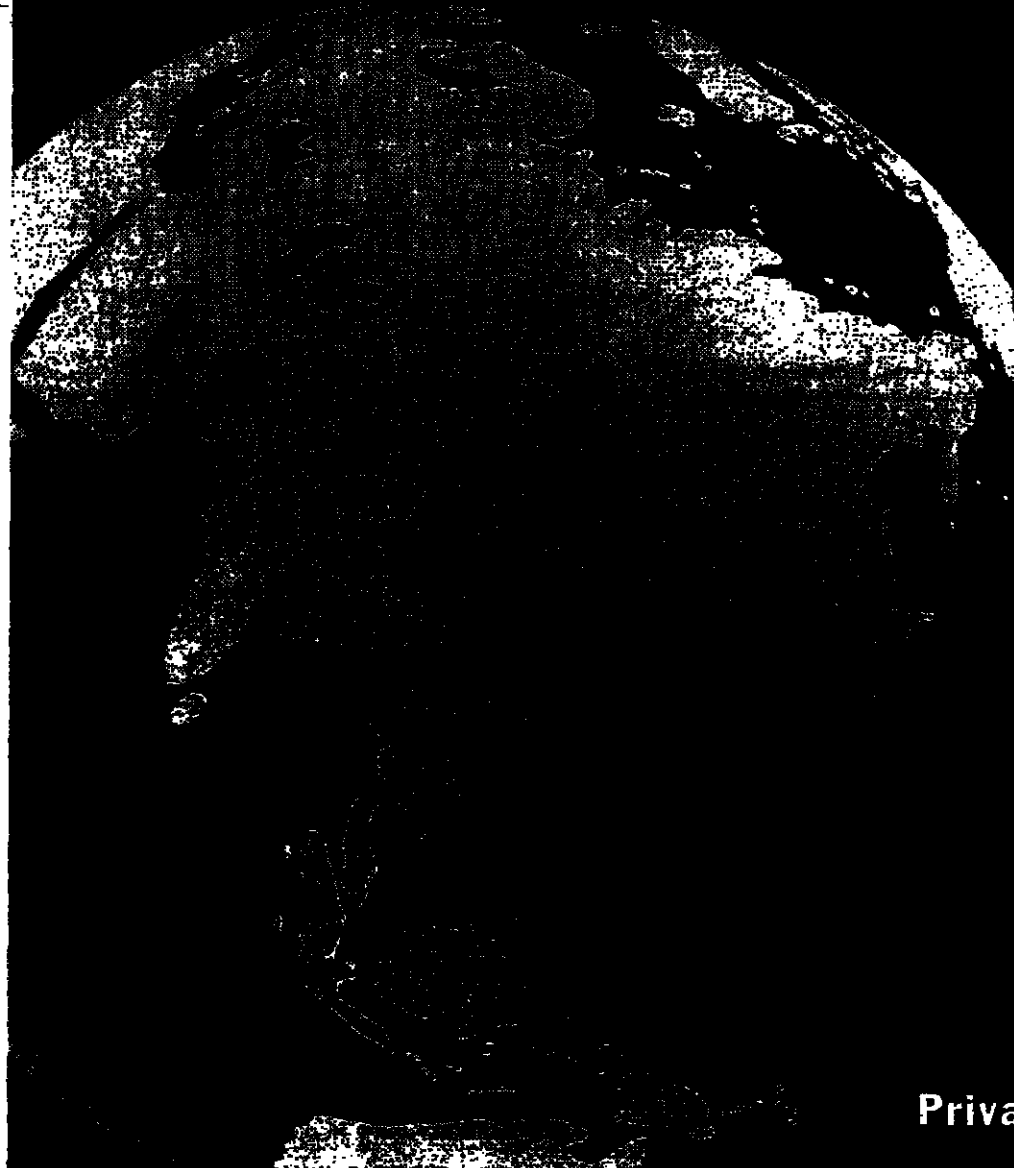
The Radio Authority invites applications to provide a third Independent National Radio (INR) service, to be broadcast on the AM (medium wave) band, the greater part of which should consist in the broadcasting of spoken material, and which must cater for tastes and interests different from those catered for by the two existing INR licensees. Classic FM and Virgin 1215. The licence specification document includes guidance to applicants on how these requirements should be met. The service will be expected to cover, in daylight hours, at least 90% of the UK population.

This licence is advertised under the terms of the Broadcasting Act 1990. It will be awarded, subject to the other requirements of the Act being satisfied, to the applicant offering the highest cash bid for the licence. In addition to the cash bid and the Authority's licence fee, the licensee will be required to make a payment of four per cent of qualifying revenue per financial year. The licence will be granted for a maximum period of eight years from the commencement of broadcasting.

A specification document containing all particulars, including programming requirements, details of transmission arrangements and coverage, financial requirements and information about the application procedure, may be obtained, on written request, from the Chief Executive, The Radio Authority, Holbrook House, 14 Great Queen Street, London, WC2B 5DG.

The closing-date for the submission of completed applications will be Tuesday, 15 March, 1994. A non-refundable application fee of £10,000 must accompany each application.

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## NEWS: INTERNATIONAL

## Internal battles and voting reforms may spawn new parties

## NZ politics enters period of turmoil

By Terry Hall in Wellington

New Zealand's two main political parties have each entered a period of turmoil. Prospects of a political realignment have increased, following the general election earlier this month which saw the right-wing National party hang on to power by a one-seat majority.

Mr David Lange, the former Labour party prime minister, said last night that an acrimonious brawl over the continued leadership of Mr Mike Moore, his successor, could wreck the party. The battle erupted within days of Mr Moore's resignation, claiming that he had resurrected the party's fortunes by nearly winning the election.

Many see the struggle as the first in a series of party wrangles which will prompt members of the two main parties to form new political groups. Politicians are seeking to take advantage of the introduction for the next election of the German proportional representation system, which favours the development of small parties, rather than the Westminster-style two-party system which New Zealand has had for much of the past 133 years.

Divisions also exist within the National party amid speculation that a new hard-right party might be formed. Ms Ruth Richardson was topped as finance minister by oppo-



Left: former National party ministers Ms Ruth Richardson and Mr Graeme Lee

nents within the party at the weekend.

She has said she will not hesitate to vote against the government if it puts her economic policies at risk.

The new finance minister, Mr Bill Birch, is a close ally of

prime minister Jim Bolger. Within New Zealand Mr Birch was considered the most powerful minister in the previous administration, not Ms Richardson, whose power ebbed after the government was forced to backtrack on some

reforms she introduced in 1991. Mr Birch was the architect of many reforms introduced over the past three years including the Employment Contracts Act which has effectively broken the power of the unions and cut wage costs. He also orches-

trated changes in insurance and health to link them more closely to market forces.

The struggle within Labour between Ms Helen Clark, a left-leaning academic, and Mr Moore, a former trade unionist, has divided the party into two roughly equal factions. About half apparently want to follow Ms Clark, Mr Lange and others into turning Labour back to a centre-left group which is already pledging to raise taxes to help the underprivileged. Aligned against them are Labour MPs who supported economic reforms, as well as Maori MPs and a number of traditional union and other working-class Labour MPs.

In a letter of support for Ms Clark, who is standing against Mr Moore in tomorrow's caucus vote for leadership, Mr Lange accused Mr Moore of campaigning as if the Labour party was his own property. "He'd rather see the party wrecked than let caucus choose a new leader," he said.

The left wing argues that the party must refocus on its roots in order to survive under the proportional voting system; Mr Lange and others say the party must abandon the centrist approach favoured by Mr Moore of "being all things to all men". Mr Lange said on television last night that Labour could never govern on its own again.

## China-UK rift cuts HK share prices

By Simon Davies and Sherrin Hobberson in Hong Kong

Share prices in Hong Kong fell sharply yesterday as investors reacted to the apparent breakdown in Anglo-Chinese co-operation over the territory's political future.

Hong Kong's politicians called on Governor Chris Patten to give a full account of the talks when he appears before the Legislative Council (LegCo) on Thursday.

The Hang Seng index, the blue chip barometer of Hong Kong's economy, ended down 361.65 points, or 2.82 per cent, at 9,013.77. Traders attributed the fall to concerns about an aggressive reaction by China, as Mr Patten proceeds toward tabling his democracy legislation without Beijing's consent. However, they said that unless China was prepared to sacrifice Hong Kong's economic well-being for political gains, other factors would prove more important. Mr Adrian Fung, head of research at Baring Securities, said: "There are two things that matter: interest rates and the Chinese economy. The rest of it is largely irrelevant."

Mr Richard Witts, managing director of United-Mak Yung Kie, a local brokerage, said: "It doesn't really matter what Mr Patten does; it is how China reacts to it."

Exactly a year ago, China first threatened to damage Hong Kong's economy in retaliation for Mr Patten publishing his democracy plans. It questioned the Hong Kong government's right to develop the colony's next container terminal - the contract is still a matter of dispute.

Beijing limited itself to blaming Britain for the lack of progress in the 17th round of talks, which ended in the Chinese capital on Saturday. Britain offered on 18th round of talks but the two sides did not set a date.

Mr Jimmy McGregor, an elected member of LegCo, yesterday urged Mr Patten to push ahead with the first stage of his legislative programme. "After these measures have been passed he should then seek to engage Beijing in talks about the more difficult issues dividing the two," he said.

Mr Tam Yiu-chung, a pro-British legislator, said it was worrying that the UK and China had not given a date for future talks. He said if Mr Patten decided to table his reform bill, the talks would break down irretrievably.

Peter Wise adds from Lisbon: China said yesterday Britain was entirely to blame for the breakdown in talks. Mr Wu Jianmin, a Foreign Ministry spokesman, said Beijing was deeply disappointed by the collapse of the 17th round of negotiations and that "the responsibility lies solely with the British side," but declined to elaborate.

Mr Wu was speaking during a state visit to Portugal by Chinese President Jiang Zemin for talks on the transfer of Macao to Chinese rule two years after Beijing takes over Hong Kong in 1997.

No difficulties had been raised over the transfer of Macao and good relations between the two would ensure the territory's prosperity and stability, he said.

## Negotiators at loggerheads

## Israel pact on autonomy under threat

By David Horowitz in Jerusalem

A fortnight before Israel is due to begin pulling troops out of the Gaza Strip and the West Bank's Jericho region, dissident members of the PLO's mainstream Fatah faction threatened yesterday to resume the armed struggle, and Israeli and PLO negotiators remained at loggerheads over a number of crucial issues.

Mr Yitzhak Rabin, prime minister, said that while he still hoped all autonomy arrangements would be finalised in time for the December 13 start of the troop withdrawal, he did not intend to give ground merely to ease the negotiating process.

He said Israel needed satisfactory understandings on security for Jewish settlers and for other Israelis travelling on main roads of the occupied territories, on the precise Jericho boundaries and on control of the autonomous areas' external borders. It would be better to delay autonomy by two or

three weeks, he said, if that would guarantee "a clear agreement which won't cause misunderstandings in the implementation".

Delegates from Israel and the Palestine Liberation Organisation resumed their autonomy talks in Cairo yesterday.

Mr Nabil Sha'ath, chief PLO negotiator, said there had been progress on the demand for release of the 10,000 Palestinian prisoners held in Israeli jails. But he said that "the Israelis are really not moving on the issues that separate us... There is the threat that Israel will not withdraw on December 13".

In the occupied territories there were signs of growing impatience at the lack of progress. On Sunday night, undercover troops shot dead a member of the Fatah Hawks in a Gaza refugee camp.

About 5,000 people attended his funeral yesterday, and members of the Hawks distributed leaflets announcing a return to the gun. Shots were fired at two Israeli police stations and three army bases.

## Australian trade meets forecasts

By Nikki Tait in Sydney

Exports from Australia fell 3 per cent last month, but an even sharper 4 per cent decline in imports left the current account deficit roughly in line with market expectations.

The country registered a seasonally adjusted current account deficit of A\$1.257bn (US\$810m) in October, up from A\$1.077bn the previous month, according to latest official figures.

Analysts expressed no surprise at the exports fall: the September figure had been boosted by a high level of gold

sales, and the merchandise exports - at A\$5.475bn - remains the second highest on record.

The fall in imports, down A\$2.17m to A\$5.317bn, was also partly explained by the timing of transport equipment deliveries. The seasonally adjusted balance of trade stood at A\$158m, up A\$48m on the September surplus.

Although the data was generally viewed as encouraging, the Australian dollar came under pressure, with Japanese selling blamed. BIS Shrapnel, the economic forecasting firm, also

warned that long-term problems may be building up, given the low levels of business investment.

"By the end of 1993, strong growth and supply constraints will produce a surge in imports and a deterioration in the current account deficit to some A\$23bn by the end of that year," it predicted.

Opposition parties tried to capitalise on tension between the Australian government and Malaysia over remarks made by Mr Paul Keating, the prime minister, at the recent Apec conference in Seattle.

Mr Alexander Downer, opposition treasury spokesman, said that the prime minister should apologise over his comments about Dr Mahathir Mohamad, the Malaysian prime minister. He said that Mr Keating's description of Dr Mahathir as a "recluse" was not attending the Asia-Pacific summit was putting export trade with Malaysia in doubt.

The opposition's call followed a move by Malaysia at the weekend to ban Australian-made television programmes and advertisements in protest at Mr Keating's remarks.

## Iranian aircraft hijacked

An unidentified Iranian yesterday hijacked a government aircraft with 38 people on board during a domestic flight in Iran then surrendered after it landed in southern Iraq, AP reports from Nicaragua.

The Iraqi news agency, INA, said the male hijacker gave himself up six hours after the twin-prop Fokker Friendship F27, owned by Iran's Oil Ministry, landed in the Iraqi port city of Basra.

It did not say whether the hijacker was armed, or if any of the passengers were hurt in the ordeal. INA also did not say what the hijacker's demands were, except that he requested asylum in Iraq or any other country.

The hijacker's wife and five children were with him on the flight, INA said.

The agency said the aircraft landed in Basra following a request by Iranian authorities. Iran's official news agency, IRNA, said Iranian officials had requested that Iraq refuse to provide ground services for the hijacked aircraft.

## Japan's carmakers seek alliances

By Michio Nakamoto in Tokyo

Japanese carmakers are coming under increasing pressure to consolidate their activities, amid a continuing slide in personal spending at home, the impact of the high yen overseas and the increased competitiveness of Detroit's manufacturers in the US, Japan's biggest export market.

In a deal revealed yesterday, Honda has agreed to supply Mitsubishi Motor with drive shafts for use in front-wheel-drive Mitsubishi cars. Neither company would reveal the volume or value involved.

The deal reflects a growing trend for Japanese carmakers to seek alliances with each

other in a bid to reduce costs, make more efficient use of facilities and survive the downturn.

Honda will benefit from the economies of scale provided by a big buyer for its drive shafts, which the company has not sold to its competitors in the past. Mitsubishi, for its part, will be able to reduce its development costs.

The deal also indicates that the environment faced by Japanese car makers has become so tough that standard cost reductions by companies are in many cases not sufficient to enable them to survive the downturn.

Statistics yesterday showed that Japanese vehicle exports

last month suffered the largest year-on-year fall on record. Automotive exports in October, including parts, were down 25 per cent in unit terms, according to the Japan Automobile Manufacturers' Association. In value, exports were down nearly 10 per cent.

The largest falls came in exports to countries of the European Union, which were down 42 per cent in the ninth consecutive year-on-year decline. Exports to the US and Asia fell 21 per cent. In the domestic market, vehicle unit sales fell 9.5 per cent.

Carmakers have been struggling to reduce costs and adjust production levels to

meet lower demand. Mazda closed its factories yesterday for the second time this month to adjust inventories. Isuzu said it aimed to reduce its seasonal workers by 1,000, or 50 per cent, in a year.

Most car makers have also been standardising a large number of their own car components in an attempt to reduce costs. In Honda's new Accord model, for example, 50 per cent of the components are the same as those used in the previous model.

Earlier this year, Honda and Isuzu began providing each other with cars to supplement their ranges. Isuzu and Mazda also have an agreement to provide each other with engines.

## CHANGES TO INDUSTRIAL STRUCTURE SEEN AS KEY TO GROWTH

Macroeconomic structural adjustment combined with microeconomic reforms would lift growth in Japan by about 0.5 per cent and reduce current account surplus to around 1.5 per cent of gross national product, a government advisory council says, Michio Nakamoto reports.

Failure to change industry's structure would leave the economy unable to "break out of the current impasse to achieve stable growth", warns the Industrial Structure Council, an advisory board to the Ministry of International Trade and Industry.

In a report released yesterday, the council - whose members include leading industrialists, such as Mr Akio Morita, chairman of Sony, labour leaders and academics - recommends Japan carry out substantial upgrading of the social infrastructure to stimulate domestic demand, implement deregulation to create new

industrial fields and combat business practices which restrain competition.

Adopting such measures would take real economic growth rate to about 3.2 per cent in the years to 2000, instead of the 2.6 per cent or less expected if no action is taken; the council predicts Japan's current account surplus as a percentage of GNP would remain at a level that would continue to create friction with other countries.

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## JRD Tata: symbol of the Indian spirit of enterprise

By Stefan Wagstyl in New Delhi

Mr JRD Tata, the urbane industrialist who headed Tata, India's largest commercial group, for more than 50 years and was a symbol of his country's entrepreneurial spirit, died yesterday aged 88.

Tributes flowed into Tata's Bombay headquarters, including a message from President Shankar Dyal Sharma, who said Mr Tata would "always be remembered for his patriotic services" in many fields.

Jehangir Ratanji Dadabhai Tata, the son of an Indian father and a French mother, was born in Paris in 1904 into one of India's wealthiest families. He made full use of the opportunities offered by his privileged life: businessman, pioneer aviator, and champion of many causes ranging from India's nuclear development to population control. He piloted aircraft until well past 80, skied until he was 85 and retained his seat on the board of Tata Sons, the group's core company, until his death.

He spoke French better than English and both better than any Indian language, yet he devoted his life to India. He stayed out of politics, but he often criticised India's socialist programme, an approach

which cost Tata companies dear when it came to securing government investment approvals.

Flying was Mr Tata's passion. As a boy in France he watched Louis Blériot's earliest flights. In 1923, he became one of the first Indians to secure a commercial pilot's licence. In 1932, he founded Tata Air Services, a forerunner of Air India, the national flag carrier, and piloted its maiden flight. After the nationalisation of aviation in 1963, Mr Tata was made Air India's honorary chairman - a post he retained until 1978, when he was sacked by a government jealous of his influence. Mr Tata later said it was his life's biggest setback.

Mr Tata's business career began at 21 after he completed military service in France. Mr Tata wanted to go to Cambridge, but his father told him to move to India to join Tata as an unpaid apprentice in the group's steel business. A year later, Mr Tata's father died and Mr Tata inherited his seat on the Tata Sons board. In 1938, the chairman died and, at the age of 34, Mr Tata was chosen to succeed him.

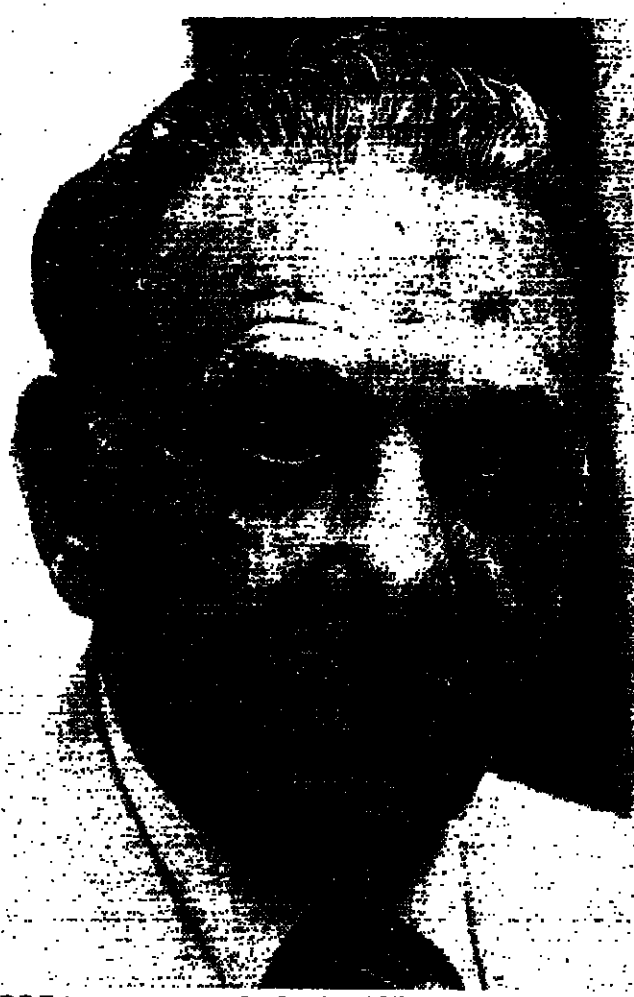
Mr Tata ruled with a light hand and gave managers freedom to work independently. Just as Mr Tata pursued aviation, other executives expanded the group's interests in

engineering, motors, chemicals, hotels and many other industries. As the group's sales rose to their current annual total of over A\$6bn (A\$3.6bn), so investments became increasingly diverse.

Until the late-1970s, Mr Tata's charisma held the group together. But in the 1980s, the group began to look increasingly incoherent, with its ageing managers often too busy guarding their own fiefdoms to respond to commercial challenges. Mr Tata was criticised for retaining power for too long. In 1991 he finally handed over the chairmanship of Tata Sons to his cousin, Mr Ratan Tata.

Mr Tata gave much time to causes of national interest. In 1945, he set up the Tata Institute of Fundamental Research, a pioneer of India's nuclear programme. In the early 1960s, he was one of the first advocates of population control - an issue over which he quarrelled with Jawaharlal Nehru, who believed a large population made for a powerful country. In 1992, Mr Tata received the United Nations Population Award.

Mr Tata, who had no children but is survived by his wife, died in a hospital in Geneva, where he had gone for a holiday and for medical treatment.



JRD Tata: gave managers freedom to work independently

## Industrialists urge economic reform

By Stefan Wagstyl

Indian industrialists have urged the government to put economic reform back to the top of the political agenda following the ruling Congress (I) party's partial success in this month's state elections.

Industry leaders believe Congress has done well enough in the polls, for which vote-counting started at the weekend, to have taken the steam out of demands from the Bharatiya Janata party, the militant Hindu opposition, for an early general election. Businessmen now expect parliament to run its full term to 1996, giving Prime Minister P V Narasimha Rao and colleagues time to press on with reform.

"I hope the next 24 years will be assigned only to economic reforms," said Mr S K Bhargava, chief executive of Eicher, an engineering group. Mr K N Menam, president of the Federation of Indian Exporter Organisations, said the results should give Congress enough comfort to go ahead with reform.

In Bombay, stockbrokers expected the results to give a further boost to the stock market, where prices have risen by an average of 23 per cent in the past three weeks, as measured by the Bombay Stock Exchange's index of leading stocks. The market was closed yesterday for a religious

holiday. Shares are in the middle of their biggest rally since last year's scandal in the interbank securities market triggered a prolonged sell-off.

The elections are a delayed consequence of the storming of the Ayodhya mosque last year by militant Hindus. Soon after the sacking, the BJP-controlled assemblies in four northern states - Uttar Pradesh, Himachal Pradesh, Rajasthan and Madhya Pradesh - were suspended by the central government for allegedly supporting the mosque's destruction. The elections were for new assemblies for these states and in two others - the city of Delhi and the small north-eastern state of Mizoram.

In the states where counting began at the weekend, Congress has won Himachal Pradesh and won enough seats in Rajasthan to rob the BJP of an outright majority, though the BJP may still form a government with support from independents. In Uttar Pradesh, the BJP has lost its majority and control is likely to pass to an anti-BJP coalition led by Mr Mulayam Singh Yadav, head of the Samajwadi party, a populist grouping representing lower castes. The BJP has swept control of Delhi, where elections were held for the first time after 40 years of central rule.



## Canada sees sharp rise in budget deficit

By Bernard Simon in Toronto

Canada's budget deficit will be almost 40 per cent higher in the current fiscal year than previous estimates, Mr Paul Martin, the finance minister, said yesterday.

Blaming a combination of over-optimistic forecasts by the previous Progressive Conservative government, a burgeoning underground economy and unexpectedly large tax refunds, Mr Martin said that the shortfall for the year to March 31 was now projected at C\$44bn-C\$46bn (\$22.5bn-23.3bn).

The Conservatives last spring forecast a deficit of C\$32.6bn for this fiscal year.

"We are going to have to restore control over the nation's finances," Mr Martin said. The new Liberal government last month revised the estimate for the 1993-94 deficit upwards from C\$35.5bn to C\$40.5bn.

The revised forecasts, which were widely leaked last week, had a limited impact on financial markets yesterday. By midday, the Canadian dollar had lost about a third of a cent to 74.90 US cents.

The size of Canadian federal and provincial budget deficits

has for some time been a source of concern to foreign investors. Standard & Poor's, the rating agency, last week downgraded Ontario's credit rating.

Mr Martin's strategy for containing the deficit will emerge in his first budget, due to be tabled early next year. But he reaffirmed yesterday the Liberal election campaign pledge to bring the budget deficit down to 3 per cent of gross domestic product by 1996-97 from 5.9 per cent last year. He added, however, that achieving this target "will not be easy, to say the least."

One economist said he was encouraged by signals that the Liberals plan to overhaul the budget-making process and seek a more co-operative approach in fiscal policy between Ottawa and the provinces.

The Conservatives consistently failed to meet their deficit-reduction targets during their nine years in office. The budget estimates made earlier this year were based on a 1993 growth rate of 2.9 per cent, rising to 4.6 per cent in 1994. These forecasts have now been scaled back to 2.5 per cent and 3 per cent respectively.

## Mr Continuity set to succeed Salinas

By Damien Fraser

The atmosphere at the headquarters of Mexico's ruling party on Sunday night was jubilant. Mr Luis Donaldo Colosio, the former party leader and favourite of the rank and file, had defeated his rivals to be declared the nominee to succeed President Carlos Salinas next year.

While erstwhile competitors for the nomination may have higher intellectual reputations, none enjoyed Mr Colosio's broad party support, his mix of technical and political skills, nor, above all, had they shown such unwavering loyalty to Mr Salinas's economic and political goals.

In the end such qualities won the 43-year-old social development minister the presidential nomination, which is traditionally in the gift of the outgoing president. With the Institutional Revolutionary Party in power for the last 64 consecutive years, and more popular than six years ago, Mr Colosio is overwhelming favourite to become president after the election next August.

"Mr Colosio is known by all of us and we will work for him," said Mr Mario Ruiz, municipal president from Nancayan, in the state of Mexico, one of the thousands of PRI supporters who had come to pay their respects to Mr Colo-



Colosio: broad party support, technical skills and unwavering loyalty to the president.

sio. "He will follow the same line as Salinas because his is a project over generations."

Mr Colosio's total fidelity to the current president and reticence in public about his own ideas have raised questions about whether he has the inde-

pendence of mind to lead Mexico into the next century. His long experience in government has given few clues of how he would lead the country for another six years.

"It is a huge mystery what he believes in," said one ministerial colleague from a rival team before his nomination.

The "mystery" Mr Colosio's lack of opinions indicated that he was afraid of making tough decisions. Some question Mr Colosio's record as government minister, which over the last year has consisted mainly of presiding over a lot of money on public

works projects.

But in his acceptance speech on Sunday night, Mr Colosio did give some clues as to how he would govern Mexico. He strongly endorsed Mr Salinas's free-market economic policies: "I have seen the social cost of mistakes, policies and the advantages of hope from correct policies," he said. "Discipline in public finance has been never to leave again."

Mr Colosio pledged himself to a continuation of Mr Salinas's anti-poverty programme, which he said would become the backbone of the new government. Many have criticised the programme, including privately, at least one cabinet member, as too centralised around the president and responsive to political rather than social development needs.

The greatest change from Mr Salinas may lie in Mr Colosio's attitude to the capital and the regions. Mr Salinas's economic revolution has been top-down and highly centralised. Governors, who have fallen out of favour, have been dismissed, and states given almost no power to raise their own money.

Mr Colosio is from the agricultural north of Mexico, from a small village, Magdalena de Kino in Sonora, not far from the border with Arizona. He is thought to find Mexico City and its domination of Mexico stifling and unhealthy. He said

in a recent interview that were he elected president he would give more independence to state governors and perhaps allow them to raise property taxes. He said he would encourage them to deregulate the state economies as had been done at federal level.

Like the other leading members of Mr Salinas's cabinet, Mr Colosio is a US-trained technocrat - he has a graduate degree in regional development and urban economics from the University of Pennsylvania. Unlike them he has held elective office, having been both a deputy and a senator.

He started working with Mr Salinas in 1979 in the budget ministry and has been a close colleague since. As head of the PRI he presided over the party's first-ever defeats in governor elections, which he presented as victories for democracy, and a convincing win in federal elections for local deputies, described as a vindication of Mr Salinas's economic reforms.

Since last year he has been in charge of the social development ministry where he has had a multi-billion dollar budget to reduce poverty, improve the environment and build houses and other infrastructure projects. The spending has helped him solidify political alliances across the country, and gave him a seat on the economic cabinet.

## Religious test for Supreme Court

By Jurek Martin in Washington

The US Supreme Court yesterday accepted for judgment next year a controversial case which appears to cut to the heart of the US constitutional division between church and state.

The case concerns the establishment in 1989 by the New York State legislature of a special school district in Orange County, 40 miles from New York city, catering to the needs of the disabled children of an Hasidic Jewish sect which makes up most of the population of a local village.

Most of the children attend private religious schools but about 220 physically handicapped children were taught at a local state school. However, their parents withdrew them on the grounds that their lessons were incompatible with their strict religious beliefs,

leading the legislature to create a special district.

This was challenged by the state board of education on the grounds that government thus violated the constitutional separation of church and state. State courts upheld this argument, but lawyers for the Hasidic sect, backed by the New York attorney general, Mr Robert Abrams, petitioned the Supreme Court for a review.

The relevant Supreme Court ruling appears to be its 1971 judgment (Lemon vs Kurtzman) against government laws and practices which advance or promote religion or entangle government in religious affairs.

Mr Abrams's brief maintains the creation of a special school district had no wider impact and "has, at most, the effect of accommodating the needs of a community of devoutly religious people."

## Democrats drop lawsuit

The Democratic party in New Jersey has dropped its lawsuit seeking to invalidate this month's election to pick the state's new governor, in which Mrs Christine Todd Whitman, the Republican candidate, defeated incumbent Governor Jim Florio, reports George Graham from Washington.

The suit had been filed after Mr Ed Rollins, Mrs Whitman's campaign manager, said the campaign had paid black preachers to stop their congregations from voting.

Mr Rollins later said under oath that he had made this up to tempt Mr James Carville, who managed Mr Florio's campaign. New Jersey Democratic leaders concluded that they could not prove the Republicans paid to suppress black votes.

## Honduras poll win for Liberal

By Edward Orlebar in Tegucigalpa

Mr Carlos Roberto Reina of the centre-right Liberal party has ousted the National party in a landslide presidential election victory in Honduras.

With 80 per cent of the vote counted, according to the national electoral tribunal, he was leading his chief rival Mr Oswaldo Ramos of the governing conservative National party by 33 per cent to 41 per cent, the largest margin since civilian government was restored in 1981.

The Liberal party was also expected to secure majorities in congress and the municipalities from Sunday's vote.

Mr Reina, an urban 67-year-old former president of the Inter-American Court of Human Rights, said as he claimed victory that he would implement a "moral revolution" in public service.

He has promised to attack rampant government corruption, and reform partisan state institutions, including the judiciary and the national electoral tribunal which organises elections.

According to a political analyst close to the Liberals, Mr Reina's chances of implementing the reforms will depend on how quickly and effectively he can create his own team and marginalise traditional party barons.

Despite accusations from Mr

Ramos that he was a communist, Mr Reina, who takes office in January, has said he will continue to honour Honduras's \$3.8bn foreign debt, and the structural adjustment programme with the Washington-based international financial institutions. He said he would, however, add a "human face" to the programme - which may be difficult in the face of declining foreign aid.

The plan was implemented in 1990 by President Rafael Callejas of the National party, who renegotiated foreign debt and paid some \$600m in arrears, began a privatisation programme, and liberalised the economy.

Although the economy has stabilised this year and the government is predicting 6 per cent growth, rising prices of basic foodstuffs, a swift devaluation of the lempira, plus an increase in poverty, produced a "punishment vote" against the National party, say observers.

The country of 5.5m people has some of the poorest social indicators in the Americas. Despite a growth in non-traditional exports, including shrimp and melons, it remains captive to the volatile prices of coffee and bananas, which account for almost two-thirds of exports.

One central challenge for Mr Reina will be to reform the Honduran army, the dominant political force in recent decades.



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## NEWS: WORLD TRADE

# Fears grow over services liberalisation

By Frances Williams in Geneva



Trade diplomats yesterday voiced fears that continuing differences between the US and the European Union could sabotage a ambitious plans to liberalise services in the Uruguay Round of global trade talks.

With just two weeks of negotiating time left before the round ends in mid-December, divisions between the two biggest traders over financial services, ocean-going shipping and audio-visual services seem as intractable as ever.

Negotiators say failure to resolve any one of these issues would almost certainly lead to that sector being pulled off the table, with the risk that the others would follow.

"We might end up having no deal at all in services," one senior trade official warned yesterday, as US and EC services negotiators converged on Geneva in an effort to make progress before tomorrow's crucial meeting in Brussels between Sir Leon Brittan, EU trade commissioner, and Mr Mickey Kantor, US trade representative.

Mr Lawrence Summers, US treasury undersecretary for international affairs, and Mr Rufus Yerxa, US deputy trade representative, yesterday met Mr Peter Sutherland, head of the General Agreement on Tariffs and Trade, and key trading partners, including the EU, to explain Washington's controversial plan for two-tier access to the US financial market.

The proposal, which has aroused a storm of protest from Gatt members, would distinguish between countries that have or have not, in

Washington's judgment, made adequate market opening offers of their own. While all countries would be given equal access to the present US market, only those with adequate offers would be able to benefit from future liberalisation.

The EU has already said the two-tier idea is unacceptable, and a number of developing countries have threatened to take their own financial services off the table, the exact reverse of what the US hoped to achieve.

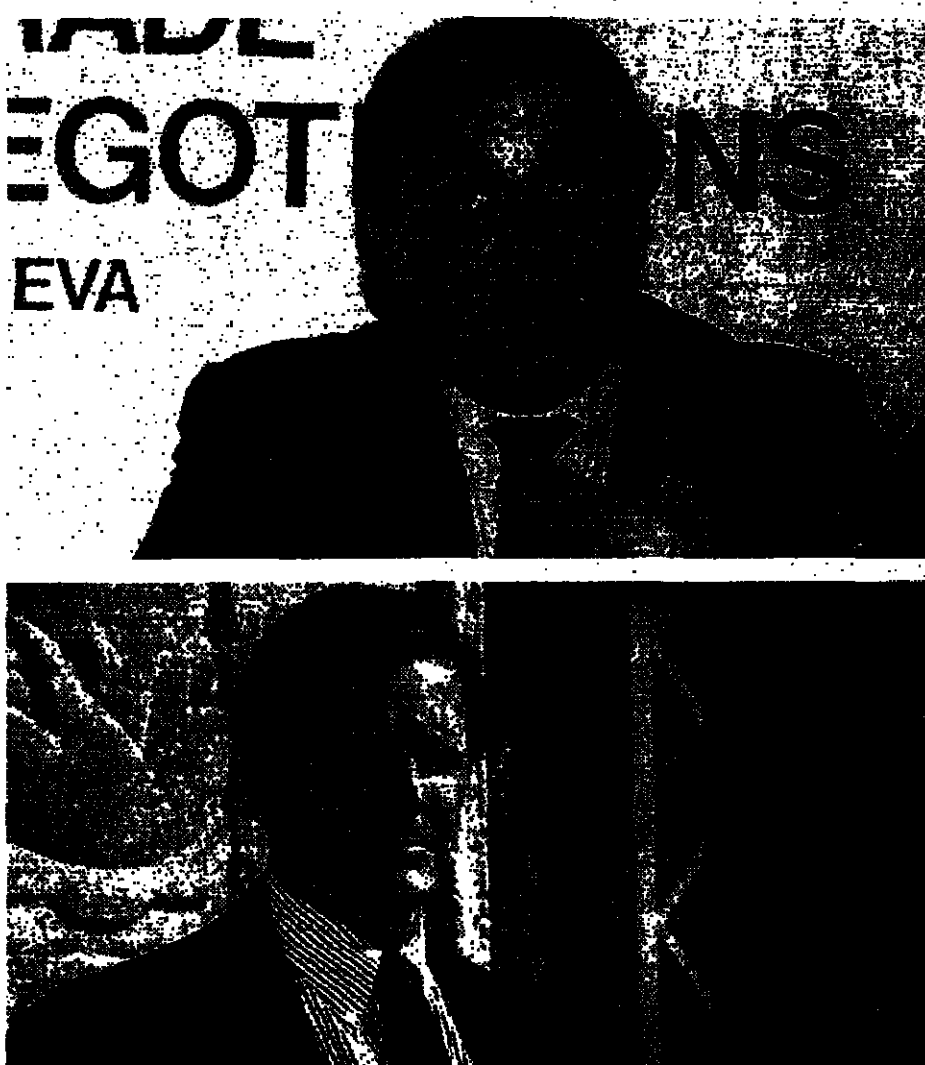
US officials stressed yesterday the alternative to the two-tier approach could be a move to pull the entire sector out of the Uruguay Round accord, leaving access to the US market to be determined by bilateral bargaining.

The US financial services industry, once a prime mover in the round, now says the offers by Japan and some other East Asian and Latin American nations are too poor to justify opening the US market equally to all comers, as the draft services agreement requires.

In the maritime sector, the US is holding firm in refusing to include ocean-going shipping in its services liberalisation offer. EU officials, say this sector is of vital importance for members Denmark and Greece, and they may be obliged to pull audiovisual services out of the agreement if deep-sea shipping is excluded.

The Commission is hoping to secure ministerial approval on Thursday for its stance on audio-visual services, such as films and television programmes, which would keep the sector within the services accord but with important restrictions.

These restrictions, certain to be opposed by Washington, include exemption of audiovisual services from the general requirement to negotiate away remaining trade curbs.



GATT chief Peter Sutherland (top) and US deputy trade representative Rufus Yerxa trying to thrash out differences over US financial markets

## COMPROMISE OFFER BEFORE GATT DEADLINE

# Japan may partially lift rice ban

By Eniko Terazono in Tokyo

Japan will present a compromise offer to partially lift its ban on rice imports to its trade partners under the Uruguay Round of multilateral trade talks early next month, government officials said yesterday.

After weeks of public denial that Japan and the US have been under negotiations over a plan to open Japan's rice market, the government has waited until the last minute before the December 15 deadline of the Uruguay Round officially to reveal Japan's position.

Mr Masayoshi Takemura, chief cabinet secretary, said the time had come for the Japanese government to seriously sort out its options on the rice issue. Japan is poised to propose a plan in which it will accept minimum access of 4 to 8 per cent, and a six-year moratorium period before tariffication of foreign rice imports.

The government is trying to convince those who oppose rice imports, by stressing the danger of Japan being blamed for the failure of the talks if it does not agree to a compromise deal on rice. Last weekend, Mr Takemura said Japan could not break up the Uruguay Round, and it would have to allow foreign access to the rice market. Mr Yuchi Ishikawa, secretary general of the Komeito, a member of the seven party government, also expressed support for a compromise deal.

Mr Takemura said the partial lifting of the import ban would not contradict a parliamentary resolution and an agreement within the coalition opposing the replacement of the ban with tariffs.

The government faces staunch opposition from the Socialist party, also a member of the coalition. The party has a large support base in rural areas of Japan, and has threatened to walk out of the coalition if the government reaches a decision to lift the import ban.

Mr Takemura yesterday went out of his way to try and win over the socialists.

# Pressure mounts on Taiwan over tariffs

By Nancy Duxon in Washington

The US last week formally asked Taiwan to lower tariffs on 2,900 products and to reduce its protection for other products, before being accepted into membership of the General Agreement on Tariffs and Trade.

Mr Mickey Kantor, the US Trade Representative, tabled the list of US demands with Gatt a week after the Asia-Pacific summit, where the US made no visible gains with China on trade. In fact, determined wooing of Taiwan's rival by President Bill Clinton seemed to yield little in the political and military facets of the bilateral relationship.

Mr Kantor asserted that the tabling "should advance the accession process in Geneva" for Taiwan. China has made known it will not tolerate Taiwan's acceptance into Gatt before its own.

The US wish-list for Taiwan was formulated after "substantial consultation with the broad range of US private sector and Congressional interests," who represent companies hoping to sell into the Taiwanese market. It seeks a reduction in tariff peaks, commitments to maintain current

low tariff levels, and the elimination of import bans, quotas and other non-tariff restrictions - mostly on farm products - which Gatt prohibits.

US exports to Taiwan are expected to reach \$16.9bn by the end of this year. According to the US trade agency, fulfilment of the US request alone would slice the average tariff in Taiwan by more than half and open major new areas of the market to US goods.

## Complaints have been made about market access

Other Gatt members are expected to make similar requests of Taiwan over the next several months.

A Gatt working party established to move Taiwan into the global trading club has complained about restrictive market access practices and special bilateral deals with the US. It raised questions about Taiwan's allegedly discriminatory import tariff structure, burdensome import licensing requirements, intellectual

property violations, discriminatory government procurement practices and investment barriers in the services sector.

Taiwanese trade officials say their country has made progress in reducing protection. Its nominal industrial tariff was reduced from 24.4 per cent in 1986 to 6.5 per cent in 1992. Tariffs for farm goods were reduced from 34.5 per cent to 21.5 per cent.

Mr Kantor's office said it expected negotiations with Taiwan "on the full range of subject areas such as services and intellectual property which will be within the Gatt's purview as a result of the Uruguay Round".

After years of knocking at the door, Gatt accepted Taiwan's request for membership in September 1992. Taiwan offered to join as a developed nation but said "certain industries" would still require protection. In the negotiations, it is expected to reduce its tariff and other import barriers to the same level of protection maintained by other developed economies and to match concessions offered by current Gatt members in the Uruguay Round.

Besides China and Taiwan, Gatt is now considering 13 such membership applications.

# Paris call to boost dumping defences

By David Buchanan in Paris

France wants the European Union to come to a quick agreement to beef up its defences against dumping and other unfair trade practices, as insurance against the US agreeing to submit itself to tougher multilateral disciplines in a new world trade organisation.

Mr Alain Juppé, foreign minister, said in an interview with Les Echos, the French business daily, that this issue would figure in today's Franco-German summit in Bonn.

"We wish to share with the Germans the same vision, a non-protectionist vision, but at the same time not one of the free market without any rules of the game," he said.

"Increased French calls for the EU to reform its commercial defences do not necessarily bode ill for an overall Gatt accord."

Indeed, to the extent that France gets concessions on this issue it will need fewer concessions from the US on other issues.

# Fortis again reports good results

In the first nine months of 1993 Fortis again reported good results. Compared with the first three quarters of 1992, the operating result rose to ECU 343.8 million, an improvement of 15%. Net profit increased by 19% to ECU 357.1 million and total revenues were 11% higher at ECU 6.9 billion.

## Key figures Fortis first three quarters 1993

(in ECU million)	1993	1992	% increase
Total revenues	6,885	6,205	+11
Operating result	343.8	299.0	+15
Profit	357.1	300.6	+19
	30-09-1993	31-12-1992	
Net equity	3,723	3,349	

1 ECU = 0.78 Sterling

## Key figures parent companies first three quarters 1993

	AG Group (in BEF)		N.V. AMEV (in NLG)	
	1993	1992	1993	1992
Earnings per ordinary share	205.6	173.7	6.14	5.54*
	30-09-1993	31-12-1992	30-09-1993	31-12-1992
Equity per ordinary share	2,154	1,858	74.30	67.44*

100 BEF = 1.36 Sterling  
1 NLG = 0.36 Sterling  
Adjusted

## Prospects: Fortis stands by forecast

The results of Fortis up to and including the third quarter of 1993 show a satisfactory improvement. Fortis stands by its earlier forecast for 1993, despite the difficult market conditions and the uncertain economic developments in most of the countries in which Fortis is active. Barring unforeseen developments and sharp interest rate movements, Fortis expects a higher level of operating result and net profit for the full year.

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# 'Bio-piracy' under new fire

Frances Williams on concern at Gatt patents draft

The proposed Uruguay Round accord to strengthen worldwide protection of intellectual property, virtually unchallenged since it was drafted two years ago, has resurfaced as a focus of discontent.

In a belated and almost certainly doomed effort to change the terms of the accord before the global trade talks are due to end on December 15, representatives from groups as diverse as Guaymí Indians in Panama, Indian farmers and Latin American drug manufacturers have been trooping through Geneva to air their grievances.

Last week the pharmaceutical industries of Canada, Egypt, India and 13 Latin American countries issued a chilling warning on the consequences of obligatory protection of pharmaceutical patents. This, they claim, will reinforce monopoly rights of the leading drugs multinationals, raise domestic drug prices by as much as 1,000 per cent, increase the costs of essential health care and put much of their indigenous pharmaceutical industries out of business.

In the past, industries in these countries have been able to copy patent medicines, often without paying royalties, which has enabled them to produce drugs cheaply for home consumption and undercut patent-holders in export markets.

The new rules would stop unauthorised copying by placing strict limits on government powers to license production of a patented drug without the patent holder's consent. This would be possible on payment of an "adequate" royalty only

if a company refused to authorise use of the patent "on reasonable commercial terms and conditions".

Gatt officials concede that industries in countries obliged to introduce pharmaceutical patent protection for the first time will have their long-term prospects dimmed. However, in the short term, production of existing drugs will not be affected. Nor will production of most new drugs coming on the market in the next 10 years or so because they stem from inventions already made and patented and now going through the lengthy process of testing and authorisation.

And even more emotive issue - "patents on life" - is less easily disposed of. The draft accord specifically allows countries to exclude animal and plant inventions (and biotechnological processes for their production).

But many environmental and third world development groups argue that it should outlaw patents on life-forms altogether on the grounds that it sanctions "bio-piracy" or the expropriation of poor-country resources by rich-country drug multinationals.

Indian farmers have demonstrated in their hundreds of thousands against the patenting of plant varieties, which they fear will threaten traditional breeding of seed hybrids and the sale or exchange of seeds among farmers. Though plants as such are excluded, the Gatt accord will require new plant varieties to be protected by patents or other means.

Even more concern has been expressed over the patenting of human genetic material, highlighted recently when a Canadian-based third world development group uncovered a patent claim by the US secretary of commerce on a Guaymí Indian cell line. The blood sample from which it was derived was taken from a 26-year-old Guaymí Indian woman while she was being treated for leukaemia in a Panama hospital. It is now held by the American Type Culture Collection, in

Rockville, Maryland, where it can be drawn on for genetic research.

The Guaymí woman's cell line is of special interest to researchers because it is from a Guaymí people, the largest indigenous group in Panama, carry a unique virus and its antibodies which may prove useful in AIDS and leukaemia research.

The draft Gatt intellectual property agreement contains some safeguards against exploitation, but not much. Apart from the permission to exclude from patenting of plants and animals, it requires patented items to be the product of an invention, not a discovery of something occurring naturally.

The Guaymí patent application did not deal with an invention "but rather the discovery of an antibody which is part of the blood of the Guaymí woman," Mr Isidro Acosta, president of the Guaymí General Congress, wrote to Mr Ron Brown, US commerce secretary, last month.

However, such objections can be circumvented by quite minor modifications or by the patenting of techniques to stabilise genetic material or extract it from its source.

The Gatt accord provides for a review of the "patents on life" provisions four years after coming into force (probably some time in 1995). The battle lines are already being drawn between Washington, which wants greater international patent protection for life forms, and a growing body of opinion keen to see better safeguards and fairer sharing between rich and poor of the benefits of gene-related research.

# China signs two Brazil ventures

By Angus Foster in São Paulo

Brazil and China, two of the world's largest developing countries, have signed two agreements in an effort to boost trade during a week-long visit to Brazil by China's president Jiang Zemin and foreign minister Mr Qian Qichen.

Trade between the two countries remains small but is increasing after several years of decline and this year is expected to reach \$1bn. Brazilian exports of steel and primary products are growing, while Chinese consumer goods

have appeared in Brazilian shops as the country has lowered tariff barriers.

China is to set up a joint venture to extract iron ore from the huge Carajás mines in northern Brazil. This will be shipped to supply China's growing steel industry.

The two sides have also agreed a \$150m joint venture satellite project, where the first of two planned Brazilian-owned satellites is scheduled to be launched in October 1995 by a Chinese rocket. The satellite will be used to monitor atmospheric pollution

and forest reserves.

John Burton adds from Seoul: Samsung Aerospace yesterday signed a memorandum of understanding with Aviation Industries of China (Avic) to develop mid-size commuter aircraft with 50 to 100 seats.

It is the third civilian aviation project to be announced in as many months by a Korean company and the second, involving Avic.

Daewoo Heavy Industries and Korean Air are also co-operating with Avic in developing passenger jets with a 100-150 seat capacity.

The two Sino-Korean projects are meant to tap the potentially large aircraft market in China, while reducing both countries' dependence on western aircraft manufacturers by developing their own aerospace industries.

Samsung estimates that the Chinese demand for commuter airliners could reach 200-300 aircraft by 2010, while Korea may need 100.

The Phoenix project involving Samsung and Avic will begin development of the airliners next year and plans to start production in 1998.



Details of dialogue emerge as Mayhew wins backing of MPs • Adams says London behind leak

## Sinn Féin accuses government of duplicity

By Jimmy Burns  
and Roland Rudd

Sinn Féin, the IRA's political wing, yesterday accused the British government of duplicity, while at the same time declaring that it remained committed to helping secure peace in Northern Ireland.

Mr Gerry Adams, Sinn Féin president, accused the British government of being behind the leaking by unionist politi-

cians of details of secret talks between intermediaries and Sinn Féin. He said that the aim was to divert "public attention from IRA conditions for peace".

Four hours before Mr Patrick Mayhew, the Northern Ireland Secretary, made his statement to the House of Commons, Mr Adams held a press conference in Belfast to release three documents - two from govern-

ment from Sinn Féin - which he claimed made clear that "the British were quite blatantly abusing the lines of communication for their own narrow, short-term interests".

But he produced no documents to support his central allegation that an IRA offer in March of a two-week ceasefire in return for talks had been rejected by the government.

The most recent document produced by Sinn Féin yesterday - dated November 5 - contained a British offer of talks in return for permanent cessation of hostilities.

In London, meanwhile, Sir Patrick Mayhew's statement on the recent contacts between the government and the IRA received the overwhelming backing of MPs.

Ministers were relieved to hear no criticism from Mr James Molyneux, leader of the official Ulster Unionists.

The government also received crucial support from its right wing. Mr Andrew Hunter, chairman of the Conservative backbencher committee on Northern Ireland, said Sir Patrick had acted "entirely correctly and honourably".

Labour also supported the government's approach. Although Mr Kevin McNamara, the party's Northern Ireland spokesman, talked of the government's "recent mis-

handling of these matters", he said it should not deter ministers "from believing that risk-taking is essential if progress is to be achieved".

The government won the backing of Mr Seamus Mallon, deputy leader of the nationalist SDLP, who told Sir Patrick: "You were right to enter the deliberations you entered into. Had you not done so, it would have been a dereliction of duty on your part."

Railtrack, the authority which will run the infrastructure of Britain's railways from next April, has become embroiled in a row with the Treasury over its pricing plans following privatisation.

The company believes the value of its assets, set at around £7bn by British Rail, are worth no more than £5bn and could be worth as little as £3bn. A downward valuation of Railtrack's assets would enable the company to set lower prices for the use of its track.

It believes that lower charges would encourage more private operators and BR management buy-outs to bid for franchises under the government's rail privatisation initiative. The Treasury has refused to countenance a downward revaluation of Railtrack's assets. It believes that on a replacement cost basis the track is worth at least £7bn.

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It will be funded from the merchant bank's resources and invest from £500,000 upwards in management buy-outs and buy-ins, capital restructuring, organic expansion and acquisitions.

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A Scottish charity plans to buy a 40-year-old Russian warship and bring it to Scotland to help house the homeless and give new job-skills to the unemployed.

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Mr Kevin Earnshaw, a spokesman for the charity, said the cruiser was fully equipped with showers, toilets, kitchens and laundry facilities for its 1,500 crew.

### Britain in brief

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Rev Ian Paisley, Democratic Unionist party leader, was suspended from parliament for five days after he accused Northern Ireland secretary Sir Patrick Mayhew of lying over contacts with the IRA. He also repeated his call for Sir Patrick to resign.

## Veil is lifted on secret contacts

It was in the wake of the Greysteel shootings that the mask slipped.

Within three days of this murder of seven halloween revellers by loyalist gunmen, the British government received a dramatic and panicky message from the provisional IRA leadership.

"Please tell us... as a matter of urgency when you will open dialogue in the event of a total end to hostilities," the message said. "We believe that the country could be at the point of no return."

Coming after eight months of tense and fitful dialogue, conducted in the strictest secrecy, it was the clearest possible signal that it was time to act.

Three days later on November 5 - as Mr Douglas Hurd, the foreign secretary, paid his first visit to Northern Ireland for eight years - the government did just that. It split out its terms for a face-to-face meeting with the Provisionals within 75 days, in the middle of January.

If the IRA delivered a genuine end to violence "within the next few days", the government said, a first meeting for

### David Owen on papers which might have remained unread for 30 years

"exploratory dialogue" would take place within a week of parliament's return on January 11.

The government would be represented by "senior officials." The proposed interval would be to "demonstrate the genuineness of the ending of violence."

This message would have landed on the desk of the provisional leadership less than 24 hours after the Ulster Unionist party leader Mr James Molyneux - who has an effective veto on the shape of any political settlement - said Sinn Féin would have to wait at least five years before gaining admission into the democratic process.

It came just four days after Mr Major told MPs that talking to Mr Adams and the IRA would "turn my stomach".

These events of just four weeks ago, are the most dramatic of the exchanges covered by the nearly 40 pages of documents released by the government yesterday.

But they are merely the culmination of a top-secret dialogue which began - at the instigation of provisional leaders - in February.

The documents released yesterday are an extraordinary record of a discussion so far which, had it remained secret, would probably not have seen the light of day for 30 years.

They indicate that the government set out its conditions for beginning talks with provisional IRA leaders as early as March - on the very eve of the Warrington bomb blast which killed two children and saw worldwide condemnation of the IRA's methods.

They show that the provisionals subsequently expressed their "total sadness" in accepting responsibility for this bombing in an extraordinary oral message.

They suggest that relations between the provisionals and the government cooled significantly after the support of nine Ulster Unionist MPs helped

prime minister John Major secure the ratification of the Maastricht treaty in late July.

Indeed, there seems to have been a serious danger of contacts being broken off during the summer, with the provisional leadership declaring itself "perplexed" and the government admitting: "Minds do not seem to be meeting."

The first contact referred to in the papers took place on February 22 in the form of an oral message from provisional leaders that the conflict was over. "We need your advice on how to bring it to a close," the message said. "We wish to have an unannounced ceasefire in order to hold dialogue leading to peace."

About six weeks earlier, Sir Patrick Mayhew, the Northern Ireland secretary, had said publicly for the first time that pressure within the IRA for an end to violence was mounting.

The government delivered a brief seven-line response four days later, promising to take the overture "seriously and at face value". On February 26 - the day the message was sent - a bomb exploded at a Warrington gasworks.

## Buoyant figures give pre-budget boost for Clarke

By Peter Marsh,  
Economics Correspondent

Mr Kenneth Clarke, the chancellor of the exchequer, was given a pre-budget fillip yesterday with further evidence that the UK economy is continuing its recovery.

A rise in the money supply and indications of a sharp increase in manufacturing out-

put will encourage the chancellor later today as he delivers a budget statement expected to concentrate on reducing the large fiscal deficit through a modest tax rise.

M0, the narrow measure of the money supply, rose 5.1 per cent in the year to November to continue recent strong growth which has underlined buoyant consumer spending.

Sentiment about an upturn will be helped by a survey today from the Chartered Institute of Purchasing and Supply which showed manufacturing orders and output grew strongly this month.

Although the seasonally-adjusted M0 figure was lower than the 5.4 per cent rise in the year to October, growth in notes and coins, which

accounts for 90 per cent of the measure, was particularly strong. This jumped 5.5 per cent in the year to this month, after a comparable 5.3 per cent in the 12 months to October, and indicated that consumers are spending relatively freely.

The economic data heartened investors on the London stock market, where the FT-SE 100 index of leading shares

shrugged off a large fall in Japanese stocks to gain 24.4 for a close of 3,135.8.

Sterling was also strong, rising 1 pence against the D-Mark to close at DM2.5425, while against the dollar it put on nearly 1 cent to finish at \$1.4880.

Long-dated gilts gained a quarter of a point on expectations that Mr Clarke would

predict a fall in public borrowing from about £50bn this financial year to roughly £40bn in 1994-95.

The City is expecting the chancellor to unveil a £2bn tax rise from next April, on top of the £8.7bn already announced. Mr Clarke may also shave £1bn to £2bn off the public spending control total for 1994-95, previously set at £253.6bn.

### Virgin to launch new air service to Dublin

By Paul Betts,  
Aerospace Correspondent

Mr Richard Branson's Virgin Atlantic Airways is finalising an agreement with a new Irish airline to start a franchised service from London City Airport to Dublin.

Virgin yesterday said negotiations with CityJet, a new privately-owned Irish carrier, were "very advanced" and that an agreement was likely before the end of this week.

The Irish airline will operate British Aerospace 146 jets on Virgin-licensed services.

Under the agreement, the aircraft will be painted in Virgin livery and Mr Branson's airline will provide support for maintenance, catering, marketing, sales and training.

The Irish carrier plans to operate up to five services a day between Dublin and the City airport in London's Docklands.

Although Virgin intends to continue focusing on long haul routes, Mr Branson sees franchising as an opportunity to expand in the European market. A Virgin official said the airline expected to negotiate other franchising European airline deals.

Virgin launched last March its first European franchising operation with a Greek charter carrier called South East European Airlines.

The new Dublin service will also be a boost for London City airport which announced yesterday the start of the first UK domestic service from the Docklands airport.

A Belgian airline, VLM, will begin in January a twice daily service from Liverpool to London City using a Fokker 50 aircraft.

Until now, airlines using London City have operated services from the Docklands to continental European destinations.

The new Liverpool service is also the first example since the liberalisation of the European air transport industry of a foreign carrier operating a domestic service in the UK.

The Belgian carrier currently operates services between London City and Antwerp.

### Managers 'prefer BT to Mercury'

By Andrew Adonis

British Telecommunications provides a better service than Mercury, according to a survey of telecommunications managers in large UK companies.

On a scale of one to 10, BT was rated at an average of 6.95 against 6.18 for Mercury, in the survey of 439 companies by the Telecommunications Managers Association. Nearly half the companies surveyed have an annual telecom expenditure of more than £50n.

Competing aggressively on price, Mercury has about two thirds of outgoing long distance traffic from the city of London, although its national

### Survey shows travellers' 'fear' of Channel tunnel

By Diane Summers,  
Marketing Correspondent

Three-quarters of adults say they are unlikely ever to use the Anglo-French Channel tunnel, according to a survey published today by the market research organisation Mintel.

Fear is a large element of the apparent hostility towards the new service, which is due to start in May 1994. Mintel said more than half of the 1,000 adults questioned were "fearful that the tunnel would increase the risk of rabies and other diseases entering the UK". Half expressed concern that the tunnel could be a target for terrorists.

### Survey shows travellers' 'fear' of Channel tunnel

Professional male business travellers, particularly those living in London, are most enthusiastic but, overall, only 15 per cent of those living in the south say they are likely to use the service, in spite of living so close to it.

Mintel describes the responses as "unduly negative" and said it believed opinions would change when the tunnel opened. "For many people the concept of actually travelling through the tunnel feels like something which is still years away, due to the various delays and the media coverage of all the controversy surrounding its construction."

A sceptical 7 per cent of those questioned said they did not believe the project would ever be finished and nearly a third thought the scheme a "waste of time".

Eurotunnel said the survey was carried out in June, before it launched an advertising campaign explaining how the system will work.

It noted that a wide cross-section of the population was questioned rather than current cross-Channel travellers. A spokeswoman said other surveys have shown that 50 per cent of ferry users say they will use the tunnel.

The Channel Tunnel, Mintel, 18-19 Long Lane, London EC1A 9HE. £375

### Nissan UK suffers 61% drop in profits after losing franchise

By Kevin Done,  
Motor Industry Correspondent

Nissan UK, the former importer/distributor of Nissan vehicles controlled by Mr Octav Botnar, suffered a 61.3 per cent fall in pre-tax profits to £24.57m in the year to the end of July 1992 from £64.2m a year earlier.

The company, which was at the heart of the biggest corporate tax fraud in Britain, is fighting in the

High Court against a petition from the Inland Revenue seeking to put the company into liquidation.

The High Court has appointed Mr Colin Bird and Mr Dipanka Ghosh of accountants Price Waterhouse as provisional liquidators of NUK. This appointment was extended yesterday pending a hearing of the case.

NUK is challenging both the appointment of the provisional liquidators and the winding up petition.

### Rivet pioneers set sights on car industry

New technology has given manufacturers an alternative to welding, writes John Griffiths

Mr Keith Jones, managing director of Henrob, the Welsh company was flying to Detroit yesterday to hold talks with US manufacturers on applying its self-piercing riveting technology which he says is gaining momentum every month.

Its partnership with Audi, the German car maker, marks the first application of the technology, rather than spot welding, to a complete car body assembly. Mr Jones says there are few limits to the growth of the process in the motor industry.

Henrob, says Mr Jones, had been "pushing" its technology for some time, "but everyone was comfortable with their spot welding".

"Then the technology changed, with aluminium and plastic coming in as the need

has grown for lighter vehicles. At that point, they [Audi] realised that welding wasn't suitable - and at that point it became really exciting for us".

Henrob is already active in other fields - some 1,000 of its riveting machines are installed world wide in applications such as washing machine assembly lines in Iran and India. "The electronically-operated rivet of Toyota's Skydome all-weather sports stadium is held together by Henrob's system."

In the motor industry, manufacturers are realising the technology is applicable to steel as well as aluminium, particularly as they move to corrosion-resistant coated steels. Spot welding can destroy the coating and leave vehicles vulnerable to rusting.

Ford US, in a research paper presented to the International Body Engineering Conference in Detroit in September, said: "Only the self-piercing rivet shows a significant strength advantage over spot welds."

The size of the potential market is enormous. "There are about 130bn spot welds put into cars each year - an average of 3,000 per vehicle", points out Mr Jones.

There is no heat involved in the new process, so it can join unlike materials, such as the plastic composite body panels some vehicle makers are using as an alternative to steel.

Other advantages claimed are low energy consumption, near-noiseless operation and only about half the investment.

But Henrob executives accept that the motor industry's need to amortise large investments in spot welding plant and equipment makes an "overnight" switch to pierce riveting unlikely.

The machines and rivets now installed at Audi's Ingolstadt plant have all been designed and manufactured at Flint, Wales.

The French Peugeot group has also begun introducing a simpler form of the technology to assemble part of the body shell of its 106 and 306 car ranges. A simplified form of the process is being used to assemble seats for Ford's new Mondeo model.

"Only 68 per cent of joints on the Audi aluminium car are riveted because the design of the car was under way when Henrob was approached. "Now that the technology has been

### Controversy on NHS pay rises

Health ministers were said to be "extremely unhappy" yesterday with recent pay rises for senior National Health Service managers, following reports that the average salary increase for chief executives in hospital trusts had been about 9 per cent in the last 12 months.

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Among white-collar







## MANAGEMENT: THE GROWING BUSINESS

Local Exchange Trading Systems are taking off in nearly 200 communities across the UK, writes Lucy Kellaway

## Twelve acorns for a hair cut

What do you do when you have a product or a service to sell, but your customers have no money to buy? The answer is you start selling "acorns", "bobbins", or "beans" instead.

Recession has worked wonders for home-grown local currencies. Two years ago there were five. Now, nearly 200 towns and cities in the UK are busy buying and selling in their own units. Businesses including dentists, solicitors, shops and cafes are finding that receiving payment in local barter currencies is a lot better than not trading at all.

The networks, known as Local Exchange Trading Systems, started as a way of helping the unemployed use their skills. Members open an account in the local currency with a central administrator and are issued with a cheque book.

When one member buys something from another, the cheque is sent on to the central administrator who acts as banker, debiting one account and crediting the other. No physical tokens are involved.

Members enter their products or skills for sale in a local directory, with many members offering a range of services. Paul Johnson of Tradefink in Wiltshire is fairly typical: he will program your computer or decorate your house. The found-

ers of the scheme view money with strong suspicion and have a moral repugnance for the payment of interest. But Lets are now moving away from their hippy roots and businesses are beginning to accept payment in Lets units as part of a hard-nosed business strategy.

A solicitor in Stroud who accepts Lets payments does so because he recognises that it brings in customers who otherwise might not use a solicitor. Moreover, customers acquired in that way may be more likely to stay loyal.

"Initially we joined the scheme because we were new in the area and because we felt we couldn't say no," says Carolyn Whitwell of the Bishopston Trading company which runs five ethical clothing stores in the west country. "But now we do it out of pure self interest. Recession has hit us very badly and this is a way of creating a market for people who have no money."

The shop accepts 25 per cent of the value of its goods in Lets units, but when it increased the proportion to 50 per cent during a recent sale, it was surprised at how sharply its turnover increased.

While businesses are finding no shortage of customers willing to buy through Lets, some are struggling to spend the currency they have accumulated. In Stroud, which



has one of the oldest and biggest schemes with about 300 members, there are plans to employ a Lets councillor to show businesses how to meet many of their needs - decorating, electrical work, accountancy and so on - locally and pay for them through Lets.

Some enterprising companies have started paying their staff through Lets. At the Bishopston Trading Company, local residents

are being paid in Lets units to make clothes, thus not only meeting a genuine need, but easing the company's cash flow.

At Mills cafe in Stroud, meals and drinks can be bought via Lets and with the proceeds the proprietor is paying workers to till a nearby plot of land for her. Meanwhile, the owner of a market stall has earned enough Lets units to hire an architect to redesign his home.

As the idea of the schemes is to keep business within a community, they tend to work best in places where the spirit of the community is strong. Many of the people who are the keenest users like them because, unlike money, they make trading less impersonal.

The years of Thatcherism have taken the humanity out of doing business," says Harry Turner of Letslink UK, the national co-ordinating body. "There are lots of people who prefer a more human way of doing things."

He describes his first Lets transaction when he had just moved to the town and was in need of a haircut. "I rang up someone in the directory to sort out a haircut and I took some of the cards I had made over. I ended up having a meal there and now we are friends."

Some larger towns have more than one network. In Bristol there

are two, each with a different ethos. One prides itself on its equality; all members must charge a standard rate for their services per hour, regardless of whether they are accountants or cleaners. The other, like most Lets, allows members to charge whatever they like. The second scheme, complains Carolyn Whitwell, is rather too heavy on people offering alternative healing or aromatherapy at fancy prices.

Lets keep tabs on how much each member of the scheme is trading and sends them regular statements. There are no credit limits: most feel that the local nature of the schemes as well as the types of products on offer will prevent people from spending a million bobbins and then doing a runner.

The Inland Revenue is watching the growth of Lets with interest. A spokeswoman said that if local currencies were used for occasional babysitting or gardening, the revenue would turn a blind eye. But if businesses were using them, all amounts should be declared in the usual way.

"And we want tax paid in sterling. The chancellor will not appreciate having his lawn mowed," she said.

Letslink 0855 217871



## Filing accounts can help your rivals

Filing accounts at Companies House, as required by law, is betraying vital information to competitors at home and abroad, according to the Small Business Bureau and the Union of Independent Companies.

Privately owned British manufacturing companies, particularly those with only one product range, have become "hopelessly exposed to both UK and foreign competition", the two groups say in a report.

Neil Hamilton, minister for corporate affairs and deregulation, has been sent the report which says sensitive information on small companies is more readily available in the UK than anywhere in the world. The SBB has asked Hamilton to persuade his European colleagues it is potentially damaging for small and medium-sized companies to publicise accounts.

The SBB wants small companies, where shareholders are also directors, to be exempt from filing accounts. Hamilton is studying the issue.

\*The Filing of Accounts at Companies Registry. Available from Small Business Bureau. Tel 0276 452010

## Barclays lends more EIB money

Barclays Bank is revamping a scheme to lend European Investment Bank funds to small and medium-sized businesses making capital investments.

This Friday the EIB will provide Barclays with the first £50m line of low-cost credit - larger sums are expected later. The bank will lend between £30,000 and £10m for a minimum of four years.

Companies should have fewer than 500 employees and net fixed assets of less than £50m. The EIB will lend half of the total investment cost but borrowers do not need to borrow from Barclays for the balance.

Barclays has already lent £130m of EIB money over the last four years.

## Silk flowers and chips

Victor Mallet examines a father-son business in Thailand

Like his father, Richard Han is an entrepreneur to the core. When he was studying for his MBA at City University in London, the man who is now chief executive of Thailand's Hana Microelectronics Group had a sideline importing Thai silk flowers and selling them to shops such as Harrods.

He went on to exploit a loophole in British customs regulations, importing watch straps and cheap digital watch movements from his father's factory in Thailand (tariffs were lower than for completed watches), assembling them at home and selling them in Petticoat Lane, London; the business grew and he once sold 1m watches to Texaco for a UK petrol station promotion.

But when he returned to Thailand four years ago, Han, now 36, took on the more daunting task of turning round the troubled family business. In common with other second or third-generation ethnic Chinese businessmen, he was able to supplement the family's entrepreneurial skills with a more

modern management style, essential for the fast-growing, high-technology businesses at the forefront of south-east Asia's economic boom.

His Fukienese grandfather and his father Swie Yam Han had fled the anti-communist, anti-Chinese massacres in Indonesia in the 1960s and established car distribution and assembly businesses in Thailand.

His father, says Han, quickly "figured that micro-electronics was the thing to be in and he was absolutely right". Hana developed a profitable business making light-emitting diode and liquid crystal display watch modules, before moving on to the manufacture of circuitry for analogue quartz watches.

Then the company branched out into integrated circuits, creating Hana Semiconductor in 1984.

By the time Han returned to Thailand, Hana was suffering from two problems: the integrated circuit and semiconductor packaging business was undercapitalised and the traditional management structure was such that nobody dared to tell his father - the revered, paternalistic and all-powerful boss - what was going wrong. Losses on the semiconductor business almost matched the watch profits and the watch market was becoming increasingly competitive.

"No manager ever told my father he was wrong," says Han. "In Thailand, because of this respect for one's elders, initiative in middle management is lacking."

My father would never be questioned so he could never get feedback or decision-making from middle management. The company had grown and it was still very much a top-down management structure."

His father's mistake, says Han, lay partly in creating a financial framework for the capital-intensive semiconductor business that was almost identical to the successful formula adopted for its more labour-intensive forerunners. "The capital was enough to buy half of one of those wirebonding machines," he says. "Now we've got 50 of them."

With his father still urging him to sell the semiconductor business, Han, applying what he had learned at business school in between

selling flowers and watches, set about raising money and building a new factory to introduce the economies of scale he believed were necessary.

Whereas his father had balked at mass production and thought Hana could operate as a "niche player", Han realised that customers wanted to be sure that Hana could produce large runs of good quality at a reasonable price. "We are in service industry. I'm not selling a product, I'm selling a service," he says.

Promising to go public, Han sold 10 per cent of the company to outside investors, who diluted the absolute power of the family and were able to offer advice on financial strategy in the boardroom. Today, Hana is listed on the Stock

Exchange of Thailand and its shares - in contrast with those of other Thai electronics groups which have suffered falling profits - are sought after by foreign investors. Net profits have risen eightfold since 1988, and third-quarter profit this year was Baht84.7m (£2.34m), nearly double the figure in the same period last year.

Han says the company, which now employs 3,700 people, counts Kodak among its customers (it makes small circuit boards for Kodak cameras), is building a new factory in northern Thailand, will spend \$15m (£10m) on new equipment next year and is looking for suitable acquisitions.

Han credits his father for spending time in Hong Kong and letting him tackle the restructuring. "It very much depends on the parent-son relationship," he says. "It depends if the father is willing to release the reins. There are companies where the father still retains a stranglehold over the whole operation."

## BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

## ★ SECRETS REVEALED ★

## HOW TO LEGALLY OBTAIN A SECOND FOREIGN PASSPORT

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WELL ESTABLISHED LEGAL FINANCE company seeks capital investment partner to expand existing national cover to Greater London during 1994. Investment required in the region of £150,000 for a return of around £450,000 over 30 years. Interested parties (Principals only) should contact the Chairman in strict confidence. Box 82078, Financial Times, One Southwark Bridge, London SE1 9HL.

INVESTORS SOUGHT by UK property dealer for funding commercial & residential redevelopment deals. Tel: 061 938 5257 Mobile 0958 278782

## GREETINGS

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CONTRACTS & TENDERS

Warwickshire County Council is seeking to appoint a balanced fund manager company to manage an investment portfolio on behalf of the Warwickshire County Council Superannuation Fund.

Notice was sent to the Official Journal of the European Communities (OJEC) on 9th November 1993.

The following details should be read in conjunction with the "model notice - negotiated procedures" under the Services Directive 92/50/EEC.

1. Warwickshire County Council, (Administering Authority for the Warwickshire County Council Superannuation Fund)

PO Box 3, Shire Hall, Warwick CV34 4RH

Tel: 0926 410410

Fax: 0926 412962

Category 6.b: Portfolio management services.

CPC Ref: 813 8132 81323

Management of a balanced superannuation investment portfolio of approximately £160m

On behalf of the Superannuation Fund which is situated as in 1.

(a) by law.

(b) P3 (1) (a) and P3 (5a) of the Local Government Superannuation Regulations 1986.

(c) Not applicable

5. Must tender for all of the service.

6. A short list of 4 to 8 tenders will be invited to tender.

7. Variants will not be accepted.

8. The contract will be awarded for a 12 month period with a renewal option subject to satisfactory performance.

9. Not applicable.

10. a) Not applicable.

## BUSINESSES FOR SALE

# Swithland

Swithland Group PLC

## Motor Dealerships - Midlands

The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of the Swithland Group PLC and its subsidiary companies, a well established group of car dealerships which traded from freehold and leasehold premises and formerly incorporated full manufacturers franchises, used car centres, together with the associated activities of petrol retailing, car hire, bodyshop, service and repair centres.

The group's motor vehicle activities operate from locations as follows:

**Mountsorrel, Leicester**  
(freehold)  
Head Office,  
Used Car Centre  
and Car Hire  
1992/93 unit sales:  
Used - 388

**Mountsorrel, Leicester**  
(leasehold)  
Previously Ford  
(Retail Dealer Service)  
and Jet Petrol Station

**Slieby, Leicestershire**  
(freehold)  
Previously Ford (Retail  
Dealership) and  
Used Car Centre  
1992/93 unit sales:  
New - 175; Used - 141

**Hinckley (leasehold)**  
Previously Proton  
Franchise, Used Car  
Centre and Car Hire  
1992/93 unit sales:  
New - 25; Used - 99

**Nottingham (freehold)**  
Used Car Centre  
1992/93 unit sales:  
Used - 340

**Chesterfield (freehold)**  
Used Car Centre and  
Texaco Petrol Station  
1992/93 unit sales:  
Used - 318

**Leicester, Woodgate**  
(freehold)  
Used Car Centre  
and Car Hire  
1992/93 unit sales:  
Used 526

**Leicester, Blackbird Road**  
(leasehold)  
Previously Fiat Franchise  
1992/93 unit sales:  
New - 50; Used - 158

**Birmingham, Hall Green**  
(freehold)  
Previously Fiat/Lancia  
Franchise, Used Car  
Centre and Car Hire  
1992/93 unit sales:  
New - 200; Used - 379

**Derby (leasehold)**  
Used Car Centre  
and Car Hire  
1992/93 unit sales:  
Used - 531

**Nottingham (freehold)**  
Body Repair Centre  
1992/93 unit sales:  
Used - 340

**Leicester, Norman Road**  
(leasehold)  
Parts Warehouse

**Market Harborough**  
(leasehold)  
Previously Rover  
Franchise, Used Car  
Centre and Car Hire  
1992/93 unit sales:  
New - 75; Used - 152

**Kidderminster (leasehold)**  
Previously Proton  
Franchise and  
Used Car Centre  
1992/93 unit sales:  
New - 20; Used - 300

Additional sites are as follows:

**Earl Shilton, Leicester (freehold)**

1992/93 unit sales: 151

**Mansfield (freehold)**

1992/93 unit sales: 184

**Kenilworth (leasehold)**

1992/93 unit sales: 195

**Leicester, Catherine Street (freehold)**

1992/93 unit sales: 156

**Birmingham, West Bromwich (freehold)**

1992/93 unit sales: 292

Further activities include:

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Provision of corporate  
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**Loughborough (leasehold)**  
(High Street) - JR Personnel  
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For further information please contact the Joint Administrative Receiver, Myles Halley or John Wheatley, KPMG Peat Marwick, Peat House, 1 Waterloo Way, Leicester, LE1 6LP. Tel: 0533 471122, Fax: 0533 547626, or contact a member of their staff at the company's premises at Mountsorrel, Leicester. Tel: 0533 374247, Fax: 0533 591399.

**KPMG Corporate Recovery**

**Touche  
Ross**

## John Williams Foundries Limited

(In Administration)

The Joint Administrators, R. G. Ellis and A. M. D. Bird, offer for sale the business and assets of the above company located at the Curran Embankment, Cardiff.

- Principal business - manufacture of alloyed and unalloyed ductile castings.
- Leasehold Property - 90,000 sq. ft.
- Turnover approx. £9 million.
- Niche market for turbocharger housings and high pressure filter heads.
- Consistent high level quality approvals.
- Approximately 300 employees.
- Substantial order book for Blue Chip customer base.

For further information, please contact J. Reid, C. Trigg or P. Evans at the company on 0222 397231 or alternatively at the address below.

Blenheim House, Fitzalan Court, Newport Road, Cardiff CF2 1TS.  
Tel: 0222 481111. Fax: 0222 482615.

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(In Administrative Receivership)

The Joint Administrative Receivers, WS Martin and D Bailey offer for sale the business and assets of the above company on a going concern basis.

- Long established precision engineers manufacturing specialised components for the railway industry and sub contract engineers.
- Excellent customer base
- Turnover in excess of £500k
- Good current order book
- Skilled workforce
- Operating from freehold premises located in the Stoke-on-Trent area fully equipped with CNC and conventional machine tools.

For further details please contact Geraldine Raby or either of the Joint Administrative Receivers, Ernst & Young, 17 Marble Street, Manchester M2 3AW. Telephone: 061-952 1312. Facsimile: 061-834 717.

**ERNST & YOUNG**  
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(In Receivership)  
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- uPVC production line
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For further details contact the Joint Administrative Receiver, Peter Hall, Grant Thornton, 31 Carlton Crescent, Southampton SO1 2EW. Tel: 0703 221231. Fax: 0703 330443.

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Kent and Surrey

Chinos Limited (In Receivership), established over 100 years, is a well known High Street retailer of wool, baby and children's clothing and equipment.

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- 16 retail outlets averaging 1,150 sq. ft. each, 1 freehold, 15 leasehold in High Street sites throughout Kent and Surrey
- 4,800 sq. ft. of leasehold warehouse and offices in Orpington, Kent
- Extensive range of stocks, including established own label

For further details contact the Joint Administrative Receiver, Len Handscombe or Peter Flesher, Grant Thornton, Ashdown House, 125 High Street, Crawley, West Sussex RH10 1DQ. Tel: 0293 561383. Fax: 0293 561392.

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## ANNOUNCEMENT FROM SÜMER HOLDING A.Ş.

As a part of the privatization programme Sümer Holding A.Ş. offers for sale its Antalya Cotton Textile Joint Stock Company by sealed tender and sale negotiations procedure.

THE PLANT TO BE SOLD	SHARE CAPITAL OF THE COMPANY (1000 TL)	PERCENTAGE OF SHARES SUBJECT FOR SALE (%)	NOMINAL VALUE OF SHARES (1000 TL)	AMOUNT OF BID BOND (1000 TL)
ANTALYA Cotton Textile Joint Stock Company (Antalya Pamuklu Dokuma Sanayi T.A.Ş.)	22.800.000	88.36	20.146.500	3.000.000

- The Information Document and sale specifications of the above company is available for a fee of TL 250.000, at the General Directorate of Sümer Holding A.Ş., at the address below.
- The offerors are required to provide an irrevocable, unconditional (payable at first demand) tender bond for an amount of 3.000.000.000 Turkish Liras and valid for a period of at least six months to the below address of the General Directorate. Offers prepared in compliance with the sale specifications should be submitted to the Correspondence Department of Sümer Holding A.Ş. General Directorate at Çankırı Caddesi No: 2 Ulus/ANKARA, not later than 3 P.M. on January 20, 1994. Delays in post shall not be accepted.
- Sümer Holding A.Ş. is not subject to the restrictions specified in the State Tender Law No. 2886 dated 8th September 1983 and reserves the right to decide whether or not to sell the plant and to extend the deadline of the tender, if deemed necessary.

**SÜMER  
HOLDING A.Ş.**

Çankırı Caddesi No: 2 06042 Ulus/ANKARA-TURKEY  
Phone: 00-90-312-310 38 30 Fax: 00-90-312-311 72 33

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Price: 60 mio Baf or US \$ 1.7 mio.  
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Contact: Tel 32/3777.39.92

## BRML LEVEL

## British Rail Maintenance Limited and Level 5 Depots

British Railways Board  
is considering the sale of its rolling stock  
heavy maintenance works facilities

The works facilities proposed for sale provide the majority of British Rail's rolling stock heavy maintenance requirements and handle both passenger and freight rolling stock. They are located at Doncaster, Eastleigh, Springburn (Glasgow), Wolverton, Ilford and Chart Leacon (near Ashford in Kent). Also being sold are two electronic service centres at Swindon and Eastleigh. In the year to 31st March, 1993 the works facilities reported combined turnover of some £186 million.

Any party interested in this possible acquisition opportunity should contact Mr. I. Rawlinson: Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT (telephone 071-588 2721; fax 071-628 2485) by Friday, 10th December, 1993.

This advertisement is issued by British Railways Board and has been approved by Lazard Brothers & Co., Limited for the purposes of section 57 of the Financial Services Act 1986. Lazard Brothers & Co., Limited is a member of SFA.

Coopers & Lybrand

## LONG ESTABLISHED PLANT NURSERY

## Coopers & Lybrand Limited

The Joint Administrative Receivers offer for sale as a going concern, the business and assets of this plant nursery in Somerset, the oldest commercial nursery in England.

Principal features of the business include:

- 40 acre freehold premises at Langport, Somerset
- principal UK supplier of peonies; major supplier of irises, bulbs and herbaceous plants
- extensive mail order list
- turnover of \$579,000 for 11 months to 30 September 1993
- business established in 1851.

For further information please contact the Joint Administrative Receiver, R W Birchall, at Coopers & Lybrand, 86 Queen Square, Bristol BS1 4JP. Telephone: (0272) 292791. Fax: (0272) 307008.

Coopers & Lybrand is authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## THE WHITTON GROUP PLC

(In Administrative Receivership)

The Joint Administrative Receivers, Simon Preskley and Lee Manning, offer for sale the businesses and assets of the Whitton Group. The Group includes:

- Industrial Gas Turbine Accessories Division.
- Light Gas Turbine Generator Division.
- Precision Engineering Division.

Gross sales year ended March 1992 totalled approximately £2 million.

For further information, please contact Andrew Stoneman or Keith Gibney at Buchler Phillips Group, 84 Grosvenor Street, London W1X 9DP.

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27/11/93



# TECHNOLOGY

The Internet global network is leading the way down the information superhighway, writes Louise Kehoe

## Casting the net worldwide

### Experts tackle the bills

Electricity is one of the highest costs for the water industry because of the power needed to run pumping stations 24 hours a day. An Israeli company, with a staff of six, is now winning orders from UK water companies for a computerised control system to cut those bills.

Welsh Water, the first to have the system running, says it is saving up to 15 per cent of its electricity bill at its biggest treatment works, Court Farm, supplying Cardiff and Newport. This should mean an annual saving of more than £200,000. The system, called WaterExpert, and designed by Intellect Expert Systems, is also being developed at two of its other plants.

The impetus for WaterExpert was the electricity price pool - the complex wholesale market set up when the electricity industry was privatised - and the need to match water demand with the optimum tariff. Michael Harrington, divisional operations manager for Welsh Water, says: "With the electricity price changing 48 times a day, the only way to control that is with some form of expert system. It is a very difficult job to do it manually or mentally."

Fed into WaterExpert, which uses a PC with software tailored to each plant, are factors such as reservoir levels, river abstraction rates, water quality, weather forecast and likely demand. It then produces a 24-hour operation schedule, either on-line or off-line, to initiate the opening and shutting of pumps and valves. The plan is modified automatically to take account of changes in demand or a mechanical failure, but it can also be adjusted by the operator.

Intellect Expert Systems says WaterExpert should pay for itself within a year and the company has orders from three other UK water companies. John Roberts, works controller at Court Farm, says: "The system is very user friendly. It does save electricity costs and management time - there is not so much time spent with paper and pencil."

Roland Adburgham

Intrigued by glowing accounts of rich information resources and lured by the promise of a free international electronic mail service, computer users are signing up in droves to services that offer access to the Internet, a global web of computer networks.

Already, the Internet links thousands of computers and an estimated 15m computer users. One million new subscribers a month are said to be hooking up their computers to "the Net".

Public awareness of the Internet has been raised in part by the Clinton administration's promotion of the "national information infrastructure" as a development that will bring broad economic and social benefits to all Americans.

The Internet is the precursor of the high-speed information superhighway system. It provides free access to thousands of computer databases, the opportunity to engage in a myriad of on-line debates or special interest group discussions and the ability to exchange electronic messages with other users almost anywhere in the world at little or no cost.

From its genesis in a 1969 US Defence Department project to provide computer links between researchers at US universities and national laboratories, the Internet has grown into a vast web of public and private computer networks, about half of which are in the US.

Although it lacks the speed and bandwidth of future information superhighways, the Internet demonstrates the potential value of data communications, as well as some of the challenges that lie ahead on the information superhighways. By creating digital links to distant information resources, for example, the Internet is beginning to eliminate the constraints that geography places on access to education, jobs and services.

"[Students] can now access Nasa, leave messages for the astronauts, browse around in libraries larger than they will ever be able to visit... read world and national news that appears in newspapers that are not available in their small towns... change the way they feel about the size of their world," a teacher from a small Texas school district writes in "The National Information Infrastructure: Agenda for Action", a report by Clinton's Information Infrastructure Task Force (IITF).

Businesses are taking advantage of the vast libraries of research reports available on the Internet. Small companies that cannot afford private computer networks can use the Internet to link distant sites. Software developers and insurance companies are using the Internet to shift labour-intensive programming and data processing jobs to low-cost regions of the world.

The growing use of the Internet also points to an urgent need for higher capacity information highways. Already, there are data traffic jams on the Internet as millions of new users explore its resources. New high-speed data channels are essential if the whole system is not to become gridlocked.

Widening the "roads" of the Inter-

net may not, however, be sufficient to provide broad public access to information resources. Indeed, the history of the Internet would suggest that it may encourage even more traffic. The establishment in the 1990s of the National Science Foundation Network, which provided a high-speed "backbone" for the Internet, spurred a vast increase in its use.

The entire information infrastructure - "bridges" linking different networks and "on and off ramps" providing access to individual computers - will have to be upgraded if there is to be "universal access" to information resources as the Clinton administration is insisting.

The shortcomings of the Internet also raise questions about the design of information superhighways. Despite its rising popularity, the Internet can be fully exploited only by people with a significant degree of computer expertise. To be accessible to a broader spectrum of society, information superhighways will have to be far easier to use. This will require the development of interface software that hides the complexity of the network from its users.

The lack of any central control over the Internet has enabled it to

grow rapidly as thousands of regional and local area computer networks have plugged in. However, the flexibility of the Internet also makes it far more complex.

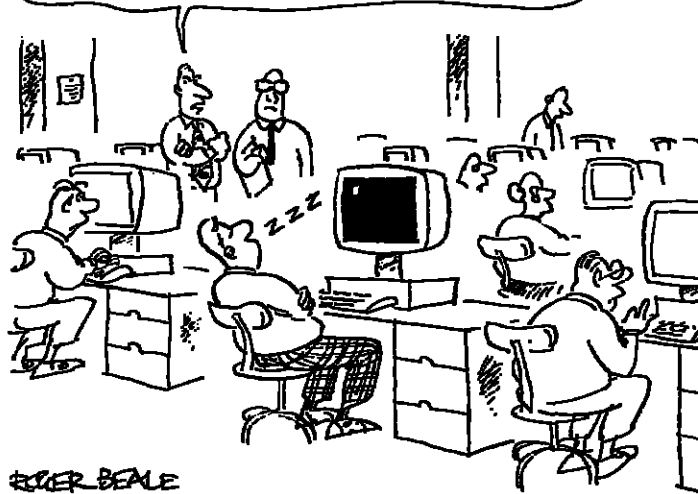
There is, for example, no catalogue of resources on the Internet. The Internet is therefore difficult to use unless you know exactly what you are looking for and where to find it. Similarly, the Internet lacks the equivalent of a telephone directory. To send messages to another Internet user you have to know their Internet address, but there is nowhere to look it up.

Data security is another weakness. As numerous security violations have shown, however, ensuring data privacy may prove difficult. The thorny question of the rights of law enforcement officials to "snoop" on the data highway has also to be addressed.

Access to vast amounts of information is not the whole answer. The power to discover the right information quickly and easily, to separate "nice to know" from "need to know" information is essential if information superhighways users do not drown in electronic "junk info".

Perhaps the most critical issues raised by the Internet relate to intellectual property rights. On the

BRUBAKER SEEMS TO BE PARKED IN A REST AREA SOMEWHERE OFF THE INFORMATION SUPERHIGHWAY



Internet, anybody can copy any material - whether it be a newspaper article or a graduate thesis - without charge. Essentially, this means an individual who posts information on the Internet forfeits rights of ownership.

The IITF is currently evaluating the need for a system that enables information providers to collect royalties for copyrighted products delivered or made available through information superhighways.

The Clinton administration has acknowledged that unlike the Internet, the information superhighways of the future will be built and controlled by the private sector. However, the government will have a critical role to play in determining

that all Americans have "universal service at affordable prices" and in writing the "rules of the road".

Commercially owned, government-regulated, high-speed information networks will be capable of delivering a myriad of services, ranging from interactive television and on-line shopping to video-conferencing and information services akin to those of the Internet.

Ironically, however, while newcomers to "telecomputing" may welcome such developments, veteran Internet navigators fear commercialisation and regulation will doom the free-wheeling spirit that has enabled the Internet to thrive.

Published by Addison Wesley. A pocket-sized guide with plenty of Internet lore.

The Internet Guide for New Users. By Daniel P. Dorn. Published by McGraw-Hill. A comprehensive reference book.

Connecting to the Internet. By Susan Estrada. Published by O'Reilly & Associates. Practical information on how to get hooked up to the Internet.

Zen and the Art of the Internet: A Beginner's Guide to the Internet. By Brendan Kehoe. Published by Prentice-Hall. Short and sweet, everything you need to know to get started.

The Whole Internet User's Guide and Catalogue by Ed Krol. Published by O'Reilly & Associates. This is the Internet Bible. It is encyclopedic and clear.

LK

## A challenging skill to master

If you have a taste for something more adventurous, or a more limited budget, sign up with one of the Internet public access services - CIX in the UK and The Well in California are well-known among Internet aficionados.

Participating in one of the numerous conferences or newsgroups that are constantly under way on the Internet is a good way to get your feet wet. While you can learn a lot from these, the most valuable function of the Internet is the access that it provides to remote databases. Learning how and where to find useful information is the biggest challenge for Internet users.

Several information search-and-retrieval tools are available on the Internet. The best known include Archie, Gopher, WAIS and World Wide Web. Each offers a standard method of finding information and downloading it from various computers on the Internet. Details of how to use these programs can be found in several Internet guidebooks.

But even if you know where to look for whatever it is you are trying to find on the Internet, you still face the challenge of figuring out the commands needed to get to the files you are seeking. Unfortunately, depending upon the type of computer you are using, and where your travels take you

on the Internet, you may find yourself facing computers that "speak" several different dialects.

A knowledge of the Unix operating system is "useful", the experts suggest. This is rather like saying that it may be useful to speak French if you are going to live in France. You can survive without the language, but will be at a big disadvantage.

Even disconnecting from the system can be a challenge. "Try one of these commands: exit, quit, logout, leave, goodbye, ciao, disconnect, CTRL-D or CTRL-Z," Tracy LaQuey and Jeanne Ryon advise in *The Internet Companion*, a beginner's guide. If none of these works, "press lots of keys to

abort". With luck you will hit the right combination.

If this sounds like too much to handle, do not despair. America Online, one of the easy-to-use commercial information services, is promising to deliver full Internet access via its point-and-click graphical interface next year.

In the meantime, the good news is that sending and receiving electronic mail on the Internet is quite straightforward. Put an Internet address on your business card and everyone will assume you are already a network wizard.

\*Internet Guidebooks: *The Internet Companion*. By Tracy LaQuey with Jeanne C. Ryon.

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Harris Watson Holdings plc  
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Newell Barratt, Clevedon Accountants  
911 Clevedon Street, Nottingham, NG1 5JH  
Tel: 06025 417488

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## BUSINESS AND THE LAW

## When national limits are legal



National laws restricting or prohibiting certain selling arrangements do not infringe Rome treaty rules on the free movement of goods, provided the laws are not aimed at imports from other member countries and provided they have the same effect on the commercial freedom to market domestic products as on imports, the European Court ruled last week.

In a landmark ruling, all 13 judges said that, where those conditions were satisfied, this kind of national regulation was not by its nature intended to prevent or hinder access to the market by imports any more than it impeded the access of domestic products.

The Court's ruling was in response to questions raised by the Strasbourg Tribunal de Grande Instance in connection with criminal proceedings against a Mr Keck and a Mr Mithouard.

They were prosecuted for reselling products in an unaltered state at prices lower than their actual purchase price, in contravention of the French law which prohibits resale at a loss.

In their defence, they argued that a general prohibition of resale at a loss was incompatible with the treaty ban on import restrictions as well as other rules on free movement and competition.

At the outset the ECJ said that it was only appropriate to look at the prohibition of resale at a loss from the perspective of the free movement of goods, since the prohibition was concerned with the marketing of goods.

The Court confirmed its 1974 ruling in the *Dassonville* case that any measure which is capable of directly or indirectly, actually or potentially, hindering intra-Community trade can constitute an import restriction prohibited by the treaty.

However, the fact that such legislation may restrict the volume of sales in the market concerned, and therefore the volume of sales of imports, is not decisive. It was not the purpose of national legislation imposing a general prohibition of resale at a loss to regulate trade between member countries.

Before making its new ruling clarifying the scope of Community law in the context of import restrictions, the Court referred to its 1979 landmark decision in the *Cassis de Dijon* case.

The Court said this held that, in the absence of harmonisation of legislation, import restrictions prohibited by the treaty included goods where they were the consequence of applying national rules laying down certain requirements to be met by goods to imports from other member countries where they are lawfully manufactured and marketed, even if those rules apply without distinction to all products.

The only exception was when the application of the rules can be justified by a public-interest objective taking precedence over the free movement of goods.

But the Court then said: "However, contrary to what has previously been decided, the application to products from other member states of national provisions restricting or prohibiting certain selling arrangements is not such as to hinder directly or indirectly, actually or potentially, trade between member states within the meaning of the *Dassonville* judgment", provided that the non-discrimination conditions are satisfied.

The Court said this kind of rule falls outside the scope of the treaty ban on import restrictions. The judgment is important for business. First, the Court has set out to clarify the Rome treaty's ban on import restrictions in the context of national rules which limit commercial freedom but are not aimed at products from other member countries.

Second, the Court expressly acknowledges that this new ruling is "contrary to what has previously been decided".

Joined Cases C-267 and 268/91, *Bernard Keck and Daniel Mithouard*, ECJ FC, 24 November 1993.

BRICK COURT CHAMBERS, BRUSSELS

It will come as no surprise to European law firms that US lawyers have a pretty high opinion of themselves when it comes to providing international legal services.

Their opinion of European lawyers, however, is not so flattering. According to a survey of America's top 400 law firms, conducted by Global Research, the market research organisation, US lawyers believe their European counterparts are less hard-working and less capable of taking an aggressive commercial stance in deal-making.

Comments ranged from the relatively restrained: "We are ahead on the cutting-edge developments in capital markets" - something LUK, Allen & Overy, Clifford Chance, Slaughter and May and Freshfields might dispute - to the more forthright: "US firms take a more proactive approach, whereas the Europeans only react when asked to".

Historically, there may be some justification for such a viewpoint. Many US corporations active in international markets have preferred to take their US lawyers with them rather than look for a suitable local alternative. US investment banks also appear to be more comfortable working with US lawyers.

But it is questionable whether such a gap still exists between the leading US and European firms, particularly in western Europe, which is viewed by US law firms as their most important international jurisdiction. Even in the Asia-Pacific region, regarded by the Americans as their second most important market, the gap between the US firms and the UK and Australian firms has closed in recent years.

Nevertheless, respondents to the survey felt they had a competitive advantage over non-US law firms when operating in foreign jurisdictions for several reasons. These included greater knowledge and understanding of multinational commercial transactions, a stronger work ethic, more expertise in specialist areas, greater efficiency and more competitiveness on price.

The price question - whether US law firms are cheaper than European ones - is likely to remain unresolved while there continues to be such a difference of approach in the way that firms bill their clients.

The American claim to be cheaper appears to be based on the assertion that they are more productive. The number of hours billed by US lawyers last year averaged 1,752 for partners and 1,864 for associates, compared with an average of 1,570 and 1,520 respectively in Europe.

But these figures ignore the revolution that has taken place in charging practices over the past

## View from America

US lawyers claim they are better than Europeans, says Robert Rice

Firm	Rank	Revenue
1. Cleary, Gottlieb & Steen	1	\$254
2. Shearman & Sterling	2	\$234
3. Wachtell, Lipton, Rosen & Katz	3	\$224
4. Wilmer, Cutler & Pickering	4	\$224
5. Shearman & Sterling	5	\$224
6. Vinson & Elkins LLP	6	\$224
7. Arnold & Porter	7	\$224
8. Davis Polk & Wardwell	8	\$224
9. Dewey Ballantine	9	\$224
10. Sullivan & Cromwell	10	\$224

Two years, such as contingency and success fees, brought about by the recession. US firms apparently still rank the number of hours spent on a job as the most important criterion when billing clients. It is doubtful whether many European firms take that view.

In spite of the upbeat responses to the survey, the US profession seems much less confident of its standing in the global legal services market and, in many instances, unsure of how best to position itself as recovery turns slowly to recovery.

Respondents to the survey said corporate work was currently the most important source of business.

About 60 per cent of respondents see themselves as international rather than US law firms, but few have invested in new overseas offices recently. Resources are scarce after a couple of lean years, and many have not decided how to allocate the limited spare cash they have available.

The survey suggests that US firms must answer several difficult questions when working out their strategy. Should they concentrate on Europe, where competition from UK and other European firms has made market conditions more difficult? Or should they be opening offices in the Asia-Pacific rim to target the emerging markets of Vietnam, Thailand, the Philippines, Indonesia and India?

Given the tough time many firms

Firm	Rank	Revenue
1. Cleary, Gottlieb & Steen	1	\$254
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have had of late, few will be able to afford such a high-cost strategy, particularly as most firms must expect to wait two or three years before seeing any return on their investment.

On the other hand, can they afford to wait until they have built up sufficient cash reserves at home to fund such overseas expansion? The risk of allowing their competitors to become established in these markets is considerable.

Those who, owing to limited resources, have little alternative but to wait for domestic recovery before contemplating further expansion should take heart from the fact that two of the three firms rated the best in the US by their peers - Cravath, Swaine & Moore, and Wachtell, Lipton, Rosen & Katz - have

achieved such a reputation in spite of their relatively small size, their low-key approach to marketing and without a large overseas presence.

They should also be encouraged by the \$1m Singapore Telecom privatisation, one of the biggest deals ever to come out of Asia. Two New York firms, Sullivan & Cromwell and Cleary Gottlieb Steen & Hamilton, neither of which had an office in Singapore, were appointed this year as lead advisers on the deal, much to the dismay of the US and UK firms which bid for the work

from their Singapore bases.

This deal, says Global Research, underlines more than anything that there is no right or wrong approach to overseas expansion.

Those firms still undecided on their best strategy must also bear in mind that the international legal market is changing. US and UK firms are increasingly competing for international work on each other's home territory.

The first indication of a change in the relationship came recently with the decision by Clifford Chance, the UK law firm, to hire a US-qualified regulatory lawyer in its New York office. It was followed by the announcement by several New York firms that they would shortly begin appointing English solicitors to their partnerships.

Such open competition for international work in each other's backyards is set to become more common, as there is an increasing volume of work that could be done as easily under UK or US law.

Perhaps in recognition of the difficult trading conditions overseas, US lawyers appear to be pushing a revival in domestic markets. Mr Joseph Flom, the doyen of Wall Street mergers and acquisitions lawyers, was quoted recently as saying: "I've got money to lend - where am I going to lend it?"

It is unlikely that we are on the verge of a merger and acquisitions boom such as that of the late 1980s, but Mr Flom is not alone in predicting an upturn in M&A activity.

Respondents to the survey said corporate work was currently the most important source of business, followed by securities, bankruptcy and insolvency work, M&A, banking, tax and litigation.

Immigration, telecommunications, investment management and product liability were identified as the main growth areas, with M&A leading the list of specialities making a comeback. Other areas expected to show a recovery included environmental issues, asset finance and intellectual property. Bankruptcy and insolvency will become progressively less important.

This optimism, however, is dampened by the knowledge that the dynamics of the market have changed. Lawyers have to learn the trick of maintaining market share in the face of increased competition. Or, as one lawyer put it to Global Research, they have to learn to live in a market characterised by "less pressure downward, cost pressure upward".

*Lawyers on Lawyers in America*, by Global Research, Euromoney Publications, Nestor, Ross, Playhouse Yard, London EC4A 3BX, \$95.

## LEGAL BRIEFS



## Views sought on simplifying trust rules

The Law Commission has issued a consultation paper on simplifying the English law of trusts, almost 30 years after Parliament last had a go at it. The paper asks whether the time has come to change the complex rules - "the rule against perpetuities" and "the rule against excessive accumulations" - that effectively limit the period for which a trust may last.

Among the questions being considered are: Should we seek to curb the "dead hand control" of former owners, reaching out to control their property beyond the grave? Do other provisions, such as inheritance tax, exert enough pressure to stop trusts lasting too long? If an estate is tied up a long time, does it unnecessarily hamper development or discourage economic use of land? And would accumulating money for a long time damagingly concentrate wealth in the hands of only a few people?

Law commissioner Trevor Aldridge says it is clear the present law is "convoluted, obscure and capricious. If it is still important to keep control of trusts in this way, the rules should be easier to understand and simpler to apply. On the other hand, if we need no controls, the rules should be scrapped."

The "merger" between DIB Lupton Broomhead, based in Leeds and London, and Needham & James, of Birmingham and Stratford-upon-Avon, finally comes into operation tomorrow. The merger has given DIB Lupton the presence in the west Midlands that it needed to further its ambitions to become the first truly national law firm in England - a title the constituent firms of the Eversheds group might dispute. The names of Needham & James will disappear in Birmingham.

Lawyer on Lawyers in America, by Global Research, Euromoney Publications, Nestor, Ross, Playhouse Yard, London EC4A 3BX, \$95.

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## PEOPLE

## Inchcape reduces its board

Two of Inchcape's most senior directors are leaving the international services and marketing group, and the company has decided to take the opportunity to have a smaller and more strategically focused main board.

According to Charles Mackay, the chief executive, the move to a smaller board is not intended to diminish the importance of the group's business streams - motors, marketing and business services. Indeed, the intention is to give each its own own board and increase their operational and financial autonomy.

Alan Marsh, 57, who will take early retirement in May, is responsible for Inchcape's worldwide businesses with Toyota. He will be succeeded by David John, 55, currently the main board director for Inchcape's marketing business stream.

Reg Heath, 52, who will leave on September 1 next year, is the main board director responsible for the group's other motor businesses, apart

from Toyota. He was chief executive of Tozer Kemsley & Millburn, the motor distributor which Inchcape bought for £270m at the end of 1991. A well-known figure in the UK motor trade, Heath is credited by Inchcape with having done a "terrific" job in integrating TKM. He is likely to receive plenty of offers, but so far has made no plans.

Alan Davies, 44, will replace David John as chief executive of the marketing business stream. Maurice Rourke, 45, will succeed Heath as chief executive of Inchcape's motor businesses, other than Toyota. Neither Davies nor Rourke will be appointed to the main board.

Simon Arnold, 60, will also step down from the main board in May, having reached retirement age. He will, however, continue as chairman and chief executive of Bain Clarkson, a position he has held since 1985 as part of his overall responsibility for Inchcape's worldwide insurance services business.

John's move to run the Toyota businesses reflects the continuing importance to Inchcape of its links with the Japanese group. In 1990 Toyota paid Inchcape £60m for a stake in Toyota (GB), the UK distribution company, which will rise to 51 per cent in 1998. John has known Toyota from his time as chief executive of Inchcape Bernard, when he was responsible for Toyota operations in Singapore and Brunei.

Davies, who replaces John as chief executive of Inchcape's marketing business stream, joined the group in 1989 and became chief executive of Inchcape Middle East last year. Before joining Inchcape, he spent 16 years with Rothmans International, the tobacco group.

Rourke, who succeeds Heath, is currently development director for Inchcape's motor businesses other than Toyota. He has 20 years experience in the European motor industry and worked with Renault UK and BMW before joining TKM in 1977.

## Non-executive directors



■ Sir Sydney Lipworth (above left), deputy chairman of National Westminster Bank and a former chairman of the Monopolies and Mergers Commission, at CARLTON COMMUNICATIONS.

■ John Bond (above right), group chief executive of HSBC Holdings, at the London STOCK EXCHANGE, following the resignation of Lord Alexander of Weiden on his appointment as deputy chairman of the SIB.

■ The Hon Janet de Botton, who is a daughter of Lord Wolfson, at Christie's, the international fine art auctioneers. Along with her husband, Gilbert de Botton, she is one of the UK's leading collectors of contemporary art.

■ Alan Pink, a director of Zeneca, at SMITHS INDUSTRIES.

■ Michael Haines, recently retired chairman of KPMG's public sector industry group, at CLIFF RICHARDS.

■ Andrew McQuillan and Charles Letts have retired.

■ Michael Donovan, and Commercial of Rolls-Royce Motor Cars, at VICKERS medical division.

■ John Abell, former chairman of Orion Royal Bank, at ALLIED TRUST BANK.

■ Sir Derek Horsby, chairman of the British Overseas Trade Board, and Lindsey Bury, chairman of South Staffordshire Water Holdings, at ROXBORO GROUP.

■ Ravi Pal, a management consultant, at VAX.

■ Daniel Bejarano, executive chairman of FRES Holdings, at CARTER, RUSSELL & RUSSELL.

■ Robert Alecock, group md of Norcross, at THE CAPITAL GROUP.

■ Richard Jovitt, md and chief executive of Electronic Data Processing, at JOS HOLDINGS.

■ Frank Neale has resigned from VERNON INTERNATIONAL GROUP.

## Cooper moves to Vestey

Robert Cooper, 47, is joining the Vestey group as finance director. Since 1988, he has been a director of Robert Fleming, and head of corporate finance worldwide since 1990.

At the Vestey group he will be working closely with Sir John Collins, appointed chief executive in September, with effect from January 1994; together they will have responsibility for overseeing the future strategy of the group through the mechanism of a new holding company yet to be formed, and to be called Vestey Group Holdings. Currently the group is divided into two main operating entities, Union International and Frederick Leyland.

After qualifying as an accountant with PwC Marwick Mitchell, Cooper spent a short time with first BAT and then Rank Xerox in 1971-72, before leaving to join Robert Fleming in December 1972, where he first became a director in 1977. In 1984 he joined Kleinwort Benson as a director in the corporate finance department.

■ Kevin Connolly, formerly finance director of Redland Roof Tiles, has been appointed director of financial planning and analysis at REDLAND.

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EXCERPT FROM THE VEBA INTERIM REPORT AS OF SEPTEMBER 30, 1993

## VEBA MAINTAINS COURSE IN ROUGH SEAS

The VEBA Group remains on course in 1993 despite the harsh climate.

## SLIGHT INCREASE IN SALES

VEBA improved marginally on its previous year's sales in the first nine months of 1993 despite the persistently weak business cycle. The gains recorded by Electricity, Oil and Services were offset by downturns in Chemicals, Trading and Transportation.

## NET INCOME 14% DOWN ON LAST YEAR, RESTRUCTURING MEASURES STEPPED UP

The net income after minority interests dropped 14% to DM 453 million (1st half of 1993: -13.2%) in the first three quarters of 1993. We do not anticipate any change in the earnings situation for the rest of the year. We stepped up the



efforts that had already been initiated to improve the competitiveness of the Chemicals and Oil Divisions.

## FEWER EMPLOYEES IN CHEMICALS, MORE IN TRADING

At the end of September 1993, the VEBA Group employed 130,705 people, that is 903 more than at the end of 1992. As a consequence of efforts to enhance efficiency in Chemicals and Transportation, the workforce was cut by some 2,500. Additions resulted from the further expansion of Trading and Transportation activities, especially abroad.

## CAPITAL EXPENDITURE: OPPORTUNITIES SEIZED IN THE NEW STATES

In the face of a generally restrictive investment policy, we sustained our long-term capital expenditure strategy and determinedly utilized opportunities in the new states. With DM 3.1 billion from January through September 1993 (DM 700 million of which was spent in the new states), capital expenditure exceeded the spending over the same period last year by some 11%.

Group Key Figures	Jan. 1 - Sep. 30, 1993	Jan. 1 - Sep. 30, 1992	Change
Sales	DM million 49,586	49,235	+ 0.7%
Net Income After Minority Interests	DM million 453	527	-14.0%
Employees	(Sep. 30, 1993) 130,705	(Dec. 31, 1992) 128,802	+ 1.7%
Capital Expenditure	DM million 3,081	2,777	+11.3%

Capitals of the Interim Report as of September 30, 1993  
by worldwide from:  
VEBA AG, Public Relations,  
Bismarckstrasse 1, 40249 Düsseldorf,  
Tel. 49-211-4779-357,  
Fax 49-211-4775-532

VEBA





Edwina Leapman: paintings to tease the visual imagination

## Back to brushstrokes at the galleries

Art / William Packer

After the event, the result of the Turner Prize has a certain inevitability, and even logic. Looking back, I now realise that Sean Scully, the one artist actually to put paint on canvas by means of a brush - a sort of stick-things with bristles at one end - was no more than a token entry. In a fixed field of conventional conceptualists, he had no chance at all. The pity of it is that we have plenty of painters of just his sort - minimalist, or at least highly-simplified abstraction - who might have given him and us a run for the money. Such artists as Alan Green, Alan Charlton, Edwina Leapman, Marc Vaux and Peter Joseph have records that are no less long and distinguished than his. Set against them on equal terms, Scully might well have won, but he would have done so against his peers. But rules are rules, and any such race was just not on.

Such rueful ruminations

were brought on not so much by Scully's failure to come home the winner, as by Edwina Leapman's current exhibition at Annelly Juda, altogether quieter and more properly modest an affair. Miss Leapman has been working to much the same programme for about 25 years, during which she has been principally concerned, she tells us, with "close tonalities and vibrating light". As for her colour, "it is to do with space and the vastness of space; with the limited space of the picture and the endless space beyond its edge".

What she actually does is to lay a thin but resonant colour-field, these days usually fairly dark, a rich blue or green perhaps, over the entire surface of the canvas. She then lays another near-complementary colour, fairly close in tone, in regular, careful, albeit free-hand horizontal stripes across the canvas, leaving the ground-colour visible at the margins and through the abutments

between the stripes. Some little variation, of size and format, is admitted in this process but most particularly in the actual working of the stripes themselves, according to the choice as to the thickness of the paint, stiff or flowing, the gauge of the brush and the load of paint it should carry. She fills the brush, moves it across the surface until it requires refilling, and so continues until the stripes fill the canvas.

Nothing could be simpler, indeed quite worthy, some might feel, of the unregenerate Turner Prize. Quite why these paintings should be so beautiful and satisfying is probably beyond the sceptical, yet beautiful they are, and monumental, and profound in their teasing of the visual imagination. For the simple truth is that to set one mark upon another, one tone against another, is to propose an infinity of possibility of space and substance that only the imagination can explore. Just how close within

its pictorial space is that delicate lattice of horizontal bars, and quite how deep the firmament beyond?

The work of Mary Potter, who died in her eighties 10 years ago, has much of this same quality of apparent simplicity married to imaginative complexity. Here again the range of colour and tone is closely limited and controlled, in this case to the earth colours, ochres and umbers touched up with faded blues, greens and pinks. And again, in the characteristically dry impasto of the paint itself, we are made immediately and quite physically aware of the fact of the surface and the stroke of the brush. Such is the act of painting itself.

Nominally figurative, these paintings withdraw from their subjects of landscape or still-life to the point of abstraction, teasing us on the very point of association and recognition, wryly fugitive and elusive. And they too are unexpectedly, sub-

tly, irresistibly seductive. This exhibition, sadly, is to be the last at the New Art Centre in its present incarnation, for the gallery in Sloane Street, its home for 30 years, is to be bulldozed for redevelopment. Business in the meantime is to continue at Roche Court in Wiltshire, off the A30 just short of Salisbury, until new premises are found.

Here in London we see too little of current French painting, for which both sides are equally at fault. The admirable Galerie Matisse of the Institut Français, from its tiny space at South Kensington, does whatever it can on limited resources to supply the deficiency. Its current show of the work of four painters is perhaps the nearest we get to any one dancer, the less we see of the choreography. Nor do the closeups enhance realism of the movie. On the contrary. Seen from a few inches away, the "snow" is clearly paper; the ice cream, plaster.

Crazy-wigged Drosselmeyer, who in the stage production is a figure of weird glamour, here looks like a man who might ask you for a quarter in the subway. Sunleile Ardolino, the film's director, produced and directed first-rate dance programs for the Public Broadcasting Service in the 1970s and early 1980s. When he went to Hollywood four days before the release of the *Nutcracker* movie, he died of AIDS at the age of 50. Ardolino's memory should be honoured - for his earlier work. I do not envy anyone the task of adapting the non-realistic medium of ballet to the realistic medium of popular film, but in this case no interesting solutions were

Opera / Paul Griffiths

## An odd light on Butterfly

The stage is almost bare. The few things that remain - a solitary rock, a chair, the people - seem to function principally as objects to be lit. Everybody moves slowly, but less for any dramatic purpose, so it seems, than for the requirements of the lighting. Light is the hero: light in the phosphorescent blue on the rock, the white on a hand, or golden gleam on a body.

And this is *Madame Butterfly*? No, this is Robert Wilson. In his productions of traditional operas Wilson has stressed how his visual contribution must be independent of the music and text, and yet his choice has hitherto fallen on works which fit with his earlier original creations in their elongated time schemes, their mythic resonances and their symbolism: *Parsifal*, *Lohengrin*, *The Magic Flute*. Puccini's works are entirely different, and the new *Madame Butterfly* at the Bastille in Paris (Wilson's third production there in the theatre's short history) might seem to allow more scope for independence to exert itself.

Most often the performers - who seem to be singing the characters' music but not enacting them as people - behave with a sublime disregard for what is going on, or for what they are having to deliver. Signal points in the drama are registered not by these statuesque people but, typically, by the lighting: by a sudden blackout, for instance, when the Bonze denounces Butterfly's spiritual deflection. Music that is customarily seen as demanding more attention such as the rush for the child's entry near the end - sweeps, most effectively, across an entirely still stage. Not only does the production fail to deliver the expected visual appearances, it makes a point of its failure, as when Pinkerton and Sharpless in the first act ostentatiously mime holding glasses in their hands. However, these displays of

independence are a mite superficial, for it is obvious that Wilson was attracted to *Madame Butterfly* by the Japanese in it, and by the idea that he could bring this out in his setting. He uses a wooden walkway like that of the Japanese theatre, and the severe costumes (by Frida Parmeggiani) look in the same direction. But suggestion is all. There remain two huge problems. One is that Wilson is dealing with opera singers, not with actors trained for decades in a demanding tradition of deportment and gesture. The other is that *Madame Butterfly* is not a nob play.

Wilson's attempt to make it one snacks disturbingly of the scorn and opportunism which the opera makes an effort to denounce in Pinkerton. Alien manners are being tried on without any care for the density of meaning they convey. For all the atmosphere of seriousness, the production is disturbingly hollow: one can read the director's signature, but it is placed on an empty and ignorant canvas.

There is one area of exception. Some of Wilson's earlier work made startling use of non-professional performers, and here the child (a grave Steve [sic] Lopez) becomes a major participant. In the long nocturne-interlude he alone moves about the stage in child-like games while Butterfly and Suzuki wait, and it is his hand, warding Pinkerton off, that provides the final gesture. However, the very poignancy of this proves how far the production has come from its stated aim of following an independent, parallel path.

The orchestra, under Myung-Wun Chung, occasionally remind one of Puccini's admiration for Debussy, though the sound is thin in this theatre and the balance odd. Valentina Sedipova was the Butterfly I heard, coming to firmness and lustre in the second act; she shares the title role with Diana Soviero. Of the rest of the cast, only Georges Gauthier as Goro stood out.

## The Nutcracker meets goodie two-shoes

Warner Brothers' film of New York City Ballet's *Nutcracker*, clumsily entitled *George Balanchine's The Nutcracker*, was released in the US this week, not without considerable advances publicity in the form of a fight between the studio and Kit Culkin, father of 13-year-old film star Macaulay Culkin, who plays the Nutcracker.

The elder Culkin has tender feelings about Balanchine's 1954 Christmas ballet. As a boy he danced in it himself; he too was the Nutcracker. So when Macaulay was offered this role in the film version, the Culkins accepted on far more modest terms than the child star normally commands: \$10,000 plus 5 per cent of the gross. (For *Home Alone 2* Macaulay received \$5m plus 5 per cent of gross.)

In return, Kit Culkin expected that the producers would have tender feelings about the ballet - film it straight, not "adapt" it: an approach that everyone seems to have agreed on in the early

stages. But at test screenings it turned out, reportedly, that many children could not follow the story. So the producers hired Kevin Kline to narrate it, over the music, at various moments in the film. When Kit Culkin saw the narrated version, according to an article in New York magazine, he told the producers, "You've s--- all over Tchaikovsky." If the narration were used, Culkin said, Macaulay would take no part in promoting the movie. If the narration were not used, on the other hand, Macaulay would renounce his 5 per cent of the gross.

After considerable scuffling, Warner Brothers rejected Culkin's offer. When the film hit the theatres on Wednesday there was Kevin Kline's voice, smack on top of the music, telling us, for example, as the Christmas eve guests enter in Act I, "Here they all came, the Christmas eve guests." I do not know where Warner Brothers obtains the children for its test screenings, but every year I attend NYCB's *Nutcracker* in a theatre full of children, and they all seem to get the drift.



Macaulay Culkin and Lynn Cohen

Silly though it is, however, the narration is sparse. A far greater problem is the camera work. "We trusted the dance," says producer Bob Hurwitz of the film team's philosophy. "We trusted Balanchine." Nothing could contradict that

statement more flatly than the filming of the dances. Never is a dance given its proper time and space: never is it allowed to establish itself.

Presumably for the same anxiety about our attention span the camera is constantly

moving into closeup. We gaze into the Sugarplum Fairy's armpit, we inspect Macaulay Culkin's mouth. (He is missing the first premarital on the upper lip.) The nearer we get to any one dancer, the less we see of the choreography. Nor do the closeups enhance realism of the movie. On the contrary. Seen from a few inches away, the "snow" is clearly paper; the ice cream, plaster.

Crazy-wigged Drosselmeyer, who in the stage production is a figure of weird glamour, here looks like a man who might ask you for a quarter in the subway. Sunleile Ardolino, the film's director, produced and directed first-rate dance programs for the Public Broadcasting Service in the 1970s and early 1980s. When he went to Hollywood four days before the release of the *Nutcracker* movie, he died of AIDS at the age of 50. Ardolino's memory should be honoured - for his earlier work. I do not envy anyone the task of adapting the non-realistic medium of ballet to the realistic medium of popular film, but in this case no interesting solutions were

found. In the film as in the theatre, the ballet is danced by New York City Ballet, and the cast is well chosen. If for nothing else, the film is valuable in that it records the cool, brilliant allegro work of Kira Nichols as the Dewdrop and the glorious expansiveness of Darci Kistler as the Sugarplum Fairy. Twelve-year-old Jessica Lynn Cohen, who plays the heroine, Marie, has a pretty face and a peppy spirit.

The only serious piece of miscasting is Macaulay Culkin. He has danced in NYCB's production before - he played film. Marie's truculent little brother, in 1989 and 1990 - but he is not at home in ballet. His neck and shoulders are tight and he walks as if his shoes hurt. Culkin is a comedian, a rare gift in a 13-year-old, but not one that is required for the *Nutcracker*. Culkin plays it with an ironic half-smile, as if he were in a children's production of *The Importance of Being Earnest*. He was clearly hired for box office reasons, which would have been fine had he been right for the part.



## Stafford-Clark bows out

Max Stafford-Clark took his formal departure from London's Royal Court Theatre on Sunday after 14 years as artistic director, writes Malcolm Rutherford. A packed house saw a gala performance of scenes from plays he has put on over the years, including *Serious Money* by Caryl Chur-

chill and *Three Birds Alighting on a Tree* by Timberlake Wertenbaker. In future, Stafford-Clark will head a new company, Out of Joint. Its first venture will be a co-production with the Leicester Haymarket and the Royal Court of an adaptation of Joe Swenson's novel *The Queen and I*.

## Abbado on white-hot form

In retrospect the 1960s and 1970s look a remarkably settled time for most orchestras. The senior conductors of the day tended to stay with their own orchestras for a long period, creating stable relationships which were generally seen to be a good thing.

The next generation of maestros is facing all sorts of criticism, as a revealing BBC documentary last week showed. Even those trying to follow the same path find themselves ambushed. Perhaps the Berlin Philharmonic Orchestra always was going to be a special case, but that does not explain the hostility of a recent attack in the German press against Claudio Abbado, accusing him of not being another Herbert von Karajan.

Abbado is known not to enjoy musical politics and has

been keeping his eyes down on the music-stand. This season he is conducting an impressive list of concerts in Berlin, including two lavishly-cast concert performances of Musorgsky's *Boris Godunov* at the weekend. This opera has long been among Abbado's key works. The Royal Opera's production has been his outstanding collaboration with the company to date, and if his interpretation has changed over the years, he still recaptured in the warm and generous ambience of Berlin's Philharmonie much of the intensity of those stage performances.

By the time the performance reached the final scene, the playing was white-hot. The swirling string figures as the crowd gathers tingled with the frenzy of a Russian populace in open revolt. It is claimed that

the Berlin Philharmonic does not sound the same under Abbado. That may be true. Whichever the orchestra, Karajan's *Boris Godunov* was a grandly-unfolding epic, woven in a rich tapestry of sound; Abbado's is swifter, leaner, more urgent, seething with tensions public and private below the surface. It did not seem to me any less well played or sung. The choral interpretation has changed over the years, he still recaptured in the warm and generous ambience of Berlin's Philharmonie much of the intensity of those stage performances.

The weakest link in the cast was probably Boris himself, Anatoly Kotcheraga, who has plenty of force in his voluminous (not always well-focused) bass voice, but not the same force of personality. He did the obvious things without making them fresh and personal. It is unlikely that the Polish

act has ever been more gloriously sung than it was by this trio of Olga Borodina, Sergey Larin and Sergey Leiferkus, who brought a splendid combination of vocal glamour and subtlety of character to their three schemers. Philip Langridge got a vivid grip on Shinsky's slippery personality. Gleb Nikolsky and Helmut Wildhaber were a wickedly matched comic duo as Varlam and Missal, every bit a present-day Laurel and Hardy. Elena Zarembo was their young, vocally voluptuous hostess. There are certainly other cities which have more pressing problems with their orchestras than Berlin.

Concerts sponsored by Deutsche Bank and Sony Classical.

Richard Fairman

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

Concertgebouw Tonight: Nikolaus Harnoncourt conducts Chamber Orchestra of Europe in works by Beethoven, with violin soloist Gidon Kremer. Tomorrow: choral concert including Vivaldi's Gloria and Cherubini's Requiem. Thurs, Fri: Bernard Haitink conducts Royal Concertgebouw Orchestra in Debussy, Bartok and Shostakovich. Sat: David Robertson conducts Netherlands Chamber Orchestra and Chorus in Boulez, Schoenberg and Stravinsky. Next Mon: Vassili Sinalski conducts Netherlands Philharmonic Orchestra in Andriessen, Shostakovich and Bruckner, with soloist Julia Lloyd Webber. Dec 8, 9: Marius Janssens conducts the Royal Concertgebouw. Dec 11: Günter Wand conducts Bruckner's Eighth Symphony (020-671 8345). Muziektheater Tonight: final performance of Pierre Audi's staging of *L'Incoronazione di Poppea*. Tomorrow: Graeme Jenkins conducts first night of Alfred Kirchner's new production of La

traviata, with cast led by Deborah Riedel, David Kuebler and Lutz Gron-May (repeated Dec 4, 7, 10, 13, 16, 19, 22, 25, 27, 30). Thurs, Fri, Sun afternoon: Nederlands Dans Theater in choreographies by Jiri Kylian (020-625 5455).

### BASLE

Murray Perahia plays Beethoven's Second and Fourth Piano Concertos in Basle Symphony Orchestra tomorrow in the Casino (061-272 1176). Repertory at the Stadttheater includes Botto's *Meisterspiele*, Tosca, *Nutcracker* and Jesus Christ Superstar. A new production of Rossini's *Il viaggio a Reims* opens on Dec 19 (061-295 1133).

### BRUSSELS

Palais des Beaux Arts Tonight: Il Giardino Amoricco plays concertos by Vivaldi. Tomorrow: Joshua Bell, Steven Isserlis and Olli Mustonen play piano trios by Haydn, Schumann and Shostakovich. Thurs: Gabriel Chmura conducts Belgian National Orchestra in Beethoven and Bruckner. Fri (Eglise des Minimes): Sigiswald Kuijken conducts La Petite Bande in a Bach programme. Next Mon (Conservatoire): Labèque Sisters play Mozart with Flamminghi chamber orchestra (02-507 8200).

### CHICAGO

CHICAGO LYRIC OPERA Peter Hall's staging of *Coil fan tutte*

can be seen tonight and Sat, with Carol Vaness, Delores Ziegler, Keith Lewis and Jeffrey Black, conducted by Andrew Davis. August Everding's new production of *Die Walküre*, conducted by Zubin Mehta with a cast including Eva Marton and James Morris, can be seen on Fri and next Mon, with further performances on Dec 10, 14, 18 and 22. It bows out opens on Dec 11 (312-332 2244).

### CHICAGO SYMPHONY

Pierre Boulez is in residence at Orchestra Hall over the next two weeks. The programme on Thurs, Sun and next Tues includes Bartok's *Duke Bluebeard's Castle*, with Jessye Norman and Leszek Polgar. Friday's programme features Mahler's Sixth Symphony. Dec 9, 10, 11 and 14: Ravel, Bartok and Stravinsky (312-435 6666).

### GENEVA

Victoria Hall Tonight, tomorrow: Armin Jordan conducts Orchestra de la Suisse Romande in concert celebrating the orchestra's 75th anniversary. The programme includes a new work by Heinz Holliger, plus music by Ravel, Dvorak and Brahms, with violin soloist Uto Ughi (022-311 2511). Thurs: Bella Davidovich piano recital. Fri: St Petersburg Symphony Orchestra plays Dvorak and Tchaikovsky, with cello soloist Natalia Gutman (022-310 6620).

### LAUSANNE

Rudra Béjart Lausanne is in

residence till Dec 11 at Cinéma-théâtre Métropole, with three programmes choreographed by Maurice Béjart (021-311 1588). Luc Bondy's production of Ibsen's *John Gabriel Borkman*, starring Michel Piccoli, can be seen daily except Mon till Dec 10 at Théâtre Vidy-Lausanne (021-617 4545).

### VIENNA

Staatsoper Tonight: *L'elisir d'amore*. Tomorrow: new production of Kenneth MacMillan's ballet *Manon*. Thurs: Die Zauberflöte. Fri: Il barbiere di Siviglia with Vesselin Kasarova, Rockwell Blake and Nicolai Ghiaurov. Sat: Carmen. Sun: Fidelio with Gwyneth Jones and Thomas Moser. Mon: ballet mixed bill (51444 2955). Musikverein Tonight: Daniel Froschauer violin recital. Tomorrow, Thurs, Fri, Sat: Heinz Wallberg conducts Vienna Symphony Orchestra in Bruckner's Eighth Symphony. Sat afternoon, Sun morning: Simon Rattle conducts Vienna Philharmonic Orchestra in Mahler, Sat (Brahms-Saal): Joshua Bell, Steven Isserlis and Olli Mustonen play piano trios by Beethoven, Schumann and Shostakovich. Sun: Nikolaus Harnoncourt conducts concert performance of Monteverdi's *L'Orfeo*, with Anthony Rolfe Johnson, Ann Murray and Wolfgang Holzmair. Dec 11, 12: Seiji Ozawa conducts Boston Symphony Orchestra (505 8190). Konzerthaus Wed: Thomas Hengelbrock conducts concert performance of Mozart's *Zeide*, with

### WASHINGTON

MUSIC ● Zubin Mehta conducts National Symphony Orchestra in an all-Mozart programme tomorrow and Fri afternoon at Kennedy Center Concert Hall. Thurs: Georg Solti conducts Stravinsky and Beethoven. Fri evening: Alicia de Larrocha piano recital. Sun: Kennedy Center Honours Gala (202-467 4600). ● David Zinman conducts Baltimore Symphony Orchestra in an all-Beethoven programme on Thurs, Fri and Sat at Baltimore's Joseph Meyerhoff Symphony Hall, with piano soloist Yefim Bronfman (410-783 8000).

### THEATRE

● Season's Greetings: Alan Ayckbourn's biting comic tribute to the traditional seasonal open house. Till Dec 19 at Round House Theatre (301-217 3300). ● Dancing at Lughnasa: Brian Friel's memory play, set in Donegal 1936. Till Jan 1 at Kreeger Theatre (202-468 4377). ● Julius Caesar: a Shakespeare Theatre production directed by Joe Dowling. Till Jan 9 at the Lansburgh (202-393 2700). ● Rollin: a two-person revue of

black vaudeville, with songs, dances and sketches by such greats as Langston Hughes. Written, directed and choreographed by Ron Stevens. Till Dec 18 at Source Theater (202-462 1073). ● Cats: Andrew Lloyd Webber's musical, directed by Trevor Nunn. Till Jan 8 at National Theater (202-628 6161). ● Alice in Wonderland: a stage adaptation of Lewis Carroll's tale, directed by Pat Carroll. Till Jan 2 at Kennedy Center Theater Lab (202-467 4600).

### ZURICH

Tonhalle Tonight: Heinz Holliger conducts Tonhalle Orchestra in works by Schumann and Holliger, with soloists Andras Schiff and Miklos Perenyi. Tomorrow, Thurs: Schiff and friends play chamber music by Holliger, Beethoven and others. Fri: Neeme Järvi conducts Gothenburg Symphony Orchestra in Stenhammar, Beethoven and Nielsen. Sun: Christof Escher conducts Zurich Chamber Orchestra in Gorecki, Boccherini and Schubert, with cello soloist David Geringas (01-261 1600). Opernhaus Tomorrow and Sun: Bernd Blenert's production of Glazunov's ballet *Raymonda*. Thurs: Macbeth with Simon Estes and Gwyneth Jones. Fri: Così fan tutte. Sat: Il barbiere di Siviglia. Sat and Sun afternoons: new staging of Britten's *Let's Make an Opera*. Next Mon: Nikolaus Harnoncourt conducts concert performance of Monteverdi's *L'Orfeo*, cast including Ann Murray, Anthony Rolfe Johnson, Wolfgang Holzmair (01-262 0909).

### ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

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The space shuttle Endeavour is scheduled to blast off from Cape Canaveral tomorrow morning on what NASA calls a routine servicing flight - and critics say is a risky make-or-break mission for the troubled space agency.

The objective of the 11-day flight is to service and repair the Hubble Space Telescope, a \$2bn orbiting observatory which caused NASA huge embarrassment after its launch in 1990, when it turned out that the instrument's 2.4 metre mirror had been ground to the wrong shape. Three hundred miles above the earth's obscuring atmosphere, Hubble should have enabled astronomers to see seven times further into the universe than ever before; instead, the faulty mirror produced fuzzy pictures only slightly better than the most powerful ground-based telescopes.

The mission is routine only in the sense that Hubble was designed for maintenance in orbit every three to five years. No one had imagined when it was launched that so much would need to be put right now, nor that NASA would be so desperate for a spectacular success to reverse the steady deterioration in its public image after a catalogue of disasters - most recently the loss of the \$980m Mars Observer craft.

NASA has picked a crew of seven space veterans, with an average age of 46, for what is sure to be the most complex and challenging of the 59 shuttle flights undertaken so far. The senior member is Dr Story Musgrave, 53, who has been an astronaut since 1967.

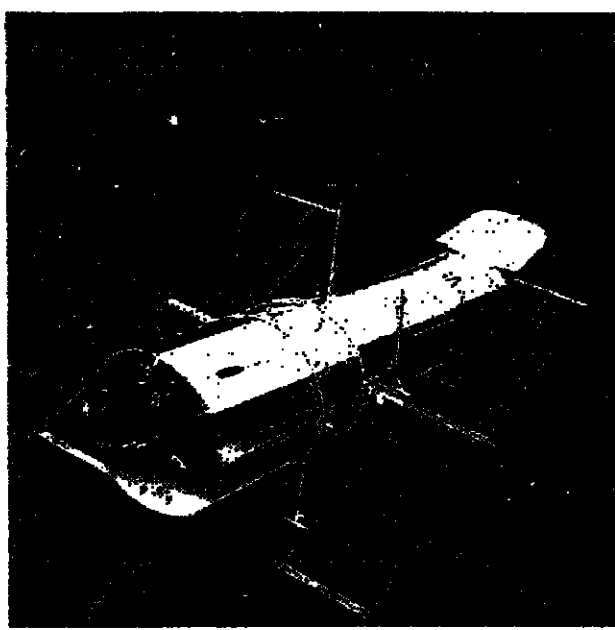
On Friday the Swiss flight engineer, Mr Claude Nicollier, will use Endeavour's robot arm to pull the bus-sized Hubble on to a special stand in the cargo bay. Then the mission plan includes five days of space walks, each lasting six hours, during which the astronauts will work in pairs to put right as many as possible of Hubble's defects.

The single most important job will be to fit "spectacles" to correct the telescope's short-sightedness. An instrument called Costar (for corrective optics space telescope axial replacement) will slot in behind the famous flawed mirror, containing 10 small coin-sized mirrors ground to compensate optically for the defect.

But there are 11 other items to repair or replace. They include faulty electronic components, three failed gyroscopes and Hubble's solar panels, which have been

## Toil and trouble

Nasa needs to repair its public image, as well as the Hubble telescope, says Clive Cookson



Space endeavour: artist's impression of the Hubble telescope

disturbing its delicate instruments by juddering in response to temperature changes whenever the craft passes from sunlight into darkness. Indeed, changing the 12-metre solar arrays - made by British Aerospace as part of the European Space Agency's 15 per cent contribution to the project - may turn out to be the most delicate operation of all.

The schedule is bound to change "as events unfold", Mr Nicollier said last month. "There will be surprises, of that we can be sure. We therefore have to visualise the unforeseeable."

To prepare for unexpected events, the astronauts have trained longer and more intensively for the Hubble repair mission than for any previous shuttle flight. They have spent 700 hours rehearsing for their 11 days in space, including 400 hours under water in a huge tank built to simulate weightlessness at the Marshall Space Flight Centre in Alabama.

"I may have been in the water hundreds of hours, I may have been in the clean room hundreds of hours getting to

know Hubble's replacement parts," Dr Musgrave said at the end of training. "but, like the Olympics, it boils down to a few seconds. You've got one shot at it. It's got to go right."

As the astronauts know only too well, far more is at stake than their ability to make Hubble work to its original specifications - and possibly give astronomers a view of the distant universe good enough to set off a scientific revolution like the one after Galileo's first use of a telescope 400 years ago.

The future of NASA could hinge on the Hubble mission. A success would begin to shore up public and political confidence in the once-proud agency, which has been undermined by a string of failures since the 1986 Challenger explosion. In particular, it would show that shuttle-borne astronauts can carry out a complicated series of manoeuvres of the sort that will be needed to assemble and use the telescope Station Freedom, due to go into operation early next century.

A failure would feed ammunition to congressional budget-cutters, who succeeded recently in killing the US's other big science project, the \$1.1bn Superconducting Super Collider, and are keen also to shut down the multi-billion dollar space station. Its cancellation would leave NASA without a clear future in manned space flight beyond the ageing shuttle programme - and could lead to the agency's dismemberment.

Mr Daniel Goldin, who was appointed NASA administrator by former President George Bush early last year and has been kept on by President Bill Clinton, put on a brave face when he appeared before the Senate science, technology and space subcommittee this month. "We are not afraid," he said. "If we fail [in the Hubble mission], we will dust ourselves down and do it again."

But Mr Goldin pleaded with the senators not to cut NASA's budget any more. The Bush administration reduced its five-year spending plan from an original request of \$106bn in 1991 to \$96bn; since then, this had been cut to \$78bn - and it could fall to \$71bn, according to the latest proposals.

With everyone's attention focused on the space-walking astronauts and the implications for NASA of their success or failure, the astronomers - for whose scientific benefit the repair mission is supposedly being undertaken - are feeling rather left out.

"Although some people felt it was an outrageous waste to spend \$2bn on the original Hubble project, because so much money would have been far better returned to science if it had been spent on earth-based observatories, most of us welcomed Hubble because it brought in extra funds that would not otherwise have been spent on astronomy," said one European astronomer.

"The same is true of the repair mission. Some astronomers were getting good results from Hubble, faulty as it was, and they didn't want to risk spending \$620m to run it, but most of us recognise that NASA has to try to repair it for political reasons."

Even if the Endeavour mission appears to be a spectacular success over the next 11 days, it will not be clear for at least a month whether the astronauts have repaired Hubble and NASA's reputation. It will take several weeks to remote-test all the new equipment, before NASA can send the telescope instructions to start observing. Few pictures in history will be awaited with such anticipation.

## Better secret than sorry



Nobody with a rational cast of mind can imagine a settled solution to the problems of Northern Ireland - or certainly not one that could be in place this century. There is, however, a faint chance, a silver of hope, that the cycle of violence may be brought to an end and somewhat sooner than that.

This hope has been kept alive, even nurtured, by the weekend storm over the government's back-channel contacts with the IRA.

Let us take each of these propositions in turn. The first tells us why the news from the six provinces is always so doleful. There is not space enough, nor time, to go through the long history that led to the establishment of the Republic of Ireland and Northern Ireland on the same island. The elusiveness of a solution to the consequent troubles is sufficiently demonstrated by reminding ourselves that the Protestants are a separate tribe from the Catholics. There is a sad record of mutual hostility.

You have only to read republican literature, or see the anger in the face of the Reverend Ian Paisley, the Butehead of Belfast, to appreciate that. No arrangement that completely satisfies the one tribe will be acceptable to the other.

Establishing a united Ireland tomorrow might create a new Bosnia in its north-eastern quarter. So might a unilateral withdrawal of troops; likewise the creation of a quasi-independent state of Ulster, followed by the relieved turning of John Bull's back on the lot of them. Fully incorporating Northern Ireland into mainland British institutions would not bring peace from the republican side. Going back to the use of internment of known terrorists

would at best deliver only a temporary respite from the killing. It did not work last time, and would not again. Wiping out the opposing terrorist groups is not an option for a liberal democracy. In short, there is no military solution, and no plausible political solution.

This might appear to invalidate the proposition that there may be a way to end the violence. Yet by all accounts Ulster is war-weary. There is a strong desire for peace. This is recorded in many opinion polls and has recently been made clear in statements and marches on both sides of the border. Partly for this reason, and partly as a result of a perhaps over-optimistic reading of intelligence gathered from IRA and British sources, the government has perceived an opportunity.

We do not know precisely when this shaft of light struck the hailstorm, but the documents released yesterday suggest that it was in February this year, or possibly earlier. The government took its chance, and launched the peace initiative that was nearly destroyed by Sunday's news that it has been in communication with the IRA.

No one can be happy at hearing that ministers have failed to be wholly open and frank about their actions, particularly when political honesty is in such short supply. That said, it can hardly be denied that Mr John Major and Sir Patrick Mayhew were correct to use an intermediary to explore, supposedly in secret, the possibility of a ceasefire by the Irish Republican Army. The fact that they did so was heavily disguised by protest-

day's documents in hand, that he had reason to believe that a ceasefire was about to be announced by the IRA. This does not materially diminish the political risk he took. As we can now see, the IRA is not easily pinned down, and it was always possible that the veil of secrecy would be sundered.

That is what has now occurred. It has not destroyed the government. Conservatives united behind the prime minister yesterday, in itself a striking indication of the ripeness of the time for his peace initiative. Mr James Moynihan, leader of the larger Unionist party, cemented his alliance with the government by opening his remarks with the observation that Labour's spokesman on Northern Ireland, Mr Gerry Adams, leader of Sinn Féin, Labour held its hand, knowing the penalty for appearing to jeopardise the chances of peace.

Thus fortified, Mr Major will press on. The back-channels will be used again, if necessary. The IRA may have given an overdose of what Lady Thatcher called "the oxygen of publicity"; it should now announce the permanent ceasefire that the government repeatedly calls for in the published documents. The Protestant paramilitaries should do likewise. There is no reason not to, so long as the government is committed to giving the voters of Northern Ireland the power to decide on any arrangement that may be made about their future.

There may be no obvious political settlement of this tribal conflict, but at least getting everyone to lay down their guns and rely on negotiation and the democratic process would bring a period of respite. Ireland's history suggests that the odds are evenly against success. Mr Major may fail. Yet he is right to carry on, secret communication links and all.

**Major's peace initiative is too important to be stopped in its tracks by the unserious custom of finding fault with his motives**

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Levitt: integrity can never be relative

From Mr Graham Ross Russell.

Sir, The Levitt case raises the question of the role of integrity in financial affairs. An individual's integrity is important in all business dealings, but nowhere more so than in financial services where the repercussions of having a rotten apple in the barrel can affect such large sums of money and hurt so wide a range of victims.

The greatest hurt to victims occurs when a financial services company fails and is not able to meet its liabilities or compensate for past mistakes. Firms fail for one or a combination of two reasons - over-trading or dishonesty. Hopefully, the action now taken by regulatory authorities in monitoring the trading and capital requirements of firms means that the chances of a financial services company failing through over-trading are much reduced. However, there still remains the danger of dishonesty, when an individual's integrity gives way to greed or fear.

It is recognition of the vital importance of integrity in financial dealings that the Securities Institute has as the first of its two main purposes the maintenance and strengthening of standards of integrity. It is in recognition of the importance of this purpose, and of the Institute's second purpose of promoting competence and training, that the institute has received overwhelming support from individual practitioners in financial services and their firms since it was founded in March 1981. A member of the public dealing with a member of the institute knows that he is dealing with a professional whose integrity and competence is recognised by his peers.

It would be a sad day for the City and for the future of financial services in the UK if it were ever thought that "small" lapses of integrity are excusable and in a different category from other forms of dishonesty. Surely integrity, like pregnancy, is not relative. An individual who lacks integ-

egrity in "small" matters is unlikely to resist temptation if and when he is really put to the test in "large" matters. "Borrowing" money from a pension fund and lying to a regulator are both failures of integrity, and it is less clear that the latter is less serious than the former.

Graham Ross Russell, Chairman, Securities Institute, Centurion House, 24 Monument Street, London EC3R 8AJ

From Mr Richard McManus.

Sir, As the self-confessed fraudster Mr Levitt declares himself "a great believer in British justice" ("City anger at community services order for Levitt", November 27) there must be many of us who are questioning our own beliefs.

Mr Justice Laws asserts that 186 hours community service is "commensurate" with the crime that Mr Levitt committed but the same cannot be said for the squandering of millions of pounds from the strained public purse in a

trifle three-year prosecution and costly trial.

One cannot help feeling that the money could have been better spent directly on a host of worthy projects aimed at improving the lot of those in need of support from the community. It is indeed possible that Mr Levitt may have accepted his onerous sentence without the Serious Fraud Office and members of the legal profession labouring quite so long. Aside from the specifics of this case it does seem foolhardy to indulge in long-winded investigations and prosecution when the main result may be to demonstrate publicly to prospective criminals that they have little to fear from the vagaries of the British justice system if they are brought to book.

Is it possible both to deter wrongdoers and leave the judiciary complete discretion in sentencing?

Richard McManus, 44 Upham Park Road, London W4 1PG

### A restriction on exercise of choice

From Mr Tony Hockley.

Sir, It is heartening that Sir Bryan Carsberg, director-general of the Office of Fair Trading, has decided that the OFT should investigate the net book agreement ("Book pricing scheme faces review", November 24). The timing of his announcement is impeccable. While the industry is purporting to defend the public interest with its "don't tax reading" campaign, he has highlighted the degree of self-interest that the campaign is also serving.

Based on experience elsewhere, the freeing of book prices from the grip of the publishers would do at least as much to promote literature as the tax break. Regardless of the direct costs and benefits, however, the current situation is both economically and politically unacceptable. It has a negative impact upon competition from other modes of communication and reflects a view that taxpayers should be restricted in their ability to exercise their own choice.

Even if the publishing industry does manage to survive this latest attempt on its empire, at least the inquiry will raise public awareness of ways in which we are subsidising it, not only through taxation but through prices.

Tony Hockley, 44 Marsham Street, London SW1P 4JZ

### Other textiles barriers must come down

From Mr J A Nightingale.

Sir, The policy adviser to Christian Aid, Mr Peter Macdon, in his letter on textiles in the Uruguay Round (November 23) omits one vital point. Agreement to phase out the General Agreement on Tariffs and Trade multi-fibre agreement (MFA) is dependent on action being taken at the same time to remove other barriers - namely, the far more stringent - which restrict international trade in textiles and clothing, not least in developing countries.

The linkage was recognised by all the Gatt contracting par-

ties when the original Punta Del Este declaration initiating the round was drawn up, and remains an essential component of any firm agreement. Import bans and prohibitively high tariffs (many currently exceeding 100 per cent) can have no place in the post-Uruguay Round world. Their removal will stimulate development of trade between less developed countries and this will provide at least as great a stimulus to their economies as will the phasing out of the MFA.

It will also, together with the equally necessary reduction of

peak tariffs by developed countries, enable our own industry to seize essential new export opportunities.

Time is running very short to allow a series of tariff negotiations to be completed by December 15. It is time for all concerned to knuckle down to some serious bargaining.

J A Nightingale, executive chairman, Apparel, Knitting & Textiles Alliance, British Apparel & Textile Centre, 7 Stowall Place, London W1R 7AA

### Monitoring of radioactive discharges

From Dr Bryan Edmondson.

Sir, I was concerned that Mr G A H Watts letter (November 27/28) and indeed its headline - "The unmeasured threat from nuclear power station emissions" - may have misled your readers.

Monitoring of radioactive discharges from all Nuclear Electric's power stations is of course continuous, 24 hours a day. Wide-ranging environmental sampling and measurement

checks demonstrate the negligible effects of our discharges, as our area medical officer confirmed to Mr Watts in previous correspondence.

All monitoring results are published - both Nuclear Electric's and those of independent regulatory agencies. They confirm that there has been no build up of radioactivity in the environment around our power stations.

I am sorry that Mr Watts has

developed such a serious illness. Thirty years of detailed environmental monitoring both in the vicinity of our power stations and around Mr Watts's home, strongly suggest, however, that he should look elsewhere for the cause.

Bryan Edmondson, director of health and safety, Nuclear Electric, Barnett Way, Barnwood, Gloucester GL4 1RS

### A franchise for the future on British Rail's name

From Mr Alan D Morrison.

Sir, I was most interested to read ("50-year rail franchises urged", November 23) that Mr Roger Salmon, franchising director, wants to see rail fran-

chises set up an association of train-operating companies to take a lead in discussing issues such as complementary ticket systems and sharing of stations.

May I suggest British Rail as a good name for such an association.

Alan D Morrison, 5 Pentney Road, London SW12 0NZ

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## FINANCIAL TIMES

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Tuesday November 30 1993

## Frank talk, Mr Kohl

The Franco-German summit, due to start today, is not just another routine event. It is also an opportunity for the two leaders to talk about the European Union's role in the Uruguay round of multilateral trade negotiations. With the deadline two weeks away, this may be the final chance.

Last week, Germany's chancellor, Helmut Kohl, agreed with the British prime minister that failure of the round would be "intolerable". He will need to transmit this understanding to the French leadership. Public demonstrations would be counter-productive. But this should not prevent a quiet proffering of both a carrot and a stick.

First, though, must come appreciation of the position. It is in the interests neither of the European Union nor of any single member to see the round fail. It would be still more ruinous if that failure were to be caused by the recalcitrance of the EU. A failure of the round would be a disaster for the EU. Even in France, agriculture employs only 6 per cent of the population and generates 3 per cent of gross domestic product. This French neurosis does not show appreciation of the country's long-term economic interests.

Should the round fail over the issue, the European Union would confront three crises. The first would be over the credibility of its desire to act as a positive force on the world stage. The second would be in transatlantic relations. The last and deepest would be over Europe's place in the world. If the round were to founder, to what role, other than a marginal one, could the EU aspire? The US has alternatives, notably its close relationship with the world's most economically dynamic region, as this month's meeting on Asia Pacific Economic Co-operation

(Apec) in Seattle indicated. Is the EU to focus its efforts on increased trade with a bankrupt Russia, a troubled eastern Europe and the mostly stagnant members of the Lomé convention?

Both the European Union and France must remove themselves from the book on which they are impaled. This can be done by accelerating the EU's move towards world prices for agricultural commodities and simultaneously increasing compensation to farmers. The latter would be particularly important if, as the French fear, but the European Commission denies - the Blair House accord were to prove more restrictive than the EU's agreed reforms of its common agricultural policy.

In addition, the French should be assured of strong support where their case is rather stronger, as it is over audiovisual services and, above all, over the obstacle being created by the US. The EU needs to go on the offensive. It can readily do so. The US is vulnerable over its miserly attitude to liberalisation of trade in textiles, over its last-minute amendments to rules governing anti-dumping and services and, first and foremost, over its desire to play fast and loose with multilateralism itself.

The Germans are right not to be over the French in public, but they must play the frank friend in private. France needs to understand that it cannot exercise a veto that it does not, in fact, possess. This is the stick. Assistance with the resultant political problems is the carrot. In the end, however, it is up to French politicians to persuade their people of the evident truth that clinging to an agricultural pact will not give them a better future.

## Building quality

The Financial Times Architecture Award, which reached its final stage yesterday, shows that the best building in the UK today remains of a remarkably high standard. A large entry probably reflects the culmination of the UK development boom of the 1980s - many of the entries were commissioned at that time and completed later. But to be able to field a set of recent buildings as distinguished as St James's Place, the Cranfield Library, Schlumberger Research, the IBM/MPEC joint venture at Bedford Lakes near Heathrow, as well as the winning Queen's Stand at Epsom, is a real achievement.

With almost one third of the architectural profession in the UK unemployed and the top practices having much of their work abroad, the question is whether these standards can be maintained. Recession in the construction industry is the main worry. But business could do more to encourage good work, as could the government - especially when it comes to the few new buildings it commissions directly.

As Sir Simon Kirby, chairman

of the FT jury, said at yesterday's presentation, quality buildings require good clients as well as good architects. But Britain lacks the "culture of good design" that is understood at the highest level in other European countries.

Buildings that have been let or sold well in the City in recent years have tended to be those that were well designed. Better buildings do mean better business, while employees rightly have rising expectations about their working environment. A glance at the entry and decaying Paternoster Square by Saint Paul's Cathedral shows the real cost of poor architectural and planning standards.

Cost piling by fee bargaining and "design and build", where the architect plays a minor role in the design and construction team, does not provide the best long-term value for money. Award schemes are one way of raising clients' sights. But the main answer lies in visual and architectural education that should continue, with informed and sustained advice, into the cabinet room and the board rooms of Britain.

## Levitt's law

The message sent by the outcome of the Roger Levitt case is unmistakable: one law for white collar criminals and another for the rest of us. More than 40 per cent of people found guilty of theft of less than £200 are sent to prison, Mr Levitt, whose financial services company traded fraudulently, leaving debts of £34m and many investors with serious losses, walked from court with a sentence of 180 hours community service.

The case represents another low point for the Serious Fraud Office. Just 18 months ago, following the collapse of the second Guinness prosecution and the failure of the year-long Blue Arrow fraud trial, the SFO was in the dock for throwing the book at defendants and presenting prosecution cases of such size that the process became unmanageable. Now it appears to have swung to the opposite extreme, allowing a white collar criminal to escape trial on charges of forgery and false accounting as a result of a botched plea bargain.

What went wrong? The SFO says sentencing is a matter for the judge alone. It admits that it knew Mr Levitt would not go to jail when it accepted his plea in return for dropping the charges, but felt it could not then back out. The judge, Mr Justice Laws, felt a non-custodial sentence was "commensurate" with the offence to which he had pleaded guilty.

In reality however the case had begun to go wrong months before when, because of its size, the judge ordered it to be split in two. After the SFO had decided to proceed with the fraudulent trading charges, the judge later ruled much of the prosecution evidence of Mr Levitt's alleged deception of

investors inadmissible in the first trial. The SFO appears then to have panicked. Faced with the prospect of a three-month trial in which Mr Levitt's lawyers would be able to put up a defence telling only part of the story, which it could not refute, the SFO decided to offer him a deal. Mr Levitt held out for a guarantee that he would not go to jail. When the SFO's worst fears were realised in the first days of the trial, he got his wish.

Three steps need to be taken to avoid another such case. First, the SFO does not appear to have learnt the lessons of Blue Arrow. Despite reducing the charges against Mr Levitt from more than 60 to 22 the judge still regarded the prosecution case as too cumbersome to be handled in one trial. The SFO must concentrate on a limited number of good counts, so bringing the case down to a manageable size.

Second, the case underlines the need for any system of plea bargaining to be open and formal, allowing the judge to take into account the wider picture when deciding sentence. Plea bargaining can save a lot of public money. It should be encouraged, provided an appropriate sentence results. The Royal Commission on Criminal Justice recommended it. But the government has not found space for the idea in the criminal justice bill. If further study is needed, money should be made available at once.

Finally, judges need to come up with a consistent approach to fraud. The contrast between the sentences passed in the first Guinness trial for an arguably vicious crime and the result in this case is an unhappy one. The Lord Chief Justice should take the lead.

It is being called the most important development in UK retailing since the arrival of the supermarket in the 1950s. In Thurrock, Essex, US company Costco today opens its doors as Europe's first US-style warehouse club.

With six more clubs scheduled to open in the next few months, UK retailers are getting distinctly nervous. The three biggest supermarket chains recently waged a costly - and ultimately doomed - legal battle to try to stop Costco opening, while another national chain has warned suppliers it may stop buying from them if they supply the clubs.

The retailers' anxiety is understandable. In the US these huge sheds, which stock goods at ultra-low prices for sale to business and individual members - in practice, almost anybody in steady employment - have been nicknamed the "silent enemy" because of the incalculable but devastating impact they have had on more traditional shops. In the UK, while their market share may be limited, they are expected to force many other retail chains to lower their prices, and persuade some of them to change their entire style of operating.

"I think it is right to talk about a new epoch in UK retailing," says Mr Paul Morris retail analyst at Goldman Sachs, the US investment bank. His prediction is based on research in the US, where in 10 years, warehouse clubs have taken retailing by storm. Their numbers have increased from 21 in 1983 to an expected 750 by the end of this year, and their sales have risen to about \$40bn, although their growth has slowed in the past two years - one reason why club operators are looking towards Europe.

While US supermarkets usually trade at a gross profit margin of about 25 per cent, warehouse clubs cut that to 10 per cent. "The key to their success lies in taking an old retailing strategy - 'pile it high and sell it cheap' - to its logical conclusion."

Clubs offer branded products at prices 25 to 30 per cent cheaper than high street retailers, with some up to 60 per cent cheaper. They achieve such prices by cutting costs and profit margins to the bone, with the aim of shifting huge volumes of goods. Every area of the business is examined with an eye to cutting costs. Clubs spend virtually nothing on advertising, and employ very few staff. Goods are sold in bulk off steel racking, in vast, spartan sheds built on the cheapest available sites, and clubs stock a highly selective range numbering only 3,500 items (compared with 15,000 in a typical grocery supermarket), but stretching from corn flakes to computers and car accessories.

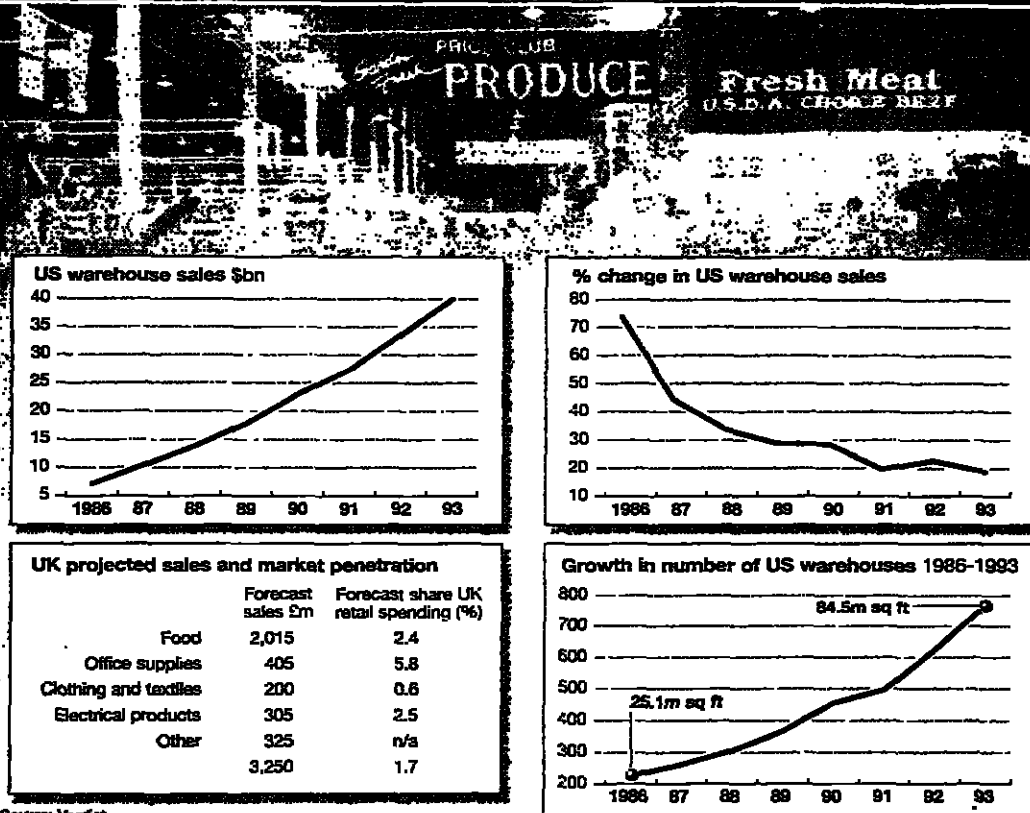
A final important element is membership, on which clubs rely heavily. They typically have more than 40,000 members, each paying about \$25-30 (£17-20) a year, and membership income can account for 80 per cent of trading profit. So far, clubs in the US have not experienced problems with non-payment of fees but it could prove one area of weakness in the UK.

As they cross the Atlantic, the

Neil Buckley scours the retailing horizon as warehouse clubs arrive in the UK

## Silent enemy stalks the aisles

Warehouse shopping: price is right



question facing warehouse clubs is whether they can replicate their success in rather different conditions. Sceptics argue that UK land prices are up to five times higher than those in the US, pushing up warehouse clubs' cost bases significantly, and that UK shoppers may be less willing than their US counterparts to drive large distances to shop, to pay annual membership fees, or to buy in bulk.

On some of the narrow questions, consumer research is inconclusive. A recent survey by market research group Harris International, Marketing found 51 per cent of UK shoppers prepared to buy in bulk to save money. But only 27 per cent said they would pay an annual fee.

As to the larger question of whether clubs can have a viable future in the UK, the predictions are more positive. Verdict Research, the retailing consultancy, believes land costs will not be a problem: warehouse clubs do not demand prime retail sites, and the higher margins prevalent in UK retailing will make it easier than in the US for clubs to undercut existing shops.

Verdict has identified 50 potential sites for clubs in the UK. Assuming what it regards as realistic annual sales of \$65m for each outlet, that could give them a £3.25bn share of the £150bn total UK retail market by the end of the decade.

Goldman Sachs is more optimistic. Taking only metropolitan areas, its retail analysts say there is scope for 51 clubs. If less densely populated county districts were considered as available sites, a further 39 could be built. The firm believes clubs could expand at the rate of 10 or more a year, and could achieve sales of £100m each, giving them a £9bn market share over the same period.

Verdict's sales forecast for warehouse clubs is equivalent to only 2 per cent of the total UK retail market, while Goldman's would give them 6 per cent.

"What is surprising about the market share forecasts for warehouse clubs in the UK is they are actually so small," says Mr Richard Hyman, Verdict's managing director. He sees one reason for constrained growth in the lack of areas with a sufficiently large population

to support the clubs. With such moderate forecasts, why are rival retailers so hot under the collar about them?

Part of the answer may be the clubs' expected upmarket customer profile. Although one-third of club members in the US are small businesses, the other two-thirds are individuals drawn mainly from higher income brackets. According to Nielsen Marketing Research, most club customers have an annual income of more than \$40,000 (£27,000), and many earn more than \$80,000. Clubs have done much to make discount shopping not just acceptable, but fashionable.

That could pose a problem for some UK retailers. The high-street food discounters which have expanded rapidly in the past three years, such as Germany's Aldi, France's Netto, and the UK's Kwik Save, have tended to target poorer customers. But warehouse clubs may tempt the more affluent households which currently shop at supermarkets such as Sainsbury's and Safeway.

The breadth of warehouse clubs' product categories means it is not just food supermarkets which fear

they could cream off their best trade. Electrical retailers such as Dixons and Comet, consumer durables retailers such as Argos, and furniture and DIY stores such as MFI and B&Q, could also suffer, according to industry observers.

The most important effect of warehouse clubs, however, could be the most subtle, evolving over several years. By offering such low prices, in combination with the growth of high-street discounters such as Aldi, the clubs could set a new, lower "price floor" across the retail trade, squeezing retailers' profit margins.

This, in turn, could be bad news for manufacturers. Dixons, for example, has told its suppliers it intends to match Costco's price on any product sold by both chains - but it also says it intends to continue making its usual profit margin. The message is clear: supply Costco and you must cut your prices to us.

"Dixons is wielding the big stick," says one supplier. "With times so tough, they know they have the whip hand over suppliers."

Other retailers may find different ways of competing. UK foodstuffs may follow their US counterparts, which have attempted to fend off the warehouse club threat by offering savings of 30 to 50 per cent on bulk purchases of basic goods, often bundled together in "club packs". Sometimes these are sold off warehouse racking in "club aisles", to mimic conditions in a club.

Some US retailers have adopted even more of the warehouse clubs' low-cost techniques, to enable them to offer lower prices, while selling a larger, often more specialised range. The south-western chain Mega Warehouse Foods, for example, invites customers to "Shop us like a supermarket. Save like a warehouse club." It sells goods cheaply in club-style surroundings, but offers 20,000 items compared to warehouse clubs' 3,500 and has no membership fee.

This trend may already be starting in the UK. J Sainsbury, which has the largest sales and second-highest profits of any UK retailer, is opening an annex to its existing Savemore hypermarket at Beckton, east London, which will sell mainly own-label tinned, packaged and household goods in bulk. There have been reports in the retail trade - denied by Sainsbury's - that the store will incorporate some basic design features of a warehouse club.

The opening of the annex may signal a sharp change of direction for the UK's top supermarket chains. The arrival of warehouse clubs is likely to accelerate the move away from the margin-led approach of the 1980s towards a more volume-driven strategy. But as in the US, some chains may decide they are fighting a losing battle if they try to compete with the clubs on price. Instead they could decide to concentrate on developing their strengths, such as choice, service and convenience.

The result could be both lower prices and a wider variety of styles in UK retailing - and the main beneficiary would be the consumer.

## Where bulk is best

Richard Tomkins visits a Costco outlet in the US

have no idea how much I saved," he says. "But I came in here for some dog food and I came out with a vacuum cleaner and a hairdryer."

The inside of the cavernous warehouse is austere, but brightly lit and clean. Goods are stacked on pallets laid out on metal racks. Fork-lift trucks move continually up and down the aisles, replenishing supplies as fast as the customers exhaust them.

More than a third of the 117,000 sq ft floor space is devoted to food and household supplies. The rest is taken up mainly by electronic goods (desktop computers, television sets, audio equipment and white goods), office furniture and

supplies, do-it-yourself equipment, clothing and toys.

Warehouse clubs make their money by selling large quantities of a limited number of lines. Even so, the variety is wide: goods range from paper cups (\$20 for 2,000) to grandfather clocks (\$999.99 for one). Other products include Huffy 18-speed mountain bikes at \$129.99, janitors' brooms at \$4.79, men's underpants at six pairs for \$8.99, and the Bible at \$25.

Food and drink sells mainly in bulk: sugar, for example, is sold in 50lb bags for \$15.49. Hellmann's mayonnaise comes by the gallon at \$7.19, cans of Green Giant asparagus spears come in six-packs cost-

ing \$8.99, and Budweiser beer is sold in 24-can cases at \$10.49.

Shopping at Costco is for members only, but it is easy to get in. Anyone in business can buy a membership card for themselves at \$30 and six more for employees, friends or relatives at \$15 each. Membership is also open to all public sector employees and their partners.

Costco says 80 per cent of its sales are to business customers, but it is clear that many people are buying for personal consumption even when using their business cards. So are conventional stores feeling the pinch?

John Zucca, manager of the A & P supermarket half a mile down the

road, seems unconcerned: he says his sales have risen since the warehouse opened last year. "Most of our business is small orders," he says. "Costco is fine if you have a big family or you're having a party, but most people don't want to buy 24 rolls of paper towel at a time."

He may be right. Even so, back at Costco, there are plenty of people like Jerry Marrone, a postal worker, and his wife, Joan, who have driven miles to stock up on food and household goods.

Mr and Mrs Marrone say the \$95 they paid for their body was less than half what they would have paid elsewhere.

Joan Marrone delves into their trolley-load of goods and produces a pack of chocolate chip muffins. "You go in a normal bakery and a muffin that size would cost you \$1," she says. "We have got 12 for \$3.99. You just can't beat that. Britain is going to love this store."

## OBSERVER



'He says he's with his mistress but I think he's in face-to-face contact with the IRA'

after eight years on the job. Although Nicholas's departure from the free-market pressure group is being described as a "management restructuring", he appears to have been just another casualty of the recession.

Faced with a drop in membership from 35,000 to 33,000 over the past couple of years, the IoD has cut its staff by 10 per cent and frozen its annual fees at £150 for next year. However, the IoD's management has yet to get to grips with its biggest cost centre - its opulent headquarters in Pall Mall, gobbling

up a large part of the organisation's £12m a year running costs. Will Morgan's successor have the stomach to close it down, or at least relocate it to a cheaper end of town?

## Taxed men

However, the recession doesn't seem to be making any inroads into Britain's army of tax advisers, who have been outbidding each other in a desperate attempt to hire big names for their budget seminars.

KPMG Peat Marwick has hired Lord Lawson to sing for his supper this evening and Coopers & Lybrand has Michael Portillo for breakfast tomorrow. Given that Norman Lamont has sold his soul to ITN, Ernst & Young has had to make do with Lord Healey, the former Labour Chancellor. He may be a bit rusty on current policy, but should be good for a more historical perspective.

## Vox pop

Elizabeth Symons is that unusual creature, a popular civil servant. Well, popular enough to be re-elected general secretary of the First Division Association, the senior civil servants' union. Symons, aged 42, has sometimes seemed a voice in a veritable

wilderness, speaking out for an independent, impartial civil service in an era of privatisation, market-testing and great competition for Whitehall's top jobs.

An effective television performer, she has defended the values of the independent British public service. Her 10,700 members are clearly grateful; normally they are unable to defend themselves in public, a galling situation when difficult political decisions not of their taking are pinned on to them.

Her re-election should also ensure the continuation of a little brightness at the Trades Union Congress. The printers' Brenda Dean and the university lecturers' Diana Warwick have gone; Symons is now the sole remaining female general secretary on the ruling council.

## Just too much

Another gem has been added to the annals of British Rail's list of inexcusable excesses for a frequently poor service. While London Underground was in greater chaos than usual last week, an exhausted and frustrated commuter vainly waiting on a platform in Essex heard these immortal words: "British Rail apologise for the late running of this service which is due to an excess of passengers".

## Community service

Roger Levitt, famously bankrupt financial adviser, didn't have such a bad weekend after all.

On Friday he avoided a jail sentence despite pleading guilty to fraudulent trading. Then on Saturday he watched Arsenal Football Club win a close-fought battle to goals to one - against Newcastle United - at Arsenal's London home turf, Highbury.

At the match Levitt occupied a familiar spot, a private box. In his glory days, when £24m losses were but a distant speck on the horizon, he had a box of his own. Now Levitt must make do with one belonging to his friend Panos Eliades, an accountant and financial backer of heavyweight boxer Lennox Lewis - another interest they share, since Lewis was promoted by Levitt before he ran into his sticky patch.

The lack of his own box did not perturb Levitt. Chomping on a foot-long cigar, he remarked: "Arsenal haven't played better for months," an assessment no doubt bolstered by his own earlier breathing.

Still, however chuffed, Levitt chose not to sport his own rather special Arsenal shirt. When his cash was in greater supply he is thought to have paid £4,000 for the

Gunners' shirt worn by Michael Thomas when Thomas scored the winning championship goal against Liverpool for Arsenal four years ago.

Arsenal's detractors, peeved at the club's success, refer to it as Lucky Arsenal; but where would we all be but for a bit of luck?

## Talent spotter

Never accuse Carlton Communications' boss Michael Green of not covering all his bases.

Just three days before he launched his bid for Central, which will give the combined TV group more than a fifth of total UK advertising revenues, he recruited a new non-executive director - Sir Sydney Lipworth, former chairman of the Monopolies and Mergers Commission.

The quietly efficient Lipworth should be able to see off any self-important official who starts asking impertinent questions about absence of competition.

## Directorless

The Institute of Directors, the talking shop for Britain's boardrooms, is running short of directors. Director-general Peter Morgan bows out next year, and his deputy, John Nicholas, is waving goodbye today



## World Bank urges China to maintain fight against inflation

By Tony Walker in Beijing

The World Bank has urged China to stay the course in its inflation fight and has warned of the risks of a painful retrenchment if credit restrictions are eased prematurely.

The assessment, published prominently in People's Daily yesterday, seemed designed to bolster the arguments of those in the Chinese leadership advocating continued restraint.

"Relaxing the credit squeeze too early could ruin the hard-won fruit of controlling inflation, and inflationary pressures could emerge again," wrote Mr E.C. Hua, a senior economist in the World Bank's Beijing bureau.

views of international institutions to influence a bruising internal debate in China is a relatively new phenomenon and one that indicates the growing importance of bodies like the World Bank and IMF as sources of advice. Mr Hua had prepared his assessment as an internal document in September, which makes its prominent use in People's Daily all the more significant.

Mr Zhu Rongji, China's senior vice-premier in charge of the economy, has been engaged in a fierce argument with senior colleagues and provincial chiefs who believe mid-year credit restrictions are too severe.

Mr Zhu is the chief architect of a 16-point austerity programme announced in July aimed at

calming China's overheating economy which is expected to grow this year by 13 per cent for the second year running.

Mr Hua described these projected rates of growth as "unsustainable". He warned that it was much too early to claim a "complete victory" in the anti-inflation fight.

Figures for October showed a resurgence on inflationary pressures to an annualised 21.1 per cent in the 35 main urban centres, up marginally from the previous month.

The World Bank economist blamed spiralling growth in the money supply in the first half of the year for the surge in inflation. M1, the broad measure of money in circulation, grew 54 per

cent in the 13 months to June.

Mr Hua, in his preliminary assessment of progress in China's macro-economic reforms, said there was cause for optimism that the "worst had passed". But he warned that the big challenge for the authorities was to keep a tight rein on money supply growth while resisting pressures from state enterprises.

Since his assessment was circulated, however, China's anti-inflation resolve appears to be weakening. Mr Zhu has been obliged to give ground to the state enterprise lobby.

His case was not helped by remarks attributed to Mr Deng Xiaoping, China's senior leader, in which he is said to have advocated growth at almost any cost.

## Efta unhappy with Brussels farm deal

By Christopher Brown-Hume in Stockholm and Patrick Blum in Vienna

Bargaining over conditions of entry for new members of the European Union is set to intensify after objections from Austria and Finland to the Commission's proposals on farm subsidies.

Austrian officials say the plan to cut agricultural subsidies could undermine public support for joining the Union. And leading Finnish politicians argue that the Commission's suggestions do not go far enough to meet its farming community's climatic and geographical difficulties.

The Commission said last week it wanted to end price support for farmers from the day of accession, when local prices would drop to EU levels. Governments would be allowed to compensate farmers for the difference through state subsidies for a negotiated period, which officials in Vienna say would cost Austria Sch7bn-Sch8bn (\$588m-\$673m) over three to five years.

The sceptical response to the proposals by all four countries belonging to the European Free Trade Association - Austria, Sweden, Finland and Norway - appears to be part of a way of persuading Brussels to put up more EU funds for their farmers.

The Austrian and Finnish objections are likely to intensify negotiations with Brussels over

the financing of transitional aid for farmers in remote or mountainous regions of the four Efta applicants.

However, a public row over agriculture could further weaken public support for the EU in the four, which hold referendums on entry next year.

A senior official from the Austrian chancellor's office said the proposals "were presented in an insensitive way. It had a very negative impact. They could ruin the pro-EU atmosphere in our country." Officials said ministers were besieged last week with angry telephone calls from Austrians saying they would vote against membership.

Mr Franz Fischler, the Austrian agriculture minister, said: "The Community has changed its negotiating position. This is an insensitive way for Austria and it is not acceptable."

The proposals were rejected by Austria's farmers' association which said they would ruin farmers and the local food industry. The government, which is grappling with recession and a budget deficit, would not have the money to pay compensation, the association said. It threatened to advise its members to vote against membership.

Finland has made regional aid and agriculture the key issues in its EU membership discussions. In Sweden, however, reaction has been more positive.

## VW unveils riveting system for new Audi

By John Griffiths in London

Volkswagen is considering progressively scrapping spot welding as a way of joining car body panels together in favour of a self-piercing riveting process.

The system, which will be used to build Germany's largest vehicle maker's new aluminium-bodied Audi car for launch next year, has been developed in partnership with Henrob, a small company based in Flint, north Wales, currently employing 34 people.

The project has been kept secret for nearly four years and is now covered by patents held jointly by Audi and Henrob. "We're just glad that Audi are at last letting us talk about it," said Mr Keith Jones, managing director and majority shareholder of the privately-owned Henrob. Under a confidentiality agreement, Henrob would have been required to pay Audi a DM1m (\$247,000) penalty for any breach of confidence which prejudiced the DM1.1bn aluminium car project.

Self-piercing riveting as a technology for joining sheet materials is around 30 years old and Henrob acquired the rights to the basic processes 12 years ago. But the bulk and inflexibility of the plant and equipment required, and the corrosion risks associated with the way the system then worked, severely restricted its potential application. Subse-

quently, it has been largely ignored by the motor industry to date.

However, the process and equipment developed by Henrob and VW produces joints 30 per cent stronger than spot welds and virtually eliminates the corrosion risk, according to Mr Klaus Gurgisch, Audi's manufacturing planning director. "Another advantage is that it requires a lot less energy than spot welding," he said.

Crucially, the two companies say it is as fast and flexible as the robotic multiwelders now used to assemble the several hundred individual pressings which comprise a conventional steel car body shell.

Henrob's robotic riveters are similar in appearance to multiwelders, can be manipulated in the same manner and require no more working space. The process requires no pre-drilling but shares the multi-welders' disadvantage of requiring access for the riveting tool to both sides of a joint.

The new Audi, to be called the 300, has 68 per cent of its body joints made with the riveting process.

The process has also been developed to join steel components, which are substantially harder than aluminium and which are currently used in the majority of car bodies.

Rivet pioneers, Page 7

## EU to face France-UK split over airline crisis

Continued from Page 1

12) should invite the Commission to reflect on a fleet reduction plan achieved by agreement with the financial organisations, carriers and manufacturers," the paper says. France calls for a better balance between competition rules and the long-term objective of creating a "powerful and prosperous air transport industry".

In this context, the EU and member states should provide financial support for restructuring, retraining and redundancies. France also wants to tighten up on safety and labour norms to prevent carriers from reregistering aircraft outside Europe.

The UK paper, by contrast, points to the return to profit of airlines in countries with more liberalised markets - Lufthansa

in Germany and KLM in the Netherlands - arguing for effective management rather than protectionist measures. "Airline managers simply have to get their costs under control," the UK says. "Some quite evidently have this well in hand; others, equally evidently, do not."

The British government says capacity restraints will penalise efficient carriers and that Brussels should outlaw "the injection

of large amounts of money by states into certain airlines in a way which distorts competition".

The UK paper calls for national governments to co-operate in rationalising Europe's fragmented air traffic control systems, which cost airlines six to eight times more than the US ATC system, and for Brussels to back down on monopoly handling arrangements at some European airports.

## Carlton opens the box

THE LEX COLUMN

FT-SE Index: 3135.8 (+24.4)

With Mr Peter Brooke still fumbling to load the starting gun for the ITV takeover race, Carlton Communications has leapt out of the blocks by making a £524m conditional offer for Central. If the bid proceeds, Carlton will emerge as the dominant force in UK commercial television, commanding 30 per cent of ITV advertising revenue and with further shareholdings in ITN, GMTV and Meridian.

But Carlton is paying a fat price for the privilege, forking out the equivalent of 25 times Central's forecast earnings for the shares it does not already own. The talk of resultant cost savings is also worryingly vague. Central is leanly run and has recently reduced its staff from 2,050 to 840. But it is probably fair to take Mr Michael Green's assurances about non-dilution on trust, given his ability to lead freely through Central's management accounts as a non-executive director.

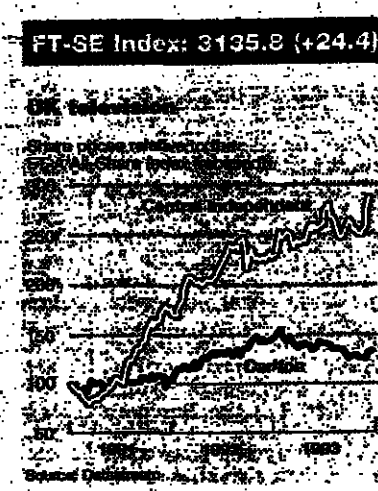
Carlton can certainly channel more production through Central's loss-making Nottingham studios and rationalise some overheads.

Moreover, Carlton's balance sheet will not be unduly strained by the move. Indeed, with post-acquisition gearing of just 30 per cent, Carlton will remain strongly placed for further expansion if the ITV rules are again relaxed. That would further improve the quality of Carlton's earnings, supporting the case for a stock market re-rating.

There remains a slim threat that either parliament, the MMC or a rich foreign bidder could stymie Carlton's plans. The serious longer term worry is whether the combined group's management will prove volatile, given both companies' strongly independent cultures. But such traditions could also hinder the emergence of a powerful rival, creating resistance to any suit by Granada for LWT. The sector's first hostile bid may yet result.

### Japan

The downward slide of the Nikkei average should not send a shudder through the world's financial markets just yet. While previous bouts of weakness have tempered the enthusiasm of Japanese investors for foreign stocks and bonds, the overall pattern of buying has remained intact. True, Japan recorded a rare long-term capital account surplus in 1991 after the bubble economy burst. But a sharp decline in direct investment abroad by Japanese companies - and heavy buying of Tokyo equities by US and Euro-



ket conditions. Excluding depreciation, the cash flow position does look more healthy. That argues for a further write down, but Lasmo's balance sheet is already 70 per cent geared, so institutions and banks may bridle at a further sharp rise. The company's debt is also predominantly in dollars, and further falls in sterling would raise gearing too.

Aside from accounting issues, Lasmo may have to conserve cash if the oil price continues below \$15. The remains of the dividend must be under threat, and the capital expenditure programme may be curbed even though that threatens future development. The alternative of combining a capital injection with a passed dividend would be difficult to sell to shareholders. A bid for Lasmo's assets also seems unlikely while prospects are so uncertain and estimates of its asset value differ so markedly. Lasmo will have to hope that its US shareholders, who seem unconcerned about dividends, are in for the long haul.

### HSBC Holdings

It was the Bank of England which brought in Sir Peter Walters and Mr Brian Pearce to sort out Midland Bank long before HSBC's successful bid. Now that the job is done, a natural break seems in order. That, rather than disagreement, seems to be behind yesterday's announcement that the two men are moving on. Set against expectations that Mr Pearce would eventually assume the chairmanship of Midland, though, the news reinforces the impression that HSBC is tightening its grip on its new acquisition. The market will thus be alert for any shift - more probably of emphasis rather than direction - in strategy.

One issue relates to the loan market, where Midland has become noticeably more aggressive. It admits to concern over the fall in margins on large UK corporate loans. How far it is prepared in practice to restrain its lending as competition for business increases is another matter. Then there is the question of the speed with which HSBC's sophisticated retail technology can be adapted to the UK market.

Getting the answers right requires local experience of the type HSBC is acquiring with the departure of Mr Pearce. Admittedly, a group with such a far-flung empire always has to wrestle with the question of how decentralised control should become. The latest message from Midland is that its parent knows best.

### Lasmo

The recent fall in the oil price must be making a few eyes water in the Lasmo boardroom. Even though oil prices have averaged \$17 a barrel this year, Lasmo is likely to lose money in 1993. This is despite \$450m of exceptional items, including asset write downs, which the company took in respect of last year.

In part, the unprofitability arises because the carrying value of some assets is still too high for current mar-

**FT WORLD WEATHER**

### Europe today

Frontal systems associated with low pressure areas over the Atlantic will move across the British Isles and into the continent. They will bring cloud and outbreaks of rain or sleet to eastern England and western France. Further inland, in north-eastern and eastern France, precipitation will turn to snow. South-western areas of the Low Countries will also have some snow. Spain and Portugal will have rain or showers, especially in northern and central parts. Central and eastern Europe will be wintry with sunny intervals. Low pressure near Greece will bring rain or showers to most of this region. Balkan countries will continue wintry with outbreaks of snow.

### Five-day forecast

Low pressure systems from the Atlantic will bring milder air to western Europe. As a result, wintry conditions will slowly ease over the continent. Initially, there will be more outbreaks of snow or freezing rain, but precipitation will turn to rain later. Northern and eastern Europe will have outbreaks of snow. The Mediterranean will be unsettled with showers or rain but on Friday drier conditions will move in from the west.

**TODAY'S TEMPERATURES**

Location	Max	Min	Weather
Abu Dhabi	30	20	clear
Algiers	18	10	clear
Amsterdam	10	5	cloudy
Antwerp	10	5	cloudy
B. Aires	20	10	clear
Birmingham	10	5	cloudy
Bombay	30	20	clear
Brussels	10	5	cloudy
Cairo	25	15	clear
Cardiff	10	5	cloudy
Chengdu	15	5	cloudy
Cologne	10	5	cloudy
Dakar	30	20	clear
Delft	10	5	cloudy
Dubai	30	20	clear
Dublin	10	5	cloudy
Edinburgh	10	5	cloudy
Faro	15	5	cloudy
Frankfurt	10	5	cloudy
Glasgow	10	5	cloudy
Hamburg	10	5	cloudy
Helsinki	10	5	cloudy
Hong Kong	25	15	clear
London	10	5	cloudy
Los Angeles	20	10	clear
Lyons	10	5	cloudy
Madrid	15	5	cloudy
Manila	30	20	clear
Medan	30	20	clear
Memphis	15	5	cloudy
Mexico City	25	15	clear
Montreal	10	5	cloudy
Muscat	30	20	clear
Nairobi	25	15	clear
Nagasaki	15	5	cloudy
Nassau	25	15	clear
New York	15	5	cloudy
Nice	15	5	cloudy
Nicosia	15	5	cloudy
Osaka	15	5	cloudy
Paris	10	5	cloudy
Perth	15	5	cloudy
Prague	10	5	cloudy
Rangoon	30	20	clear
Riyadh	30	20	clear
Rome	15	5	cloudy
S. Francisco	15	5	cloudy
Seoul	10	5	cloudy
Singapore	30	20	clear
Stockholm	10	5	cloudy
Stuttgart	10	5	cloudy
Taipei	25	15	clear
Tokyo	15	5	cloudy
Toronto	10	5	cloudy
Turin	10	5	cloudy
Vancouver	10	5	cloudy
Venice	10	5	cloudy
Vienna	10	5	cloudy
Warsaw	10	5	cloudy
Washington	15	5	cloudy
Wellington	15	5	cloudy
Winnipeg	10	5	cloudy
Zurich	10	5	cloudy

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This announcement appears as a matter of record only

**£2.1 million further financing by CINVen to assist**

**Nationwide Access Platforms Limited**

in the acquisition of the  
Access Rental Division of  
**Roskel plc**

Equity provided by  
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Coopers & Lybrand, Birmingham  
were the investigating Accountants

Having the capital to back a big idea is only half the secret.  
Having the vision to spot one is the other half.

**CINVen**

CINVen Limited is a member of BMO

JP 11/30/93



## INSIDE

Blessing Italian  
bank mergers

The Bank of Italy has in recent years encouraged mergers to create stronger, more competitive financial institutions. Page 18

## Big guns aim at Mexico

US and European investors are manoeuvring swiftly to take stakes in Mexico's fledgling insurance sector. Page 20

## Noranda cuts timber

Noranda, the resources group controlled by Toronto's Brompton family, is reducing its exposure to the forest products sector by cutting the stake in Noranda Forest, its pulp and paper subsidiary, from 83 per cent to 74 per cent. Page 20

## Airlines may collapse

Aerolineas Argentinas, the troubled carrier operated by Spain's Iberia, may be allowed to collapse. Page 21

## Equitable injects

Equitable, the US insurer, plans to inject \$800m into its US life insurance company before the end of the year. Page 21

## Qantas names finance chief

Qantas, the government-controlled Australian airline, has announced that Mr Gary Toomey had been appointed chief financial officer with effect from December 1. Page 22

## Bank results provide few answers

It has been a mixed results season for the Australian banking sector. Page 22

## Dagety chases a lead



Dagety, the UK food and agricultural supplies group, has bought Paragon Petcare from British Petroleum for \$42m (\$63m) in cash. Dagety says the deal will give it continental sales of more than \$100m annually and 12 per cent of the European petfood market by volume. Page 24

Tring postpones flotation Tring International, the UK budget price comparison company, postponed its planned flotation. Page 24

Dorling Kindersley warns Shares in Dorling Kindersley, the recently floated UK publisher, fell nearly 10 per cent after the publisher warned that trading had been disrupted by a computer problem. Page 24

Few sparks likely Eastern Electricity today opens the interim results season of the 12 UK regional electricity companies. Page 25

## Companies in this issue

AAP Inds	25	Indocement	22
Aeroflot	22	Kaystone Investment	28
Air Liquide	16	Latham (James)	28
Alexander Proudfoot	12	Magna Int'l	20
Associated Nursing	24	Markheath	28
BCE	28	Meridian	28
Bordwicks	25	Merridown	28
Bristol Evening Post	24	Midland Bank	18
British Aerospace	24	Mitsubishi Motors	22
Carlton Comms	17	NGC	18
Central Ind TV	17	Nat Australia Bank	22
China Inv Trust	26	News Corp	21
Chrysalis	26	News Corporation	17
Control Techniques	26	Nippon Life	21
Court Cavendish	28	Noranda	28
Del-ichi Life	21	Qantas	22
Dakota	28	Queen's Most	18
Dagety	24	Sabena	17
Delta Air Lines	17	Second HGSC	28
Deutsche Bank	28	Sup Industrial	28
Dorling Kindersley	24	Shield Diagnostics	28
Drayton Blue Chip	26	Simon Engineering	28
EFM Income Trust	28	Stakis	28
Equitable	21	Sunshine Life	21
F&C P&G	28	Swire (Dental)	28
Ferruzzi Ind	17	Tops Estates	24
Ferruzzi	17	Tring	24
Gainsborough Homes	26	Unichem Int'l	28
Gencor	22	Vestray	12
Honda Motor	22	Western Co N America	28
Iberia	21	Westpac	22
Inchcape	12		

## Market Statistics

Base lending rates	38	London share service	33-35
Bankers' Govt bonds	23	Life equity options	40
FT-A indices	33	London trade options	40
FT-A world indices	33	Managed fund service	38-39
FT fixed interest indices	23	Money markets	38
FT/STMA int bond svc	23	New int. bond issues	23
Financial futures	38	World commodity prices	32
Foreign exchanges	38	World stock index	38
London recent issues	33	UK dividends announced	24

## Chief price changes yesterday

FRANKFURT (DM)	PARIS (FF)
Al Ind & Met	1445 + 15
BP & Repco	841 + 25
British Zim	1180 + 15
Holdings Pl	875 + 4
Varta	313 + 20.7
Volkswagen	354.5 + 11.5
STAINLESS (FF)	
Al Ind & Met	4094 + 194
JP Morgan	71 + 116
Procter Gamble	5914 + 294
Shell	5494 + 114
Unilever	84 + 24
Total Ind	8916 + 1

New York prices at 12.30pm.

LONDON (Pence)	BARCELONA (Pence)
Al Ind & Met	43 + 11
BP & Repco	232 + 30
British Zim	275 + 20
Holdings Pl	875 + 4
Varta	313 + 20.7
Volkswagen	354.5 + 11.5
STAINLESS (FF)	
Al Ind & Met	4094 + 194
JP Morgan	71 + 116
Procter Gamble	5914 + 294
Shell	5494 + 114
Unilever	84 + 24
Total Ind	8916 + 1

FINANCIAL TIMES  
COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1993

Tuesday November 30 1993

## Ferruzzi creditors approve rescue plan

By Haig Simonian in Milan

Bank creditors representing more than 85 per cent of the total borrowings of Italy's Ferruzzi group yesterday gave their approval to a controversial rescue plan drawn up by leading Italian lenders.

Reaching the 85 per cent level means shareholders' meetings to approve the recapitalisation of the Ferruzzi Finanziaria (Ferfin) holding company and Montedi-

son, its main industrial subsidiary, will go ahead as planned today and tomorrow.

Mediobanca, the Milan merchant bank behind the rescue plan, and Mr Guido Rossi, Ferfin chairman, had stressed the restructuring could be put at risk if the 85 per cent level was not reached.

Securing the agreement of enough creditors became a virtual certainty yesterday after Deutsche Bank, one of the main

critics of the restructuring plan, broke ranks with other leading foreign creditors and accepted the proposal. The decision, ostensibly for "political" reasons, weakened the front of non-Italian banks, which opposed the Mediobanca scheme when it was presented last month.

In contacts with other foreign creditors, Credit Suisse said efforts to prepare an alternative scheme would continue, in spite of Deutsche Bank's decision to

resign from the committee of five foreign banks. The other banks include Barclays, Union Bank of Switzerland and Citibank.

Last night, the four remaining banks repeated their refusal to be railroaded into a settlement. They said "such a complex plan cannot be the object of careful revisions and consideration within the very short time requested by Ferruzzi".

Credit Suisse said the foreign banks' group would meet on

Wednesday and hoped to share its conclusions with other foreign creditors before Christmas.

The Mediobanca plan calls for moratoria and below-market rates on interest payments on Ferruzzi group borrowings, as well as reschedulings of most debts. Ferfin had net borrowings of L22,800bn (\$13.4bn) at the end of June.

Last week, Mediobanca issued an "updated plan" which went some way to meeting foreign

banks' criticisms by removing a number of companies, to which foreign banks were most exposed, from the rescheduling proposals. Shareholders in Ferfin and Montedison will be asked to approve legal action against Price Waterhouse, which audited the two companies. The boards of Ferfin and Montedison say the firm failed to spot severe financial irregularities which allegedly arose under the previous management.

## Raymond Snoddy examines the first of the UK's big commercial television takeovers

Carlton bids  
£758m for  
Central rival

Mr Michael Green's Carlton Communications launched the ITV takeover game yesterday with an agreed bid for Central Independent Television which valued the second largest ITV company at £758m.

The cash and shares offer at the equivalent of £26 a share came just five days after Mr Peter Brooke, national heritage secretary, proposed changing the ITV ownership rules to allow, for the first time, a single company to own a total of two broadcasting licences.

Mr Green, who will become the most powerful figure in UK commercial television if the Central deal, conditional on parliamentary approval, goes through. The combined group will command around 30 per cent of total ITV advertising revenue. Central already owns 20 per cent of Meridian, the south of England broadcaster, while Carlton holds

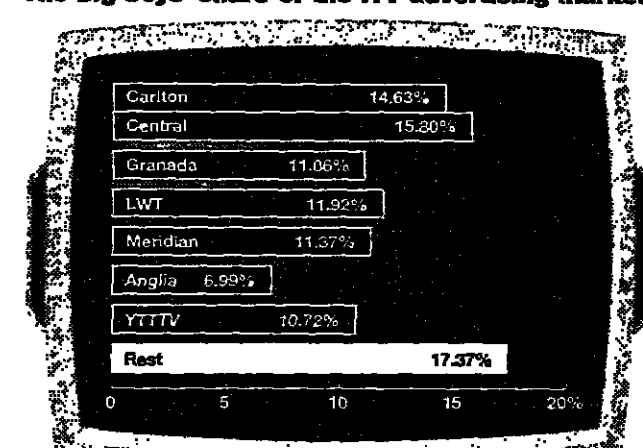
20 per cent of Good Morning Television, the commercial broadcaster.

Carlton, whose interests range from television facilities and professional equipment to video-cassette duplication, yesterday underlined its growing strength by announcing a 26 per cent increase in pre-tax profits to £126.1m.

Central's share price rose more than 24 yesterday to £25.73 and Carlton reached 31p at 7.57p.

Two other forces in independent television are also expected to make takeover moves. Granada Group is thought to be eyeing London Weekend Television, a company in which it holds 20 per cent, and Lord Hollick, chairman of Meridian Broadcasting, is predicted to go for either Anglia Television or HTV, the ITV company for Wales and the west. But neither Mr Gerry Robinson, the Granada chief executive, nor

## The big boys' share of the ITV advertising market



Source: Media Week

Lord Hollick like the current ITV share prices and it is far from clear when they will make a move.

Mr Green said yesterday that the Central deal would create "a serious critical mass" of programme production and promised that appropriate Carlton network programmes would be made in Central's Nottingham studios, which are underused.

Mr Neil Blackley, media analyst at stockbroker Goldman

Sachs, said last night: "In television terms it's a great move. It's a real power base."

The deal will lead to a reorganisation of administration and support services at the two companies and there are fears of job losses.

Ms Anne Rawcliffe-King, of the broadcasting union Bectu, warned that the concentration of power within ITV resulting from the takeover would "seriously unbalance the system".



Michael Green: to become a dominant figure in UK commercial TV

The consolidation of the UK's commercial television network followed the expected script to the letter yesterday as Mr Michael Green's Carlton Communications made an agreed £758m (£1.12bn) bid for Central Independent Television.

Mr Green, who bought a 20 per cent stake in Central for £28.5m in 1987, pounced less than a week after Mr Peter Brooke, national heritage secretary, proposed changes that will allow one independent television company to own two large ITV licences.

The deal - subject to parliamentary approval of the rule change - will make Carlton by far the largest ITV company, broadcasting to 26m people and accounting for about 30 per cent of the ITV advertising market.

If the rest of the ITV takeover script runs to form, Mr Gerry Robinson, chief executive of Granada Group, and Lord

Hollick, chief executive of MAJ, the dominant shareholder in Meridian Broadcasting, could soon join Mr Green as power brokers of the ITV network.

Granada, which owns 20 per cent of LWT, is expected to make a - probably hostile - bid for the rest of the London Weekend station. Lord Hollick's likely targets are Anglia Television or HTV.

Three super ITV companies would then control more than 70 per cent of ITV's £1.5bn-plus advertising revenues. With this would come the power to take decisions, which at present lies with an unwieldy 14-company structure.

Talks got under way between Carlton and Central last Wednesday. Central was still planning to bid for Anglia but on Thursday decided to put it on ice to

see whether a deal could be done with Carlton. Negotiations continued over the weekend and the Central board agreed the deal late on Sunday.

The deal values Central's shares at £26 each - two years ago they stood at less than £7. It comprises £204m cash, Carlton shares and Carlton preference shares.

Carlton accompanied the takeover news with preliminary results for the year to September, showing a 26 per cent increase in pre-tax profits to £126.1m on turnover up 56 per cent to £1.98bn. Earnings per share rose from 33.4p to 42p, and a final dividend of 11.3p makes a total of 18.7p, up 10 per cent.

Ten years ago Mr Green reversed the

unknown Carlton into the Fleet Street Newsletter to produce a company capitalised at £10m. The newly enlarged Carlton would be capitalised at more than £2bn.

Yesterday Mr Green, shoes kicked off, chomping contentedly on a cigar, expressed exasperation at Labour MPs who condemned him for jumping the legislative gun. He suggested the agreed bid was a model, with commitments to regional production underlined and plans for more programme production.

"In television English is the international production language," said Mr Green, who is looking at the possibility of following BBC World Service Television into international markets, particularly in Asia. He is also chairman of

Independent Television News, in which he has an 18 per cent stake.

He promised an increase in programme production at Central's Nottingham studios. The two companies are complementary in that Carlton is a publisher-broadcaster commissioning most of its programmes from independent producers, while Central makes a significant proportion of programmes in house.

However, savings will have to be made to protect earnings. First signs are that the target will be £10m a year which could mean job losses, mainly in administration.

Mr Leslie Hill, Central's chairman and chief executive, will continue to lead it as a separately run subsidiary and will join the Carlton board.

Carlton already has acceptances for the proposed deal representing 39 per cent of Central's equity.

Australian securities industry  
votes against super shares

By Nikki Tait in Sydney

Fund managers and members of Australia's securities industry are strongly opposed to the introduction of shares with "super voting rights", according to a poll conducted by the Securities Institute of Australia.

In a submission to the Australian Stock Exchange, which is canvassing opinion, the Securities Institute of Australia said a poll of members delivered "a resounding 92 per cent vote against such shares".

The results of the poll are a further blow to Mr Rupert Murdoch's News Corporation which in September announced plans for an issue of shares with enhanced voting rights. Critics

fear such schemes would be used by managements to entrench their positions. The company has yet to issue formal details.

The SIA represents individuals working in the securities industry. Significantly, stockbroking members voted 91 per cent in favour of the existing "one share, one vote" principle, the SIA said.

Meanwhile, the Australian Investment Managers Group, which speaks for most of the main fund management businesses, said that the "one share, one vote" principle had worked well and that "any move to bring in another regime, whose only purpose can be to allow a minority investor to have effective control in perpetuity, will have adverse implications for the

integrity of the Australian capital markets".

It stressed that the issue raised "an important question of public policy and questions of regulation to protect shareholders which are not just, or even mainly, for the ASX".

Earlier this month News Corp toned down key features of its proposed super share issue. The media company said it would place a "cap" of 40 per cent on the aggregate number of votes which could be exercised by holders of super shares. In addition, new shares would be transferable without loss of voting power and they would be quoted on the ASX which would need to change its listing rules to permit the News Corp scheme.

Sabena and Delta strengthen  
links with route sharing deal

By Andrew Hill in Brussels

Sabena, the Belgian state carrier, is to strengthen its links with Delta Air Lines of the US. The Belgian carrier announced that the two airlines would share the Brussels-New York route from January 16. Passengers booking through Sabena or Delta will travel on one of Sabena's Boeing 747 aircraft to and from New York's JFK airport, and Delta will supply its own cabin crew.

Sabena, which has been working to cut costs and improve its service, said the arrangement would save it some Bfr600m (£16.6m) a year in operating costs. In March, the two companies announced a similar deal on the Brussels-Atlanta route.

Sabena said there was "always

the possibility" that the Belgian carrier might co-operate with Delta on other routes.

The Sabena announcement follows the collapse of talks on an ambitious merger between four European airlines - Swissair, KLM Royal Dutch Airlines, Scandinavian Airlines System and Austrian Airlines. The carriers announced the end of talks last week after failing to agree on a suitable US partner.

Delta, which has cross-equity links with Swissair, was one of the possible partners. Sabena said yesterday that the success or failure of the four-way "Alcazar" alliance had not been a factor in negotiations with Delta on the Brussels-New York route.

European carriers have moved quickly to establish alliances

with their US counterparts in recent years. Air France, which has a large stake in Sabena, has linked up with Continental Airlines of the US. The Belgian carrier said yesterday that the competition between the two airlines would be slight because Continental does not fly between New York and Brussels.

"This co-operation (with Delta) is proof that Sabena can develop its own strategy with the approval of Air France," said the Belgian airline.

Lufthansa and Austrian Airlines have renewed negotiations on a co-operation agreement, Reuters reports from Vienna. Austrian Airlines said it met the German carrier on Friday for its first negotiations since the collapse of the Alcazar talks.

This announcement appears as a matter of record only

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November 1993

## INTERNATIONAL COMPANIES AND FINANCE

# Brian Pearce hands over Midland reins to HSBC

By Alison Smith

Mr Brian Pearce, chief executive of Midland Bank is to retire in March and be succeeded by Mr Keith Whitson, in changes to the Midland board that strengthen HSBC Holding's grip on the UK clearing bank it acquired last year.

At the same time, Sir William Purves, chairman of the HSBC group, is to take over from Sir Peter Walters, whose impending departure as chairman of Midland was announced earlier this year.

Sir Peter is becoming chairman of SmithKline Beecham, the pharmaceuticals group.

It had been widely expected within Midland that Mr Pearce, 60, would succeed Sir Peter as the bank's chairman.

Mr Pearce refused to com-

ment on whether he was disappointed at leaving Midland, although he said that he had achieved what he "set out to do" when he joined the group from Barclays Bank in March 1991.

"I think there could be an advantage [in Sir William's becoming chairman]," Mr Pearce said. "It will help to knit the two cultures of the bank even closer together." However, he added: "I don't feel 60."

Although Midland's after-tax profits were wiped out in 1990 and 1991 by losses on loans to UK companies and consumers, its more recent performance has been much improved.

In August it reported pre-tax profits of £285m (£570m) for the first six months of 1993, against £60m a year earlier.

HSBC said it was standard practice within the group for the chairman of the group to chair subsidiaries - Sir William already chairs, for example, the British Bank of the Middle East.

Mr Whitson, aged 50, has been deputy chief executive of Midland since 1991 and has worked for HSBC for more than 30 years. He said yesterday that he saw his task as maintaining the progress that had been made since the acquisition, and in continuing the emphasis on customer service.

As chief executive of Hongkong Bank's operations in the UK from 1987 to 1989, Mr Whitson worked closely with senior Midland executives, after HSBC acquired its first stake in the clearing bank in late 1987.

Lex, Page 16

## QMH chief points to April for refinancing

By Maggie Urry

It could be April next year before Queens Moat Houses can finalise details of a £1.3bn (£1.9bn) refinancing agreement with its 65 banks, Mr Stanley Metcalfe, chairman, told shareholders yesterday.

He said discussions should persuade the banks to extend the standstill agreement which expires at the end of January.

Only after agreement has been reached with the banks can a restructuring plan for the hotel group's debt be put to shareholders.

Mr Metcalfe split out the company's position at a packed, and sometimes angry, annual meeting yesterday, followed by an extraordinary meeting. On a show of hands shareholders voted against adopting the annual report. However, on a poll the resolution was carried by 356.7m to 52.5m.

Argument centred on the group's valuations of its hotels. Weatherall Green & Smith had valued the hotels at £1.36bn in May, after a draft valuation had shown a figure of £1.86bn. But Jones Lang Wootton was then appointed to revalue the hotels and came up with a figure of £261m, which had been incorporated in the 1992 accounts.

Mr John Beirstow, the former chairman, admitted he carried most responsibility for the mess the company was in. He said the new board did not have sufficient property expertise and was "shooting itself in the foot" over the valuations.

Mr Metcalfe repeatedly told shareholders that the company could only continue trading with the banks' support. He said of the group's debt of £1.3bn it was not paying interest on £200m.

The group's cashflow was too low to sustain the company without "a significant reduction" in debt and a further "significant" amount becoming non-interest bearing. He could give no indication of the size of the debt-for-equity swap being negotiated and thus the dilution of existing shareholders.

# Italian banks close their ranks

Haig Simonian on the background to a spate of regional mergers

A decade ago, one big regional bank merger a year in Italy would have seemed revolutionary. In the past month, three regional banks have taken over like-sized counterparts, while another pair are merging amicably.

Two deals were finalised last week alone. Banca Popolare di Verona, a stockmarket-listed bank based in Verona, clinched control of Banco San Geminiano e San Prospero, a regional counterpart from Modena after a three-week struggle.

Banca d'America e d'Italia, the Italian subsidiary of Germany's Deutsche Bank, took a controlling stake in Banca Popolare di Lecco, a 82-branch regional based just north of Milan.

The deal will cost BAI about £101bn (£475m) after an obligatory public tender offer to buy out minorities.

Earlier in the month, Cassa di Risparmio di Parma e Piacenza, a fast-expanding savings bank, said it was planning to buy control of Credito Commerciale, a Milan-based regional bank and trade finance specialist which has fallen on hard times.

Even after handing 40 of Credito Commerciale's branches to its parent company, Stenna's big Monte di Paschi, the Parma institution, will be adding 70 branches to its network.

In Bologna, one of Italy's main business centres, two big regional banks have advanced their plan to merge. Earlier this year, Credito Romagnolo,

the larger of the pair, reached agreement with the city's savings bank on a share swap. The exchange was seen as the first step in a courtship leading to an eventual marriage. Recently, the two banks have said they intend to hurry the nuptials.

All the mergers have the blessing of the Bank of Italy, which has in recent years encouraged mergers to create stronger, more competitive financial institutions.

Italian banking is still very fragmented compared with France, Germany or the UK, where the sort of concentration now taking place is largely history. Concerned about the growth in foreign competition expected after the European Union's free internal market, the central bank began in the early 1990s to encourage regional banks to merge.

The aim was to form bigger, more efficient and better-capitalised banks, reaping economies of scale offering more services than one bank alone. Concentration was also stimulated by substantial tax breaks for mergers.

Competition also played a part. The elimination in 1990 of tough restrictions on branch expansion meant once tame regional banks started opening branches on each other's territory. Bigger nationwide banks could also expand in areas, especially in the rich north, they had been viewing cautiously for decades.

The Bank of Italy's fears of a foreign incursion have proved

largely unfounded. Only two big transactions had taken place until last week. In 1986, Deutsche Bank spent \$600m on BAI.

Three years later, Credit Lyonnais of France bought an interest in Credito Bergamasco, which it now controls.

Takeovers from abroad have been limited by very high asking prices for the sort of well-located regional banks in demand, and by their scarcity.

Although the recession has pushed out additional supply, changes in business priorities among many foreigners, now pre-occupied by domestic downturns, has tended to dampen their interest.

Worries about Italian political and economic uncertainty have also played a part. Significantly, neither of the two "White Knights" believed to be interested in Banco San Geminiano were foreigners.

Italian banks may also be better placed to understand the opportunities in their market and judge whether asking prices are reasonable, even if they remain high.

The amounts paid for Banco San Geminiano and Banca

Popolare di Lecco appear astronomical, in spite of the recession. That is especially true if the deals are seen against next month's privatisation of Credito Italiano, Italy's seventh biggest bank, which has almost 800 branches nationwide. Analysts estimate the 67 per cent stake being floated will raise about £2,000bn.

The continuing attractiveness of regional banks has various causes. The protection offered until 1990 by the Bank of Italy's branch expansion rules allowed the biggest regional banks to build up sizeable networks, which were highly concentrated in a specific part of the country.

Fierce local loyalties meant the regional banks often enjoyed near monopolies, even when competition increased after the central bank relaxed its branching rules. And the established presence of the regional banks and strong local roots often provided unparalleled access to both depositors and growing small and medium-sized businesses, on which the regional banks tend to concentrate.

Together, that could spell big profits, especially for regional banks in the richest parts of northern Italy, such as Lombardy, Emilia Romagna and the Veneto.

Combined with relatively low staffing costs and good management, many northern regional banks have gained a cachet that this month's price tags are beginning to show.

REGIONAL BANK TAKEOVERS	
Bank	Shareholder
Banca Popolare di Lecco	80
Banco San Geminiano e San Prospero	100
Credito Commerciale	110
Cassa di Risparmio di Bologna	110

## NCC aims to raise SKr545m

By Christopher Brown-Humes in Stockholm

NCC, the Swedish property and construction group, plans to ask shareholders for up to SKr545m (\$64.9m) in new capital following a return to profit for the first nine months of 1993.

The company said a stronger capital base would enable it to participate more actively in the restructuring of the construction industry which is under way in Sweden.

NCC is to offer new shares on a two-for-five basis at

SKr27.50 a share, a substantial discount to the SKr64 at which the shares were trading last week.

The issue, which will raise the group's equity-to-assets ratio by two percentage points to 22 per cent, is being supported by Nordstjernan, the Swedish property and construction group which with 55 per cent of the capital is NCC's largest shareholder.

NCC had a pre-tax profit of SKr548m for the first nine months, compared with a SKr252m loss in the same 1992 period.

However, before extraordinary items, profit amounted to just SKr73m, compared with a SKr101m deficit last time.

The improvement was helped by cost-cutting and reduced losses from associated companies.

It came in spite of the continuing collapse of the Swedish construction market, which pushed down revenues to SKr13.0bn from SKr14.9bn.

NCC expects a full-year pre-tax profit of between SKr400m and SKr500m, before an expected SKr300m in write-downs on property developments.

## Turkey cancels paper group sale

By John Murray Brown in Istanbul

Plans to sell part of the Turkish state paper company were cancelled yesterday along with a rescheduling of the sale of the state aircraft tyre factory. The developments deal a severe blow to Turkey's privatisation programme.

Turkiye Selulose ve Kagit Fabrikalari (Seka), the state-owned paper and pulp group, confirmed that it had not

received any bids for its Balkisir factory, which the company had put up for sale in September at a minimum price of \$250m.

Seka is Turkey's largest producer of newsprint. The company, which is arranging its own privatisation, is now expected to approach the main newspaper groups Sabah and Hurriyet to seek a buyer.

Separately, the tender for the government's 59 per cent stake in Petlas, the tyre manufac-

turer, which was due to close yesterday has been extended to December 14, in order to give the government agency in charge of state assets sales more time to attract buyers.

The agency had set a minimum price of around \$100m.

Petlas was formed in the 1970s in the wake of the US arms embargo on Turkey, following the invasion of Cyprus in 1974. It makes tyres for aircraft and military land vehicles.

## Varta may pass dividend

By Christopher Parkes in Frankfurt

Varta, the German battery manufacturer, may omit its dividend this year, Mr Erhard Schipporeit, chairman, warned yesterday. The company is also considering plant closures but no decisions have been made.

The company, which paid a DM10 dividend last year, blamed increased competition, industry-wide overcapacity and currency upturns for a "considerable fall in profits".

Markets had already been

warned of a reduced payout after Varta announced a 75 per cent decline in net earnings to DM6m (\$2.9m) for the first six months of 1993.

Turnover had fallen 8 per cent to DM1.58bn in the nine months to end-September, Mr Schipporeit said. The group had reduced its workforce by 6 per cent in the period to less than 14,000 and the cuts would continue next year, he added.

Earlier this year Varta announced plans to reduce vehicle starter battery capacity.

## Air Liquide confident

By John Riddling in Paris

Air Liquide, the French industrial gases group, should achieve net profits for 1993 similar to the FF2.3bn (\$372m) recorded in 1992, according to Mr Edouard de Royere, the company's chairman.

In a French press interview yesterday, Mr de Royere said he was unable to give any forecasts for next year as the company's subsidiaries have not yet set their targets. But he said that steps had been taken to ensure profitability.


Mr de Royere said the group was in a position to expand and was ready "to seize the opportunities of acquisitions". He added that the group has the financial resources to be aggressive and the experience to take "controlled risks".

At the end of last year it had net debts of about FF4bn and a debt to equity ratio of 20 per cent. The company said that gearing had been reduced during the current year.

Mr de Royere cited China as an area of geographical expansion.

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24	63
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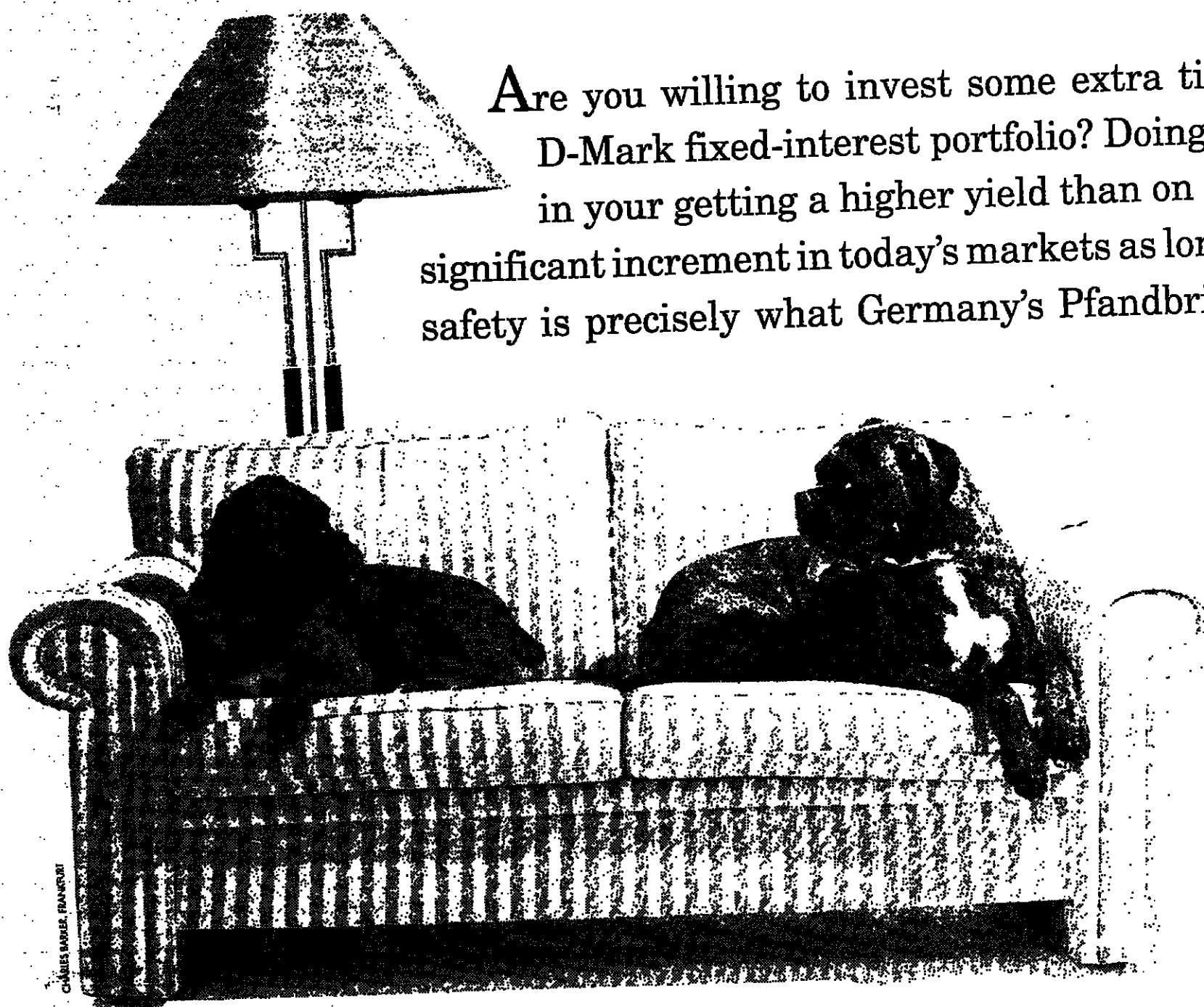
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## INTERNATIONAL COMPANIES AND FINANCE

## Mexico proves magnet to foreign insurers

Growth and a poor domestic service is attracting US and European investors, writes Damian Fraser

US and European investors are manoeuvring swiftly to take stakes in Mexico's fledgling insurance sector. They are drawn by a market that has been ill-served by domestic companies and is growing rapidly as the country's incomes rise and inflation stabilises.

In the past three years the US's Aetna, Metropolitan Life, New York Life Insurance Company, and Principal Financial Group, Grupo Santander of Spain, and Commercial Union of the UK, among others, have taken up to the maximum permitted 49 per cent stake in Mexican insurance companies.

In all, some 13 foreign insurers are minority owners of Mexican insurance companies. Assemex, the insurance group recently privatised for \$582m, is looking for a foreign partner, according to Mr Angel Rodriguez, the new company president. The insurance company and Mr Rodriguez's financial group, Mexival-Sanpale, then plan to make a public offering on the New York Stock Exchange.

Foreign insurers hope to bring to their Mexican counterparts capital, technology, and global distribution. The Mexicans, meanwhile, will contribute knowledge of the local market. Foreign companies generally have better distribution systems, financial man-

agement and product development skills than Mexican insurers, says Mr Bill Poortvliet, executive vice-president of Metropolitan Life. But is there sufficient room for all the foreign companies seeking a stake in Mexican companies? While profit margins are high, many Mexican insurers have high costs, and may be unprepared for competition.

"We expect some consolidation," says Mr Poortvliet, whose company joined last year with Santander to take a 49 per cent stake in Genesis, a new Mexican life insurance company. "Not every company is going to be a winner."

The North American Free Trade Agreement will intensify competition by fully opening up the sector to US and Canadian insurance companies. Under the treaty, US or Canadian companies with at least 10 per cent of shares in a Mexican insurance company can increase their holdings to 100 per cent by 1996. Other companies will have to wait until the year 2000. Mexico's foreign investment law will permit up to 49 per cent investment in Mexican insurers for non-US and Canadian companies.

There are also doubts as to whether foreigners are prepared for doing business in Mexico, and ready to join forces with Mexican partners.

Foreign Partner	Mexican Partner	Transaction
Aetna Life Insurance	Seguros Monterrey	Participate in fast-growing Mexican market, joint venture, 30% stake
Chubb	Grupo Meritima	Greenfield investment to follow customers to Mexico, 30% stake in Equitativa
Reliance Group	Proteccion Mutua	Bought 30% stake in Proteccion Mutua
Commercial Union	Seguros La Republica	Built domestic Mexican presence, 44.3% stake
Cigna	Seguros Progreso	Purchased 49% to write domestic business
New York Life	Orinoco	Purchased 50% stake in Orinoco to participate in the Mexican life business
Metropolitan Life/Santander	Genesis	Santander sold half of its 49% participation to Met Life
Liberty Mutual	Nacional Provincial	Strategic alliance, Liberty provides loss prevention services
General	Angloamericana	Holds 40% stake
Maple	Seguros Tapayac	Holds 40% stake
Zurich International	Seguros Chapultepec	Holds 30% interest
A.G.F.	Aseguradora Territorial	Holds 32.5% stake
Adelphia	Aseguradora Cuauhtemoc	Holds 20% stake
N.Y. Life	Colmena	

Source: J.P. Morgan

Commercial Union, the UK insurer, this year wrote off its 44.3 per cent stake in Seguros La Republica after several executives defected to the company, and the UK insurer refused to inject more capital. CU complained at the time that regulation in Mexico's insurance industry was insufficiently advanced, and warned other companies to pick their partners with caution, and conduct extensive due diligence.

The foreigners nevertheless keep coming, attracted by an underdeveloped market. The average Mexican only spends about \$5 a year on insurance,

while insurance premiums account for just 1.5 per cent of Mexico's GDP, against 3 per cent in Chile, and 8.8 per cent in the US.

Investors tend to dismiss cultural explanations - such as Mexicans' tolerance of risk and a somewhat fatalistic attitude to death - for such low insurance penetration. Instead, they blame Mexico's economic crisis in the 1980s.

Mexico's wages fell 40 per cent between 1982 and 1990, leaving little money for insurance policies. Inflation was high throughout the decade, playing havoc with calculations of the future value of life insurance coverage, and reducing the incentive to save through such schemes.

Insurance companies are now convinced the conditions are present for a sharp increase in the market. Mexico's inflation is down to single digits; incomes have been steadily rising, and the savings rate is picking up.

This should boost particularly well for life insurance, which comprises just one-third of the total Mexican insurance market, a much lower proportion than that in other countries.

only 2 per cent of Mexicans own a life insurance policy. However, the sector is now growing fast, posting an average 28 per cent a year gain in dollar terms since 1987.

The government's new state-sponsored individual pension scheme should increase savings, and further boost the life industry. Mr Palden Nangyal, vice-president of JP Morgan, which has advised on several insurance transactions in Mexico, reckons that life insurance companies will play an important part in managing savings generated by the retirement scheme.

The extension of credit - for the first time in a decade - is having a beneficial impact, by increasing the number of first-time car and house owners, and generating demand for car and property insurance. Banks in Mexico generally demand insurance policies as a condition for lending money.

The question hanging over the new insurance companies is whether they and their partners are the best equipped to meet the explosive demand all participants predict.

Mexico's growing financial and industrial integration with the US is likely to ensure that growth margins in the industry eventually fall to levels in the US, and that, over the long term, only the most efficient companies will survive.

## Noranda reduces forestry stake

By Bernard Simon in Toronto

Noranda, the resources group controlled by Toronto's Bronfman family, is further reducing its exposure to the forest products sector by cutting its stake in Noranda Forest, its pulp and paper subsidiary.

Noranda is to sell 12m of its Noranda Forest shares to a group of underwriters, which will resell them to the public at a price of Cdn2.50 each, or a total of Cdn44m (US\$110m). The underwriting group is led by Gordon Capital of Toronto.

The deal will reduce Noranda's equity stake in the forestry company from 83 per cent to 74 per cent.

The proceeds are most likely to be used to finance an expansion of Noranda's mining and metals business. "The opportunities at this point do seem to

be on the metals side," Noranda said yesterday. Mr Jonathan Challis, analyst at ScotiaMcLeod, said yesterday the funds would probably be earmarked for Falconbridge, the nickel producer 50 per cent owned by Noranda. Falconbridge is expected to exercise a pre-emptive right to increase its one-third interest in the Collahuasi copper project in Chile.

Shilton, the European metals group, has indicated its willingness to sell its one-third stake in Collahuasi. The remaining one-third is held by Minorco, the South African-controlled mining group.

Noranda said funds were also required for the Louvicourt copper mine, currently under construction in Quebec. The company is also considering an entry into

magnesium production.

Noranda and its subsidiaries have spun off several assets in an effort to bolster cash-flow without taking on new debt. Sagging metal and forest products prices have created a shortfall in recent years between cash from operations and financing requirements for capital projects and dividends.

Earlier this year, Noranda Forest sold its controlling interest in Macmillan Bloedel, the west coast forest products group. It has also sold its stake in a British Columbia paper mill.

However, Mr Challis said he expected a marked improvement in Noranda's cash-flows over the next year, thanks to the recent strength of natural gas prices and brighter prospects in some other commodity markets.

## India begins bank sale with public offering

THE State Bank of India, the country's largest bank, is to launch a Rs22.4bn (\$713m) equity and bond flotation on December 15 as a first step to its privatisation, writes R.C. Murthy in Bombay.

Mr D. Rase, chairman, says a Rs12.4bn share issue will reduce the state's stake to around 68.5 per cent from 98.3 per cent. The bank will also offer floating-rate bonds worth Rs10bn.

The shares will be offered at Rs100, against the market price of Rs240, and foreign institutions will be given an opportunity to buy into the bank.

The SBI is the first among 26 state-owned banks to offer equity to the public.

## Magna expands auto parts side in Europe

Canada's Magna International is expanding its European automotive parts interests with an agreement to buy a 74 per cent stake in Zipperle, a German-based maker of mirrors, from Porsche Austria.

The Zipperle acquisition is part of a strategy by Magna to forge closer links with European carmakers, partly with an eye to supplying new North American assembly plants being built by BMW and Mercedes-Benz.

Magna, which declined to provide details of the deal, said it would work with Porsche to expand Zipperle's business. Zipperle has annual sales of about C\$150m (US\$115.4m). The Canadian company

already has interests in several European parts factories. It recently bought a 12.5 per cent stake in Kolbenschmidt of Germany, as well as a controlling stake in a Kolbenschmidt unit which makes airbags and steering wheels.

The company is also keen to expand exchanges of know-how between its North American and European operations. Several of the senior managers have European roots.

Air Canada and rival Canadian Airlines have called in Mr Stanley Hart, a lawyer, to mediate in their dispute over ownership of the Gemini computer reservations system.

Air Canada has been blocking Canadian Air's departure from the system through the courts.

## National Westminster Bank

Incorporated in England with limited liability

USD 500,000,000 Primary Capital FRNs (Series "C")

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from November 30, 1993 to February 28, 1994 the Notes will carry an interest rate of 3.625% per annum.

The interest payable on the relevant Interest Payment Date, February 28, 1994, against coupon No.33, will amount to USD 90.63 for Notes of USD 100,000 nominal and USD 906.26 for Notes of USD 1,000,000 nominal.

The Agent Bank  
Kreditbank S.A. Luxembourg

## Den norske Bank

Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from November 30, 1993 to February 28, 1994 the Notes will carry an interest rate of 3.75% p.a. and the Coupon Amount per U.S.\$10,000 will be U.S.\$93.75.

November 30, 1993, London  
By Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

## U.S. \$50,000,000

CRÉDIT D'ÉQUIPEMENT

DES PETITES ET MOYENNES ENTREPRISES

Undated Subordinated Step-Up Floating Rate Notes

For the Interest Period from November 30, 1993 to May 31, 1994 the rate has been determined at 4.75% per annum. The amount payable on May 31, 1994 per U.S. \$10,000 principal amount of Notes will be U.S. \$240.14.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

CHASE

## CREDIT COMMERCIAL DE FRANCE

FRF 600,000,000 REVERSE FLOATER BONDS DUE 1997

For the period November 28, 1993 to May 26, 1994 the new rate has been fixed at 10.3987081% p.a.

Next payment date: May 26, 1994

Coupon m-2 Amount:

FRF 519.94 for the denomination of FRF 100,000

FRF 5 199.35 for the denomination of FRF 100,000

FRF 51 993.54 for the denomination of FRF 1,000,000

THE PRINCIPAL PAYING AGENT

SOCIÉTÉ GÉNÉRALE GROUP

15, Av. de Reuter LUXEMBOURG

Notice to the Holders of

ENTE NAZIONALE PER L'ENERGIA ELETTRICA (ENEL)

Italian Lira 400 Billion Floating Rate Notes Due 1999

Coupon No. 9 for the period November 29, 1993 to May 30, 1994 will be payable starting May 30, 1994 at the rate of 6.35%

ITL 211,069, - per note of ITL 5,000,000

Nominal ITL 2,110,694, - per note of ITL 50,000,000 Nominal

November 26, 1993

SANPAOLO-IMBANO BANK S.A.

Luxembourg Agent Bank

## U.S. \$50,000,000

RZBX AUSTRIA

Raiffeisen Zentralbank Österreich Aktiengesellschaft

Floating Rate Subordinated Notes Due 1996

Interest Rate 5¼% per annum

Interest Period 30th November 1993 31st May 1994

Interest Amount per U.S. \$5,000 Note due 31st May 1994 U.S. \$132.71

CS FIRST BOSTON Agent

## U.S. \$100,000,000

Allied Irish Banks plc

Undated Floating Rate Notes Subordinated as to payment of principal and interest

Interest Rate 5¼% per annum

Interest Period 29th November 1993 31st May 1994

Interest Amount per U.S. \$10,000 Note due 31st May 1994 U.S. \$266.88

CS FIRST BOSTON Agent

## U.S. \$100,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate 5¼% per annum

Interest Period 30th November 1993 28th February 1994

Interest Amount per U.S. \$50,000 Note due 28th February 1994 U.S. \$656.25

CS FIRST BOSTON Agent

## U.S. \$100,000,000

Robert Fleming Netherlands B.V.

Primary Capital Undated Guaranteed Floating Rate Notes guaranteed by Robert Fleming Holdings Limited

Interest Rate 4% per annum

Interest Period 30th November 1993 31st May 1994

Interest Amount due 31st May 1994 per U.S. \$10,000 Note U.S. \$ 202.22

per U.S. \$50,000 Note U.S. \$1,011.10

CS FIRST BOSTON Agent

## YOKOHAMA ASIA LIMITED

(Incorporated in Hong Kong)

U.S. \$100,000,000 GUARANTEED FLOATING RATE NOTES DUE 1997

Unconditionally and irrevocably guaranteed by THE BANK OF YOKOHAMA, LTD. (Incorporated in Japan)

Notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 3.75% per annum and that the interest payable on the relevant Interest Payment Date February 28, 1994 against Coupon No. 34 in respect of US\$10,000 nominal of the Notes will be US\$93.75 and in respect of US\$250,000 nominal of the notes will be US\$2,343.75.

November 30, 1993, London  
By Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

## U.S. \$100,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate 5¼% per annum

Interest Period 30th November 1993 28th February 1994

Interest Amount per U.S. \$50,000 Note due 28th February 1994 U.S. \$656.25

CS FIRST BOSTON Agent

## U.S. \$100,000,000

Robert Fleming Netherlands B.V.

Primary Capital Undated Guaranteed Floating Rate Notes guaranteed by Robert Fleming Holdings Limited

Interest Rate 4% per annum

Interest Period 30th November 1993 31st May 1994

Interest Amount due 31st May 1994 per U.S. \$10,000 Note U.S. \$ 202.22

per U.S. \$50,000 Note U.S. \$1,011.10

CS FIRST BOSTON Agent

## U.S. \$300,000,000

Woodside Financial Services Ltd.

(Incorporated in the State of Victoria)

Guaranteed Floating Rate Notes due February 1997

Unconditionally Guaranteed by The Industrial Bank of Japan, Ltd.

In accordance with the Terms and Conditions of the Notes, notice is hereby given, that for the Interest Period from November 30, 1993 to February 28, 1994 the Notes will carry an interest rate of 5¼% per annum. The amount payable on February 28, 1994 will be U.S. \$2,281.25 and U.S. \$191.25 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

November 30, 1993

CHASE

## First Bank System, Inc.

US\$200,000,000 Subordinated Floating rate notes due 2010

Notice is hereby given that the notes will bear interest at 1.99063% per annum from 30 November 1993 to 31 May 1994. Interest payable on 31 May 1994 will amount to Yen 503,187 per Yen 50,000,000 note.

Agent: Morgan Guaranty Trust Company

JP Morgan

## TSB Hill Samuel Bank Holding Company plc

(Formerly Hill Samuel Group plc)

US\$75,000,000 Floating rate subordinated notes

For the period from 30 November 1993 to 31 May 1994 the notes will carry a rate of interest of 5.25% per annum. Interest payable on 31 May 1994 will amount to US\$265.42 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JP Morgan

## Wells Fargo &amp; Company

US\$200,000,000 Floating rate subordinated notes due 2000

The notes will bear interest at 5.25% per annum for the interest period 30 November 1993 to 31 December 1993. Interest payable on 31 December 1993 will amount to US\$45.21 per US\$10,000 and US\$226.05 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

JP Morgan

## U.S. \$125,000,000

BANK OF BOSTON CORPORATION

Floating Rate Subordinated Notes Due 1998

Interest Rate 3.55% per annum

Interest Period 30th November 1993 28th February 1994

Interest Amount per U.S. \$50,000 Note due 28th February 1994 U.S. \$443.75

CS FIRST BOSTON Agent

## Forex or Futures prices from £49 per month

For 30 second updates on your Windows PC Screen or Pocket Financial Monitor call 0494 444415

QuoteLink from SPRINTL

## MERCURY SELECTED TRUST (SICAV)

Registered Office: 14, rue Léon Teyss, L-2636 Luxembourg R.C. Luxembourg B. 6317

NOTICE TO SHAREHOLDERS

The adjourned second Extraordinary General Meeting of Shareholders of Mercury Selected Trust (the Company) was held on 19th November, 1993 and the Resolution to adopt new Articles of Association was passed. The new Articles of Association become effective on 30th November, 1993.

The following new Funds have now been added to the existing range of Mercury Selected Trust Funds:

Swiss Franc Global Bond Fund Sterling Reserve Fund

Emerging Markets Fund Swiss Franc Reserve Fund

DM Reserve Fund

From 30th November, 1993 Bearer Shares will only be issued for the Belgian Franc Global Bond Fund. Listing on the Luxembourg Stock Exchange will continue for those Shares and for all previously issued Bearer Shares.

Copies of the Company's new Prospectus (which includes further details on the new Funds) are available from the following:

U.K. DISTRIBUTOR ADMINISTRATOR

Mercury Investment S.G. Warburg Asset Management

Services Ltd. Luxembourg S.A.

33 King William Street, 14, rue Léon Teyss,

London EC4R 9AS L-2636 Luxembourg

Telephone: (071) 280 2821 Telephone: (352) 421211

30th November, 1993 The Board of Directors

## Residential Property Securities No. 1 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

The rate of interest for the three month period 26th November, 1993 to 28th February, 1994 has been fixed at 5.725 per cent. per coupon. Coupon No. 23 will therefore be payable on 28th February, 1994 at £1,474.38 per coupon.

Aggregate interest charging balances of Mortgages redeemed during the previous Interest Period: £4,357,295.53

Aggregate interest charging balances of Mortgages redeemed as at 26th November, 1993: £220,232,174.30





## INTERNATIONAL COMPANIES AND FINANCE

## New head of finance appointed at Qantas

By Nikki Tait in Sydney

Qantas, the government-controlled Australian airline in which British Airways holds a minority stake, yesterday announced that Mr Gary Toomey had been appointed chief financial officer with effect from December 1.

He will also be appointed a director, filling one of two vacant positions on the board, where British Airways holds three seats.

Mr Toomey's appointment follows the departure of Mr Graham Jones, former finance director, who resigned in September after only 11 months with Qantas.

According to industry sources, Mr Jones "felt he could not make the required commitment to Qantas to stay on for at a further three to five years, encompassing the float and consequent bedding-down process".

The government plans to sell its remaining holding in Qantas, although this step has now been pushed back to 1995.

Mr Toomey's appointment is the latest in a series of senior management changes at Qantas. It means that all three top executive positions are now held by people previously connected with Australian Airlines, the large domestic carrier which merged with Qantas last year.

Mr Toomey was chief financial executive of Australian from 1987 to 1992, when he moved to become chief financial officer of Arncliffe, the food group. Aged 38, he is an accountant by training, having worked in the 1970s for Peat Marwick Mitchell and Parkhill, Lithgow and Gibson.

## Indocement falls to Rp231.9bn

Indocement, Indonesia's dominant cement producer and largest listed company, yesterday reported net profits of Rp231.9bn (\$10m) for the nine months to end-September, compared with Rp253.26bn a year ago, writes Our Financial Staff.

## Slow progress towards recovery

Nikki Tait assesses a mixed series of results from Australia's banks

It has been a mixed results season for the Australian banking sector. Red ink has been conspicuous by its absence, a sharp and welcome contrast to the situation a year ago. Interest spreads have generally improved and the benefits of cost-cutting are starting to show.

But the earnings reports have failed to answer questions about the pace at which asset quality is improving, especially on the property front, or about the lacklustre state of the business credit market.

Among the three big banks with September year-ends, National Australia Bank (NAB) and Australia and New Zealand Banking Corporation (ANZ) both did better than many industry analysts had predicted.

NAB's results were especially glowing, with profits bounding over the A\$1bn (US\$633m) barrier. This puts the Melbourne-based institution in a select class of Australian companies; in the past, only Broken Hill Proprietary, the steel and resource group, has qualified as a billion-dollar earner.

Conversely, Westpac disappointed. Restructuring costs featured far more prominently than at ANZ or NAB, and led to a A\$225.5m charge for sharehold items. After taking account of that, the bank was left with a slender net profit of A\$38.2m.

The nation's smaller institutions, meanwhile, turned in creditable performances for the most part - or at least produced few unpleasant surprises.

On the plus side, all three big banks could boast an improvement in asset quality and a decline in bad debt provisions, although in some cases the picture is still far from pretty.

At NAB, gross non-accrual loans fell from A\$3.36bn to A\$3.16bn, while the charge to profit for doubtful debts was cut by a third to A\$64.2m. At

property market would be "particularly important".

Here, the prognosis is equivocal. Most lenders and agents report some upturn in sales activity. But they warn that the improvement is patchy, both by area and type of property; that some of the larger markets are still heavily oversupplied; and that prices are only just stabilising.

One analyst also points out that the big banks have generally found it easier to offload relatively small property-related assets, and that large blocks of their portfolios

that everyone is eyeing the same opportunity, and mortgage price competition is intense.

Demand for business credit, by contrast, remains muted and corporate investment levels are extremely weak. "The business community continues to give priority to further rationalisation of operations and achievement of efficiency improvements... total business credit actually contracted over the past 12 months," noted Mr John Gough, chairman of ANZ Macquarie Bank, a more specialised institution, said that "in lending to the top end of the corporate sector, margins are being cut to the bone".

Inevitably, as the banks have concentrated on riding out the recession, cutting costs and resolving past problems, they have been inward-looking. Only NAB is thought to be in a position to consider significant expansionary moves. Here, there has been speculation that the bank may add a US operation to the clutch of interests owned in the UK, Ireland and New Zealand.

"I think an acquisition is very live and, internally, they're quite keen," says Mr Craig Turtan, analyst at Pru-Bache. The caveat, he adds, is whether opportunities in the US have become less attractive following the recent wave of consolidations there, and the emergence of the "super-regionals".

## NEWS IN BRIEF

## Honda and Mitsubishi in parts pact

In a sign of the cost-cutting pressure on Japanese car makers, Honda and Mitsubishi said it would sell an important component for the first time to a rival domestic carmaker, Mitsubishi Motors, AP-J reports from Tokyo.

Spokesmen for both companies said Honda would sell drive shafts for use in front-wheel-drive cars to Mitsubishi.

The purchase marks another shift in the traditional Japanese car industry practice of purchasing supplies mainly from companies in the same "keiretsu", or industrial grouping.

## Chinese group to raise HK\$262m

Shenzhen China Bicycle is launching a rights issue of 22.84m B shares to raise HK\$262m (US\$32m), Reuters reports from Hong Kong.

The group is offering one rights share at HK\$10 a share for every five B shares, which are aimed at foreign investors. It also plans a rights issue of 21m domestic shares to raise HK\$210m (US\$26m).

Net proceeds from both issues, underwritten by Standard Chartered Asia, will be used to finance business in China.

## Gencor chief cool on prospects for Billiton deal

By Kenneth Gooding, Mining Correspondent

A decision about the deal that would transform Gencor, the South African resources group, into one of the world's biggest international mining and metals businesses, will be made before the end of the year, but there is a "less than 50 per cent chance" that it will go ahead, according to the group's chairman, Mr Brian Gilbertson.

Gencor announced in May that it wanted to buy most of Billiton, the mining and metals operations within the Royal Dutch/Shell group - assets with a book value of \$1.8bn. Mr Gilbertson makes clear that the price being asked is the key issue. He says: "It is not in our interest to buy assets that are fully

valued. We have to buy assets to which we can add value. Billiton has to offer us a good return."

Billiton is heavily involved in the aluminium industry and Mr Gilbertson says that negotiations have been complicated by the fact that a view has to be taken about aluminium prices, which are close to their all-time low in real terms.

Gencor's 40 per cent-owned Alusaf associate is spending \$2bn to build a 450,000-tonne-a-year aluminium smelter in Richards Bay, South Africa. If this could be combined with Billiton's upstream operations, which produce bauxite and alumina (the raw materials for aluminium), a world-class business would emerge, ranking about fifth in the western world.

Mr Gilbertson is enthusiastic about prospects for aluminium - he suggests the underlying annual growth in demand is between 2 per cent and 3 per cent. "Remember the aluminium business is bigger than gold and to have a big stake in a business like that is attractive. And our best judgment is that it would be a very cost-competitive business, particularly when the price turns up," he says. But a combination of Alusaf and Billiton would be by far the biggest part of Gencor, and it might want to take on a partner to share the risks.

It has taken longer than expected to disentangle the Billiton assets from those of other Shell companies and to carry out an extensive "due-diligence" survey, reports on which are now being

drawn up. But Gencor has also used the time to sound out companies which have pre-emptive rights to some of Billiton's most desirable assets. Mr Gilbertson says that this will stop the pre-emptive process being long and drawn out. He expects some pre-emption - analysts suggest Minoro is likely to take up the rights to the Collahuasi copper project in Chile - but says this would not kill the deal with Shell.

Mr Gilbertson, on his annual visit to London to meet UK investors, says that if the Billiton deal fell through it would be a big setback to Gencor's international ambitions. But Gencor is regularly offered mining and metals investment opportunities, and has net cash of more than R500m (\$145m), should the right one present itself.

## CITICORP

**U.S.\$350,000,000**  
Subordinated Floating Rate Notes Due November 27, 2005  
Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.0875% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date December 31, 1993 against Coupon No. 97 in respect of US\$10,000 nominal of the Notes will be US\$43.06 in respect of the Original Notes and US\$43.81 in respect of the Enhancement Notes.

**U.S.\$500,000,000**  
Subordinated Floating Rate Notes Due October 25, 2006  
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date December 31, 1993 against Coupon No. 98 in respect of US\$10,000 nominal of the Notes will be US\$43.06.

**U.S.\$500,000,000**  
Subordinated Floating Rate Notes Due January 30, 1998  
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date December 31, 1993 against Coupon No. 95 in respect of US\$10,000 nominal of the Notes will be US\$43.06.

**U.S.\$350,000,000**  
Subordinated Floating Rate Notes Due August 14, 2011  
Notice is hereby given that the Rate of Interest has been fixed at 3.625% and that the interest payable on the relevant Interest Payment Date February 28, 1994 against Coupon No. 30 in respect of US\$10,000 nominal of the Notes will be US\$20.63 and in respect of US\$250,000 nominal of the Notes will be US\$22,653.63.

**U.S.\$500,000,000**  
Subordinated Floating Rate Notes Due May 29, 1998  
Notice is hereby given that the Rate of Interest has been fixed at 3.625% and that the interest payable on the relevant Interest Payment Date February 28, 1994 against Coupon No. 31 in respect of US\$10,000 nominal of the Notes will be US\$20.63, and in respect of US\$250,000 nominal of the Notes will be US\$22,653.63.

November 30, 1993  
By: Citicorp, N.A. (Issuer Services), Agent Bank **CITIBANK**

## Miwon Co., Ltd.

(Incorporated in the Republic of Korea with limited liability)

## NOTICE

to the holders of the outstanding

**U.S.\$30,000,000**

1% per cent Convertible Bonds Due 2005

of

Miwon Co., Ltd.

(the "Bonds" and the "Company" respectively)

Notice is hereby given to the holders of the Bonds that the Company has issued to the holders of its common stock and its preferred stock rights to subscribe for up to 1,824,000 shares of common stock of the Company. Such rights were issued on 26th October, 1993. The record date for such grant to the holders of its common stock and preferred stock will be 27th November, 1993 and such rights will be exercisable from 27th December, 1993 to 26th December, 1994.

A further Notice will be given to the holders of the Bonds of any resulting adjustment to the Conversion Price in relation to the Bonds.

By: Bankers Trust Company, London Agent Bank, 26th November, 1993

By: Bankers Trust Company, London Agent Bank, 26th November, 1993

By: Bankers Trust Company, London Agent Bank, 26th November, 1993

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By: Bankers Trust Company, London Agent Bank, 26th November, 1993

By: Bankers Trust Company, London Agent Bank, 26th November, 1993

## Electricité de France

U.S.\$150,000,000

Floating Rate Notes due 2002

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 31st May, 1994 has been fixed at 5.125% per annum. The interest accruing for such six month period will be U.S.\$20.63 per U.S.\$100,000 Note, and U.S.\$20.63 per U.S.\$100,000 Note on 31st May, 1994 against presentation of Coupon No. 5.

United Bank of Switzerland, London Branch, Agent Bank, 26th November, 1993

United Bank of Switzerland, London Branch, Agent Bank, 26th November, 1993

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United Bank of Switzerland, London Branch, Agent Bank, 26th November, 1993

## Internationale Nederlanden Bank N.V.

Established in Amsterdam

**U.S.\$100,000,000**

Subordinated Collateral Floating Rate Notes due 2003

For the interest period 29th November, 1993 to 27th May, 1994 the Notes will carry an interest rate of 5.1875% per annum, the interest amount payable on U.S.\$100,000 Note will be U.S.\$20.63, and for the U.S.\$100,000 Note will be U.S.\$20.63, and for the U.S.\$250,000 Note will be U.S.\$51.58, payable on 27th May, 1994.

Lombard Street, London, Agent Bank

Lombard Street, London, Agent Bank

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Lombard Street, London, Agent Bank

This announcement appears as a matter of record only.

**\$32,000,000**  
Oilfield Equipment Credit



**TECHNOLOGY VENTURES LTD.**

As Borrower

Provided by

**TOKOBANK**

Moscow

with

PRODUCTION ASSOCIATION

**NIZHNEVARTOVSK-NEFTGAZ**

Nizhnevartovsk

As Guarantor

STATE OIL COMPANY

**MOSEK**

Moscow

As Oil Marketing Agent

**SOVLINK-AMERICAN CORPORATION**

New York and Moscow

Served as Financial Advisor to the Borrower to Structure and Arrange the Financing

October, 1993

**Balances budgets. (And minds.)**

If doing the company budget drives you mad, you should invest in Commander Budget from Comshare.



## INTERNATIONAL CAPITAL MARKETS

## Long gilts climb as traders digest falling oil prices

By Corinne Middelmann  
and Patrick Haverson  
in New York

European government bonds were little changed in the trade ahead of today's UK Budget and the Bank of England's announcement of its latest round of securities repurchase agreements.

UK gilts had a mixed day as traders prepared for today's Budget and the Bank of England's announcement of its latest round of securities repurchase agreements.

The long end of the yield curve put on the strongest performance, underpinned partly by the continuing decline in oil prices. London futures for Brent crude oil fell below \$14 per barrel for the first time in five years, following Opec's decision not to cut output quotas.

"This is a further factor

indicating that inflationary pressures will stay subdued through 1994," said Mr Chris Anthony, gilts analyst at UBS.

The 10-year sector was overshadowed by next Wednesday's gilts auction. The Bank of England will announce the terms and amount of the auction at 3.30pm today. Most dealers are betting on another \$200-\$250m of the 6% per cent gilts due 2004.

"That would add liquidity to the issue, which should become next year's 10-year benchmark," said one gilts trader.

The long gilt futures contract ended at 116 1/2, up 1/2 point.

German government bonds erased their early gains and broadly unchanged on the day. The December bund contract on Liffe closed at 99.97, up 0.05 point from Friday but off its intra-day high at 100.17.

Prices were underpinned early by firmness in the US Treasury market, but late profit-taking in the futures pits dragged bonds lower into the close.

Following the Bundesbank's fixed-rate repo at 6.25 per cent last week, some dealers expect another fixed-rate repo at the same rate today to dampen speculation ahead of Thursday's council meeting as a variable-rate tender might tempt banks to test for a lower repo rate.

However, others argued that recent tight money conditions, which necessitated

the injection of extra liquidity via two-day repos yesterday, might mean the repo rate would remain close to 6.25 per cent even if bidding was at variable rates.

The rally in longer-dated US Treasury securities continued yesterday morning, as further declines in oil prices offset fresh evidence of a stronger economy.

By midday, the benchmark 30-year government bond was up 1/4 at 100 1/2, yielding 6.188 per cent. At the short end of the market, the two-year note was unchanged at 100 1/2, to yield 4.135 per cent.

Prices firmed from the start at the long end of the market, thanks to another big decline in oil prices.

They have been falling since last week, when Opec failed to reach an agreement on produc-

tion cuts. This, and along with declines in other commodities, have helped spark a much-needed rally in bonds.

If it were not for falling oil prices, the market probably would have reacted badly to yesterday's news that existing home sales rose 3.6 per cent in October, a stronger-than-expected reading from the housing market.

French bonds outperformed bonds in quiet trading, boosted by the continuing appreciation of the franc, which hit its highest level against the D-Mark since the August 2 revamp of Europe's exchange rate mechanism.

Despite the franc's strength, the Bank of France left its 6.45 per cent intervention rate unchanged at its latest repo operation, and is expected to refrain from easing key

interest rates until the Bundesbank moves again.

Japanese government bonds posted more gains following yet another slide in stock prices. The March JGB contract rose 0.22 point to 115.12.

Sentiment was slightly dampened by supply worries ahead of today's JGB auction, and fears that some banks may offload bond positions ahead of the year end to make up for losses incurred in the stock market.

However, in the longer term, "the outlook is still very bullish for Japanese bonds," said Mr Stuart Thomson, senior economist with Nikko Europe.

He expects the yield on the benchmark bond to fall to 2.75 per cent by next June from some 3.45 per cent currently.

## Budget watchers await lead from PSBR forecast

By Sara Webb

When Mr Kenneth Clarke, UK chancellor of the exchequer, stands up to deliver his Budget speech this afternoon, the UK government bond market will be waiting to see if he lowers the government's previous forecast for the public sector borrowing requirement (PSBR) for 1993-94 and the following year, thereby reducing the amount of borrowing needed in the gilt market.

By most estimates, the Bank of England is ahead of schedule with the funding programme. Back in the March Budget, Mr Norman Lamont, then chancellor, forecast a PSBR of £50bn (\$74.5bn) for 1993-94. Eight months into the financial year, the Bank has completed about £43bn of gilt funding. This calculation takes into account the second and third instalments of partly-paid stocks issued in the previous financial year (1992-93), but does not include last year's overfunding, estimated by some City institutional economists to be about £5bn.

So, on its original calculation of a £50bn PSBR, the government only has a further £7bn of gilt issuance to come, the equivalent of two or three gilt auctions.

However, according to City economists, this year's PSBR is more likely to be in the region of between £45bn and £48bn, helped by a faster-than-expec-

ted economic recovery and lower debt-servicing costs.

On that calculation, the Bank would only need one or two more auctions, perhaps supplemented with some part issues. Last Friday, the Bank said it would hold an auction on December 8, which the market expects to raise about £3bn. After that, it seems likely that the Bank will take advantage of bullish market conditions to issue partly-paid stocks in January and February, with the second and third payment instalments falling in the following (1994-95) financial year.

By the same token, the Bank would not need to include the 1992-93 overfunding in this year's calculation, and may prefer to carry that over for another year, especially if conditions in the gilt market become more difficult.

Much of the funding this year has been in the five-to-10 year maturity range, where there has been strong demand from overseas investors who can borrow cheaply to fund purchases of medium and long-dated gilts.

With the shift in the gilt yield curve to a positive slope after sterling's exit from the European exchange rate mechanism paved the way for more dramatic cuts in the base rate, some economists think that the Bank should have issued more stock at the short end as a means of reducing the government's borrowing costs.

## Hungarian bank steals limelight with DM1bn offering

By Antonio Sampaio

The National Bank of Hungary had the stage to itself yesterday when it raised DM1bn through an offering of 10-year Eurobonds, its third DM1bn Eurobond issue this year.

The bonds, via Commerzbank, were priced to yield 223 basis points over the German government's 6 per cent bund due 2003, broadly in line with the spread in the secondary market on Hungary's DM1bn issue of 10-year Eurobonds, launched in August.

Syndicate managers said the pricing reflected the market's improved perception of Hungary, since last year it was paying a yield spread of more than 300 basis points over bunds.

The bonds were targeted mainly at German retail investors, among whom Hungary has wide following. However, lead manager Commerzbank

said the yield pick-up on the bonds also attracted institutional demand from the Benelux countries and the UK.

The bonds, which had a recommended re-offer price of 99.55, slipped to 99.10 bid in the late afternoon. Some traders blamed the fall on signs that the lead manager was selling the bonds below the recommended level.

Yesterday's other notable issue was a \$1.5bn offering of four-year Eurobonds from Eurofina, the Swiss-based rolling-stock financing organisation. The proceeds were swapped into floating-rate Swedish kronor.

A number of borrowers are scheduled to tap the Eurobond market before it closes down for Christmas.

The International Finance Corporation, which completed its \$200m buy-back of old Eurobonds last week at an average spread of 14 to 15 basis points over US Treasuries, is due to launch a \$500m offering of five-year Eurobonds today.

The offering, via Deutsche Bank and Mitsubishi Finance, is expected to be priced to yield between 12 and 13 basis points over US Treasuries.

Deutsche Bank's mortgage bank, is likely to raise DM1bn through an issue of 10-year Eurobonds in the next few days, via Commerzbank and Morgan Stanley.

The Bank of Greece is expected to raise \$500m through an issue of five-year floating rate notes later this week, via CSFB and Salomon Brothers. The notes are likely to yield between 110 and 115 basis points over Libor.

The issue could be the last by the Greek central bank, on behalf of the state. From next year, the Hellenic Republic is expected to tap the international capital markets directly.

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Coupon %	Price	Maturity	Fees %	Spread bp	Book runner		
Borrower									
BEAR STEARNS COMPANIST EUROFINA	200	10	100.00	Jan. 1998	0.20%	+13 (b)	Bear Stearns Int'l/UBS		
D-MARKS NATIONAL BANK OF HUNGARY	1bn	8.00	101.80	Jan. 2004	3.00	-	Commerzbank		
NTT DATA CORP. SYSTEMS	100m	3.30	100.00	Mar. 1999	0.30%	-	Ful Int. Finance		
GUILLERMO DEUTSCHE FRANCE (MEXICO)	400	6.00	100.35	Jan. 2004	0.25%	+17.45 (b)	Deutsche Bank de Bay		
AUSTRALIAN DOLLARS STATE BANK OF SOUTH AUSTRALIA	100	6.50	100.10	Jan. 1999	2.00	-	Hambros Bank		
ESUDOS EUROPEAN INVESTMENT BANK	100m	8.875	100.50	Dec. 1998	1.625	-	EPRA/Banco Tokai		

Final terms and non-callable unless stated. The yield spread (over relevant government bond) at launch is supplied by the lead manager. Floating rate notes: R. Bond to offer (bps) fees are shown at the re-offer level. a) Coupon pays 3-month Libor + 0.35%. b) Spread is over the interpolated yield curve. c) Short 1st coupon.

was originally expected to raise \$500m, but the amount could be raised to \$750m due to the positive response from investors.

The Republic of Argentina is likely to launch its offering of 10-year global bonds tomorrow, the end of next week. The deal

index on December 30, Reuters reports from Madrid.

The bond yields will be linked to the IBEX-35 stock index which supports future index and options trading on the Mifx exchange. The three-year issue will total Pta10bn.

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## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Days' change	Yield	Week ago	Month ago
10.00%	10/02	121.4800	+0.40	6.74	6.85	6.41
8.00%	10/02	114.7300	-0.20	6.80	6.89	7.11
7.50%	12/05	104.8500	+0.10	6.95	6.97	6.95
8.00%	10/08	111.2200	+0.20	6.98	6.94	6.44
8.50%	05/09	108.2600	+0.20	6.90	6.08	6.11
8.75%	03/08	105.4200	+0.20	6.91	6.08	6.09
9.00%	08/02	101.7000	+0.80	6.95	6.68	6.80
9.00%	10/08	96.0000	-0.50	9.31	8.40	8.40
10.00%	02/09	102.6700	+0.70	7.28	7.05	7.18
10.50%	05/03	105.2500	+0.80	7.45	7.00	7.05
8.50%	04/03	104.8800	+0.30	6.98	6.92	6.44
8.50%	04/03	112.5000	+0.10	6.91	6.51	6.44
9.50%	01/08	113.00	-	6.07	6.15	6.31
8.00%	08/03	108.00	+1.52	6.69	6.75	6.88
8.00%	10/08	118.28	+1.22	6.95	7.10	7.23
8.50%	01/08	110.00	+1.00	6.95	6.50	6.50
6.25%	09/23	100.25	+0.32	6.20	6.34	5.99
8.00%	04/03	111.7800	+0.10	6.28	6.30	6.28

London closing. \*New York mid-day.   
 1. Close actual yield excluding bid at 12.5 per cent payable by commercial.   
 2. Price: US, UK in \$, others in %.

## BOND FUTURES AND OPTIONS

## FRANCE

Open	Settle	Change	High	Low	Est. vol.	Open int.
124.24	124.34	+0.10	124.40	124.22	7,487	150,825
124.05	124.15	+0.10	124.20	124.00	82	80,094
127.52	127.62	+0.10	127.62	127.50	-	2,654

## LONG TERM FRENCH BOND OPTIONS (MAT)

Strike	Price	Call	Put	Call	Put	Call	Put
125	3.30	-	0.04	0.23	0.08	-	-
126	2.25	-	0.08	0.08	-	-	-
127	1.54	-	0.02	0.02	-	-	-
128	0.72	-	0.04	1.06	-	-	-
129	0.29	-	0.78	-	-	-	-
130	0.08	-	0.28	-	-	-	-

Est. vol. total, Call 25,494 Puts 16,885. Previous day's open int. Call 143,020 Put 136,825.

## GERMANY

## NOTIONAL GERMAN BOND FUTURES (LFFE) DM250,000 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open int.
100.06	99.97	-0.09	100.17	99.91	98,978	118,954
100.12	100.05	-0.07	100.22	100.00	10,271	87,936
100.10	100.00	-0.10	100.10	100.10	346	944

## BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Strike	Price	Call	Put	Call	Put	Call	Put
100.00	0.84	-	1.15	0.79	1.15	-	-
100.05	0.21	-	1.02	1.26	1.42	-	-
101.00	0.43	-	0.72	1.38	1.72	-	-

Est. vol. total, Call 42,974 Puts 9,673. Previous day's open int. Call 117,126 Put 69,665.

## NOTIONAL MEDIUM TERM GERMAN GOVT. BOND (BOBL) DM250,000 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open int.
103.01	102.94	-0.07	103.07	102.80	2,965	20,680
103.20	103.09	-0.11	103.20	103.16	892	12

## UK GILTS PRICES

## 10 Year

Yield	Price	Yield	Price	Yield	Price	Yield	Price
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12

## 10 Year

Yield	Price	Yield	Price	Yield	Price	Yield	Price
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12

## 10 Year

Yield	Price	Yield	Price	Yield	Price	Yield	Price
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12

## 10 Year

Yield	Price	Yield	Price	Yield	Price	Yield	Price
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12

## 10 Year

Yield	Price	Yield	Price	Yield	Price	Yield	Price
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12

## 10 Year

Yield	Price	Yield	Price	Yield	Price	Yield	Price
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12

## 10 Year

Yield	Price	Yield	Price	Yield	Price	Yield	Price
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12
6.18%	102.12	6.18%	102.12	6.18%	102.12	6.18%	102.12

## ITALY

## NOTIONAL ITALIAN GOVT. BOND (BTF) FUTURES (LFFE) Lit 20m 100ths of 100%

Open	Settle	Change	High	Low	Est. vol.	Open int.
113.05	112.96	-0.10	113.18	112.87	38,047	69,961
113.48	113.32	-0.16	113.48	113.17	1,627	41,255
112.82	-	-	-	-	0	1

## ITALIAN GOVT. BOND (BTF) FUTURES OPTIONS (LFFE) Lit20m 100ths of 100%

Strike	Price	Call	Put	Call	Put	Call	Put
112.50	2.31	-	3.29	1.28	2.87	-	-
113.00	2.08	-	3.04	2.14	3.12	-	-
113.50	1.63	-	2.81	2.41	3.39	-	-

Est. vol. total, Call 385 Puts 454. Previous day's open int. Call 15,883 Puts 18,992.

## SPAIN

## NOTIONAL SPANISH BOND FUTURES (MEFF)

Spain							
NOTIONAL SPANISH BOND FUTURES (MEFF)							
	Open	Settle price	Change	High	Low	Est. vol.	Open int.
Dec	102.98	102.89	+0.10	103.15	102.88	26,053	77,892
Mar	103.18	103.19	+0.01	103.26	103.10	10,298	10,298



## COMPANY NEWS: UK

# Dalgety buys petfood arm of BP for £42m

By Guy de Jonquieres,  
Consumer Industries Editor

Dalgety, the food and agricultural supplies group, yesterday took its plans to become a leader in European petfood a stage further by buying Paragon Petcare from British Petroleum for £42m cash.

Paragon, which earned a £3m operating profit on sales of £103m last year, is among the last remaining businesses sold by BP's nutrition division, which the oil company put on the market last year.

Dalgety says the deal will give it continental sales of more than £100m annually and 12 per cent of the European petfood market by volume. That would be ahead of Nestlé of Switzerland and close to Quaker Oats of the US, which holds second position to Mars, also of the US.

Dalgety's petfood sales have grown rapidly since the mid-1980s to about £225m annually. About 80 per cent are in the UK, where Dalgety's Spillers subsidiary is the second largest producer after Mars, with about 20 per cent by value of the £1.2bn market.

As well as raising Dalgety's UK market share to about 24 per cent, the deal will give the group manufacturing capacity, a bigger customer base and new distribution channels on

## EUROPEAN PETFOOD MARKET

Shares of sales in grocery stores, 1992 by value

Company	%
Mars	55
Quaker Oats	15
Nestlé	8
Dalgety	8
Royal Canin	1
Others	16

1993 market sales (£m)

UK	1,200
France	994
Germany	832
Italy	479
Netherlands	232
Belgium	229
Spain	174

Source: Dalgety/Spillers

the Continent, where Paragon had sales of £81m last year.

Mr John Martyn, Dalgety's finance director, said: "We see petfood as a European business, and this is a very significant step in our expansion."

Though recession has recently dampened European markets, he expected growth on the Continent to outstrip the UK in the medium term.

Paragon, which employs 850 people, has plants in France, Germany and the Netherlands, as well as in Britain, and is particularly strong in sales to petshops. Its main brands are

Beta in the UK and Doko and Dokat on the Continent. About half of its business is private-label production.

Most of Dalgety's continental sales are to supermarkets and are supplied by exports from the UK. The group's main continental petfood operation is Hopermann, a German distribution company acquired four years ago. However, Hopermann is now launching Dalgety brands, such as Prime and Boudo, on the Continent where little headway, and the group has less than 1 per cent of the German market.

Paragon's financial performance this year is expected to be similar to last year's. Mr Martyn said Dalgety's aim was to quickly increase the business's margins much closer to the 8-9 per cent return on sales earned by Spillers.

Dalgety would be looking closely at ways to eliminate duplication between the two businesses. Paragon's four British plants are believed to be much less efficient than Dalgety's four UK factories, in which the group has invested heavily in recent years.

Dalgety is thought to be interested in making further continental acquisitions and is believed recently to have held talks with Nestlé, which holds small shares of six European petfood markets.

# Dorling shares fall on warning

By Andrew Bolger

Santa has not been kind to Dorling Kindersley, the recently floated publisher which impressed the stock market with the quality of its illustrated reference books and futuristic multimedia products.

Its shares fell nearly 10 per cent yesterday after the publisher warned that trading in the important pre-Christmas period had been disrupted by a computer problem at its distributor, Tiptree Books, which is owned by Random House, the US publishing group.

Mr Richard Harman, managing director, said he could not quantify the impact of the problem, but a claim was being assessed by Arthur Andersen, the accountants, and would be pursued against Tiptree.

Tiptree was named distributor of the year at the British Book Awards in February, but difficulties started when it installed a new computer system in July.

Mr Harman said the problems at Tiptree were continuing in spite of the appointment of a new chief executive and round-the-clock working to clear the backlog. Although the disruption had been spotted in August, it was still affecting distribution to trade outlets and the UK Family Library, which sells directly to homes, offices and schools.

Mr Harman said the UK represented only about 30 per cent of Dorling Kindersley's sales. Although Christmas accounted for about 80 per cent of sales, that was a lower weighting than other publishers, some of whom did 75 per cent of their business in the run-up to Christmas.

Mr Peter Kindersley, group chairman and chief executive, told yesterday's annual meeting that it was too early to quantify the financial effect of the problem. However, BZW, the house broker, reduced its forecast of pre-tax profits for the year to June 30 from £11.5m to £10.8m.

Dorling Kindersley's shares yesterday closed down 31p at 283p, still well above last October's flotation price of 165p. Most of the City's excitement has been generated by the link with Microsoft, the US computer software group which has a 30 per cent stake in the UK company.

# Tring postpones planned flotation

By Michael Skapinker, Leisure Industries Correspondent

Tring International, the budget price compact disc company, said yesterday that it had postponed its planned flotation because of the weakness of the new issue market.

The flotation, which had been scheduled for next month, would now take place in the first quarter of next year, the company said.

Tring said the decision was not the result of legal action it faced for allegedly selling unauthorised recordings of Olivia Newton John, Cat Stevens, Bob Marley and other artists. Record companies PolyGram, EMI, Records, and MCA have served writs on Tring.

"The timetable has most definitely and categorically not changed because of the litigation," the company said.

Tring says the legal actions will not have a material effect on its profits, which were £3.2m pre-tax last year. It adds that it always pays royalties to the companies it believes hold the copyrights and withdraws music from sale if complaints are made.

Tring announced last month that Mr Alan Wheatley, former chairman of venture capital group 8i, had agreed to become chairman. Mr Wheatley has not yet formally taken up the position, however, and is not yet a director of the company. It is understood that he will make a decision on whether to become chairman of Tring at the time of flotation, depending

on his other commitments. Mr Tony Morris, a former vice president of PolyGram International, has already taken up his position as Tring's deputy chairman.

Tring said that sales in October had been at a record level and it appeared that November had also been a successful month. There was no pressure on it to go for a quick flotation. "We're a very successful company with masses of cash. There's no need to raise cash to pay off huge debts."

Western Daily Press remained depressed. The kiosks reorganisation led to the retailing side making less at £215,000 (£228,000). Features agencies and film production was flat at £41,000, while transport and vehicle repair lifted profits to £249,000 (£302,000).

The group offset the increased reorganisation costs of £242,000 (£244,000) by profits from the sale of further Reuters shares which, accrued £271,000 (£276,000).

Earnings advanced to 8.47p (7.27p) per share and the interim dividend is lifted to 4.25p (4p).

British Aerospace yesterday confirmed its intention to continue its regional jet operations and seek another international alliance for that business even if it were forced to abandon its proposed joint venture with Taiwan Aerospace.

Although BAE has continued negotiations with Taiwan, the future of the joint venture remains in serious doubt.

The company yesterday sought to reassure its regional jet workforce, based at Woodford, near Manchester, that it would maintain the business should the Taiwan negotiations break down.

Mr Dick Evans, chief executive, confirmed the company's "ongoing support" for the business in a message to employees. He added that the strategy of establishing an international partnership "will continue to be pursued".

BAE is believed to have had contacts with other possible partners. However, it believes it can now keep its restructured regional jet business going on its own while it seeks an international alliance.

# Bristol Evening Post at £3.1m

By Peter Pearce

An 80 per cent higher contribution from its newspaper and printing activities helped the Bristol Evening Post lift pre-tax profits by 17 per cent to £3.1m in the 26 weeks to September 30.

The regional newspaper and retailing group had been stalled until May by Mr David Sullivan, publisher of the Sunday Sport and Daily Sport, who was keen to move into mainstream newspapers.

Mr Stanley Clarke, chairman, said the possible imposition of VAT on newspaper

cover prices made it difficult to comment on the prospects for the second half of the year.

Group turnover declined by almost 3 per cent to £30.1m, with the contribution from newspapers and printing down at £18.2m (£17m) and from retail activities down 5 per cent at £11.2m (£12.9m). The latter was mainly due to "an acceleration of the disposal of book shops".

Profits from newspapers and printing grew to £1.31m (£91,000), though Mr Clarke said that the operations of the two main newspapers - the Bristol Evening Post and the

Western Daily Press remained depressed. The kiosks reorganisation led to the retailing side making less at £215,000 (£228,000). Features agencies and film production was flat at £41,000, while transport and vehicle repair lifted profits to £249,000 (£302,000).

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# Expanding ANS rises to £1.26m

By Catherine Milton

Associated Nursing Services, the nursing home operator, yesterday announced interim pre-tax profits ahead from £725,000 in the 26 weeks to October 10 1993 to £1.26m in the six months to September 30.

Turnover advanced to £10.1m (£7.23m) as the number of beds rose to 1,374 (1,245). ANS said the identification and publication of best practices across the company had helped reduce costs, improving operating margins from 33

per cent to 36 per cent. "We looked at best practice in all of our homes and put together a single best practice document," said Mr Tony Robinson, finance director.

Controlling the wage bill had been a significant element, according to Mr Nick Dhandra, chief executive.

He said: "Overall, I am very confident about the future. An interim dividend of 0.5p (0.1d) is payable from earnings per share of 9p (8.8p)."

Mr Dhandra said that the Care in the Community Act, introduced in April, had

caused some delays to appraisal of potential residents, some of which had been politically motivated.

Dorley in the West Midlands was the quickest, turning appraisals around within 5 days, while Liverpool's authorities were the slowest, the company said.

There was also confusion between local authorities and health authorities over which were responsible for some elderly people's care.

Net interest charges fell to £545,000 (£514,000) as total borrowings fell to £15.4m (£17.1m).

# Institutions back Ferranti board

By Paul Taylor

Both sides in the increasingly bitter battle over the future of Ferranti International, the defence electronics group, have begun marshalling their supporters ahead of next week's offer deadline.

As expected, institutional investors are falling in behind the board, which is backing a 1p share rescue bid from GEC.

According to Ferranti, institutions controlling 28.6 per cent of the group's 938m ordinary shares and 20.6 per cent of its 75m special shares have said that, in the absence of a higher bid, they will accept the GEC offer.

The institutions backing the bid include the three biggest shareholders, Phillips & Drew Fund Management with about 10.4 per cent, Guardian Royal Exchange with 4.76 per cent and Prudential Portfolio Managers with 3.9 per cent. Other supporters include Electra Investment Trust and Co-op Insurance Society.

Ferranti's 100 largest shareholders control 60 per cent of its equity and the next 8,000 speak for a further 30 per cent. The final 10 per cent is in the hands of about 40,000 individuals.

GEC has said it will not proceed with the bid unless it receives acceptance covering least 90 per cent of the outstanding equity.

If the bid fails, Mr Eugene Anderson, Ferranti's chairman, has warned that the group's banks will call in the receivers. Shareholders opposed to the £11.4m offer, which they have described as "derisory", have formed the Ferranti Shareholders' Support Association, chaired by Mr John Katz.

The association, which claims a membership of some 230 shareholders speaking for more than 22m shares, said it had received letters and phone calls from more than 1,000 shareholders expressing opposition. It expects to speak for 35.5m shares by December 8, the closing date for acceptances.

holders control 60 per cent of its equity and the next 8,000 speak for a further 30 per cent. The final 10 per cent is in the hands of about 40,000 individuals.

GEC has said it will not proceed with the bid unless it receives acceptance covering least 90 per cent of the outstanding equity.

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Interested parties should direct any enquiries to the following:

Barclays de Zoete Wedd Limited  
Elbgate House, 2 Swan Lane, London EC4R 3TS  
Richard Gillingwater / Jeremy Seddon Tel: +44-71-621 2323 Fax: +44-71-956 4662

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based merely on last year's transactions.

Interim: Anglo Ltd, Clax, Devon Int, Eastern Electricity, J.I. Johnson Matthey, Intersect, Mott MacDonald, Philip Morris, RSC, TSB, Qor Soc Fund, Versar, West Trust, Woods Int, Fluoride Stone, Dunlop & London Int Trust, Eastwood, Young PC.

FUTURE DATES  
BTP Dec 8

Cook (DCC) Dec 8  
de Morgan Dec 8  
de Morgan Dec 8  
Greene King Dec 12  
Joseph (Lipson) Dec 12  
Mars Dec 12  
Hormusmehi Fine Foods Dec 17  
Sims Food Dec 17  
Shagoch Dec 17  
Sims Food Dec 17  
Lipson & Southern Dec 17  
Vendome Luxury Dec 17  
Countrywide Properties Dec 17  
Hawthorn Investments Dec 17  
Hawthorn Investments Dec 17  
Turner Trust Dec 17  
Whitson Dec 14

Interim: Anglo Ltd, Clax, Devon Int, Eastern Electricity, J.I. Johnson Matthey, Intersect, Mott MacDonald, Philip Morris, RSC, TSB, Qor Soc Fund, Versar, West Trust, Woods Int, Fluoride Stone, Dunlop & London Int Trust, Eastwood, Young PC.

FUTURE DATES  
BTP Dec 8



ILVA S.p.A. in solvent liquidation

Invitation for expressions of interest in the acquisition of the controlling stake in

## Dalmine

ILVA SpA - currently in solvent liquidation - ("ILVA"), headquartered in Rome at Viale Castro Pretorio 122, with an issued share capital of Lit 2,094,903 million, intends to make available for sale the whole stake owned by it in Dalmine SpA ("Dalmine") directly and indirectly through one of its subsidiaries (which for this purpose has granted to ILVA the broadest authority), and wishes to solicit and receive expressions of interest in the acquisition of this stake.

The stake held by ILVA and its subsidiary amounts to 86.42% of the issued share capital of Dalmine. Dalmine, a company listed on the Milan Stock Exchange, with headquarters in Dalmine (Bergamo), Piazza Caltani 6 luglio 1944, no. 1, and with an issued and entirely paid up share capital as at 30 June 1993 of Lit. 347 billion, is a holding company controlling twelve industrial and commercial subsidiaries whose business is the production and marketing of seamless tubes.

The Group's turnover for 1992 amounted to approximately Lit. 1,061 billion. The Group's workforce, as at 31 December 1992, comprised 4,201 people. The production sites are in Dalmine (Bergamo), Costa Volpino (Bergamo), Sabbio (Bergamo), Arcore (Milano), Carbonara Scrivia (Alessandria) and Houston (Texas, U.S.A.).

Five purposes of this transaction ILVA has retained Barclays de Zoete Wedd Limited ("BZW") as its financial adviser.

Interested parties should direct any enquiries to the following:

Barclays de Zoete Wedd Limited  
Elbgate House, 2 Swan Lane, London EC4R 3TS  
Richard Gillingwater / Jeremy Seddon Tel: +44-71-621 2323 Fax: +44-71-956 4662

This invitation is being exclusively extended to limited liability companies or similar entities, with issued and entirely paid up share capital, or equivalent, not smaller than Lit. 10 billion. Brokers and trustees are excluded.

In the event that two or more parties acting in concert are interested in the acquisition, their expressions of interest will be taken into account only where the above requirements are adhered to by each of the parties and all such parties present themselves as one single potential acquirer.

Parties meeting the above requirements should express their interest in the acquisition by contacting BZW in writing or by telex, not later than 14 December, 1993, requesting a copy of the Information Memorandum on Dalmine.

Upon registration of interest, parties will have to send a copy of their articles of association and by-laws; a list of all members of the Board of Directors and of the Board of Auditors; financial data for the last three years or, for parties established more recently, financial data for the available years; a list of the 10 major shareholders with an indication of their relative shareholdings; details of any external financial sponsor of the acquisition; and any other information considered necessary to illustrate the manufacturing, commercial, organisational and financial position of the parties interested in the acquisition. In the event that two or more parties acting in concert are interested in the acquisition, the documents attached to the request should refer to each of those parties.

BZW will send to interested parties a copy of the Confidentiality Letter relating to the Information Memorandum on Dalmine. On receiving back a duly signed copy of such Letter, BZW will send a copy of the Information Memorandum to those parties which have met the requirements set out above and provided all the information required.

BZW reserves the right, at the sole discretion of the Liquidating Committee for ILVA and without any obligation to explain its decision, to take into consideration any expressions of interest registered after the expiration of the final date mentioned above.

Any decision relating to the possible commencement of negotiations or any other relationship with interested parties shall be notified to them in writing by BZW, at the sole discretion of the Liquidating Committee for ILVA and without any obligation to explain its decision.

This announcement and the receipt of expressions of interest should not be construed as creating any obligations for ILVA and BZW with respect to the sale of ILVA's shareholdings in Dalmine.

This announcement represents neither a public offer, nor a solicitation of public savings, under art. 1 to 18 of Italian Law 07/06/1974 no. 216 and following modifications and integrations.

The Italian text of this announcement will prevail over any other version.

## Heidelberger Zement Aktiengesellschaft

## HEIDELBERGER ZEMENT

### Subscription Offer for New Shares

According to the authorization of § 4 Section 2 of the Articles of Association (Authorized Capital) the Board of Management has, with the approval of the Supervisory Board, resolved to increase the share capital of DM 175,000,000 by DM 25,000,000 to DM 200,000,000 by issuing new shares made out to bearer. The new shares, 500,000 shares of DM 50 nominal value each, will carry the entitlement to dividends from January 1, 1994 (i.e. full dividend for the 1994 fiscal year). The issue price is DM 780 for each share of DM 50 nominal value.

A banking syndicate under the lead-management of Dresdner Bank AG and the co-lead-management of Deutsche Bank AG has underwritten the new shares subject to the proviso that the shareholders be offered these new shares for subscription at a ratio of 1 for 7 in accordance with the terms of the issue.

Following the entry of the capital increase in the Trade Register, we request our shareholders to exercise their subscription rights and, in order to avoid exclusion from participation, to do so in the period

from December 6 up to, and including, December 16, 1993

at any of the following subscription agents' offices during customary office hours:

Dresdner Bank AG  
Deutsche Bank AG  
Baden-Württembergische Bank AG  
Bayerische Vereinsbank AG  
Deutsche Bank AG  
Deutsche Bank AG  
B. Metzler & Co. KGaA

In accordance with the subscription ratio one new common share may be subscribed at an issue price of DM 780 for every seven old common shares upon presentation of dividend coupon no. 54 as well as for every seven old non-voting preference shares upon presentation of dividend coupon no. 3. The subscription rights from the common shares and non-voting preference shares may be used jointly for subscription of new shares.

The subscription rights associated with the old shares (German security code no. 604708) will be traded and officially quoted at the stock exchanges of Stuttgart, Düsseldorf, Frankfurt am Main and Munich from December 6 up to, and including, December 16, 1993. The subscription agents are prepared to arrange, as far as possible, for the purchase and sale of subscription rights on such stock exchanges.

The issue price is due for payment upon subscription, at the latest, however, on the last day of the subscription period. Normal banking commission will be charged for subscription, unless the subscription right is exercised by the subscriber against presentation of the aforementioned dividend coupons during customary office hours at the counter of one of the subscription agents' offices and no additional correspondence is involved.

The new common shares (German security code no. 604701) will be made available to the shareholders under a collective security account on the basis of a global share certificate lodged with Deutscher Kassenverein AG.

At present, no arrangements have been made to have new share certificates printed. For the new shares, old common share certificates with dividend coupons nos. 56 to 60 and renewal talon will be made available on request after the Annual General Meeting to be held on June 30, 1994 (following payment of the dividend for the 1993 fiscal year). No claims for the issue of individual certificates may be lodged prior to that date.

The new shares have been admitted to trading on the stock exchanges in Stuttgart, Düsseldorf, Frankfurt am Main and Munich; trading and official quotation of the new shares are scheduled to commence in due course after the end of the subscription period.

Heidelberg, November 1993

The Board of Management

20/11/93 15:50



## COMPANY NEWS: UK

## Keeping an eye on the ratings

Michael Smith on how the City evaluates the electricity companies

Eastern Electricity today opens the interim results season of the 12 regional electricity companies in perhaps a rather more relaxed mood than that to which it is accustomed when reporting to the City.

On previous occasions it has been among the lowest rated of the recs, but in recent months its shares have moved ahead strongly as investors have re-examined its prospects.

Three years after the regional electricity companies of England and Wales were floated, Eastern's improved fortunes highlight the way the City evaluates in a sector where each of the companies is remarkably similar.

How do analysts judge the companies, and do differentials between the various companies' share prices matter?

In most sectors the danger of a low stock market rating is that it increases the chances of a company being subjected to a hostile takeover bid. The government's ownership of a golden share in each of the 12 recs makes that less of a consideration in electricity.

Even after 1990, when the golden share expired, few analysts expect contested takeovers in the sector, in part because the differential in the ratings, whether measured in prospective yields or price/earnings ratios, is relatively small when compared to other sectors, including water.

However, Mr Nigel Hawkins, an analyst at Hoare Govett, is among those who believe that agreed mergers are more

likely. The stronger a company's share price, the stronger its bargaining position will be in merger talks.

Mr Nigel Burton, electricity analyst at SG Warburg Securities, says there are two other motives for rec executives to keep their ratings high.

"The first is that high share prices act as an incentive on staff."

"Most recs' employees look regularly at their company's share price and see how it is faring against others in the sector."

"The executives' second motive in keeping their rating high is their pride."

If Mr Burton is right, the pride of Mr John Harris, chairman of East Midlands Electricity, must have taken a fair knocking in the past three years. East Midlands has never been highly rated since its flotation and yesterday was no exception.

Its shares were, at yesterday's closing price of 56p, the lowest of the recs, all of which were floated at 240p. But what signifies its low valuation in City eyes is its prospective yield for the current year.

If Warburg is right in its prediction that the company will pay out 22p to shareholders in 1993-94 the prospective yield is 4.9 per cent.

This, again, is among the highest of the recs, signifying the City's relatively poor view of the company. On Warburg's analysis Norweb was sitting on the top of the rec pile at noon yesterday, with its shares trading at a prospective

yield of 4.4 per cent.

In evaluating electricity shares investors are strongly influenced by their perceptions of the managements and their strategies. One reason why Eastern has climbed from the bottom of the heap is that last year appointed Mr John Devaney as chief executive.

Prior to his arrival there had been concern that Mr James Smith, now chairman but then chief executive as well, was not doing enough to improve the company's efficiency and the City felt staff numbers remained stubbornly high.

Mr Devaney, appointed from outside the industry from his previous job in the US motor industry, is credited with implementing significant job cuts and improved efficiencies in the past year.

At East Midlands, Mr John Harris, chairman, is considered by some potential investors to take too high a profile. While other rec chiefs kept their heads down during the national debate over coal last year and this, Mr Harris could often be seen on television putting forward the industry's case.

The City prefers the quieter, more cautious approach of someone like Mr Ken Harvey, chairman of Norweb. One analyst relates how he recently visited a small institution for the first time in six years.

"Ken had been there the week before. The personal touch can make all the difference."

But however personable a company chief is, he has to have a convincing story to sell

if a round of City visits is to pay off. Here again, investors have been sceptical about East Midlands' diversification into areas such as electrical contracting.

They tend to prefer the stick-to-basics approach of Manweb, the only one of the 12 recs which has not participated in joint ventures to set up combined cycle gas generating plants.

Mr Simon Williams, electricity analyst at Kleinwort Benson Securities, says Manweb's shares are among the most attractive in the sector because they have the lowest risk strategy.

This, he says, is also reflected in its drive to improve efficiency. "The only way to consistently beat the regulator is to cut costs and Manweb has consistently demonstrated it can do that."

In the coming months controllable costs will come increasingly to the fore. This year's interim results will be treated with relative caution by investors who are wary of drawing too many conclusions from a half year which contributes far less than half of annual profits.

The focus will be on how the company can present itself to the regulator as he prepares his review of the companies' distribution businesses. Distribution is where the recs make most of their money; if companies show they have done as much as they can to make them efficient they may suffer least in the review and, therefore, in their share price.

## Merrett to scale back underwriting activities

By Richard Lapper

Merrett Holdings yesterday outlined plans to radically scale back its Lloyd's underwriting activities, focusing future operations on adjusting and other insurance services businesses.

Merrett, chaired by Mr Stephen Merrett, the former deputy chairman of Lloyd's of London, lost support from members' agents - which channel Names to its syndicates, earlier this year. Plans by Travelers Insurance, the US insurance company, to provide backing for the agency's biggest syndicates, 418 and 1067, collapsed earlier this month.

Mr Alan Cleary, group chief executive, said yesterday that it was "virtually certain" that 418 and 1067 would not be underwriting in 1994 "as they have not attracted sufficient capacity to enable them to go forward on a viable basis."

However, the blow to Names - the individuals whose assets support the market - and to Lloyd's itself, will be softened by a deal which Janson Green, a rival managing agency, has negotiated with Mr Barnabas Hurst-Bannister, 418's existing underwriter. Mr Hurst-Bannister and 418's existing underwriting team will insure at least some of its existing business.

Mr Peter Cowell, managing director of Janson Green, expects Mr Hurst-Bannister's syndicate, which has a provisional number of 1215, to have a stamp of about £20m in 1994, against £150m traded by syndicate 418 in 1993.

He said that Janson Green would endeavour to close 418's 1991, 1992 and 1993 years into the ongoing syndicate but was unable to say whether that would be feasible.

Mr Cleary said Merrett had the "expertise, systems and experience" to handle the "open" underwriting years "in house." Lloyd's said it would monitor the run-off of both 418, whose 1985 and 1990 years were already "open", and 1067. Merrett will try to sell the goodwill in respect of four smaller syndicates - 179, 332, 1038 and 1184.

Mr Cleary emphasised that the problems of Merrett's underwriting activities had had no impact on other trading divisions.

## Chrysalis accounts change just a 'storm in a teacup'

By Andrew Jack

Chrysalis, the music and media group, is to amend the treatment of one of the companies in which it owns shares following discussions with the Financial Reporting Review Panel, the UK accounts watchdog.

The company is to change the 1992 figures in its reserve notes for the treatment of its associated undertaking in Metro Radio, in which it held an 18.7 per cent stake.

The accounts show that it wrote off £3.94m in goodwill against reserves after purchasing 3.18m Metro shares for £4.9m.

However, it then revalued

the investment to its original cost by an amount equal to the write-off, which the panel ruled to be contrary to SSAP 1, the accounting standard on associated companies.

The treatment was highlighted in the 1992 accounts, which stated it was "not in accordance with accounting standards". No such statement had been made in the 1991 accounts after the shares were first acquired.

Neither Stoy Hayward, the auditor in 1991, nor KPMG Peat Marwick, which replaced it in 1992, had qualified the accounts to draw attention to the treatment.

Mr Nigel Butterfield, group

finance director, said: "I would like to say it's a storm in a teacup. It's irritating. We wasted a lot of time and professional fees on it."

The directors maintain that they are justified in showing the aggregate value of their investment in Metro, and will achieve this by attributing the fair value to the company's intangible assets - its radio licences.

They will also provide a more detailed explanation, and amend the reserves to add back a £3.94m write-off to the profit and loss account reserve and deduct it from the revaluation reserve.

## AAF sells US offshoot for \$33m

By David Blackwell

AAF Industries, the mini-conglomerate which plunged into the red in its first half, is to sell its US modular building subsidiary for a total of \$33.3m (£22.3m).

Mr Alex Brown, chief executive, said yesterday that the disposal "takes a lot of the pressure off and gives us a chance to look at the group afresh."

No decision had yet been made on making further disposals.

On April 1 the company announced a 1-for-4 rights issue at 175p which was 87.6 per cent subscribed. It was followed by a 1-for-1 rights issue at 175p which was 87.6 per cent subscribed. It was followed by a 1-for-1 rights issue at 175p which was 87.6 per cent subscribed.

lowed by profits warnings in July and September which sent the shares tumbling.

Last month AAF reported an interim loss of £11m compared with a profit of £2.26m.

The deficit stemmed directly from expansion of its prefabricated building manufacturing business, which it bought in 1989. Into an on-site contractor.

The group warned that further costs of £7m would be incurred in the second half because of the closure of the loss-making division.

Yesterday the shares, which have traded as low as 19p, rose 11p to 49p.

The group has agreed to sell Diamond Engineering Space, a unit of General Electric of the US, for \$27.3m cash and a further \$8m in consideration for the giving of a non-competition covenant.

Ohio-based Diamond had a book value of some \$30m at the end of September. Last year it contributed \$1.5m to profits on turnover of \$1.93m.

GE Capital will not be assuming \$15.5m of Diamond's debt and liabilities.

AAF said the net proceeds of the sale would be about \$13.3m of which \$4.3m would be used to reduce debt to about \$24m, leaving gearing at between 110 per cent and 115 per cent.

## NEWS IN BRIEF

ADWEST GROUP has acquired Rousseau, a French maker of jacks for the automotive industry, for £1.1m in cash.

ALVIS is paying an initial £600,000 cash for Morfax's worldwide business in Wheelbarrow explosive ordnance disposal robots. A further consideration, to a maximum £1.4m, is to be paid later.

The BRAMMER, the industrial service group, has sold its US subsidiary, Master Pumps & Equipment, to a management group for \$2.5m (£1.6m). Proceeds of the sale, which is in line with stated policy of concentrating resources in Europe, will be used to reduce borrowings.

BRITISH POLYTHENE Industries has bought Dublin-based Consolidated Plastics and its wholly owned trading subsidiary CV Packaging. Consider-

ation is £720,000 (£284,000). Consolidated, a producer of polythene film, was jointly owned by Smurfit Ireland and Irish Fertiliser Industries.

CASTLE COMMUNICATIONS has sold its shareholding in Castle Communications (Australia) to BMG Arista/Ariola, the Australian subsidiary of Bertelsmann Music Group. The purchase price produced a "modest" profit over book value. In addition BMG took on debt of £20,000.

CZECH & SLOVAK Investment Corporation: Net asset value \$9.54 at September 30 (\$9.46 at March 31). Net deficit per share 1.3 cents for six months to September 30 (4.2 cents for previous 6 months period).

DRAGON OIL has disposed of minority interests in two associated companies, North West Exploration and New Signet

Resources, for £237,500 (£230,000).

ELLIOTT (B): Rights issue of 9.1m ordinary shares taken up to 8.48m shares (83.12 per cent). Balance has been placed with institutional investors.

EMAP has acquired Containerisation International, a monthly business magazine with a circulation of 9,738 in 120 countries, from National Magazine Company. CI, which derives 87 per cent of its advertising from outside the UK, returned a small operating profit on turnover of £1.9m for the 1992 year.

GUINNESS PEAT Group is buying 31.9 per cent of the voting capital of Physicians Insurance Company of Ohio for \$5m (£3.4m) cash. Physicians has \$231m under management and in the 1992 year reported a loss of \$6.9m.

## PAINTS &amp; THE ENVIRONMENT: AN INDUSTRY FIGHTS BACK

The Financial Times plans to publish this Survey on

WEDNESDAY, 16<sup>th</sup> FEBRUARY, 1994

It will be published from our print centres in Tokyo, New York, Frankfurt, Roubaix and London. It will be seen by Chief Executives and Government Officials in 160 countries worldwide.

For full editorial synopsis and details of available advertisement positions, please contact:

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FINANCIAL TIMES  
Alexandra Buildings, Queen Street, Manchester M2 5LF.

FT SURVEYS

## FT-SE Actuaries seminar

The FT-SE Actuaries Classification Committee is holding a seminar for professional investors to discuss the recently announced changes in the classification of UK equities.

The seminar will be held at the Financial Times on December 7. Admission is free. Those interested in attending are asked to contact Liz Leach of the FT on 071 873 3229 or by fax on 071 873 4610.

## Fidelity Japan

Fidelity Japan and Regional Markets net assets were \$10.71 (\$6.91) at September 30.

## INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the velocity rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM					
Year	Real sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Real sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Real sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Real sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Real sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Real sales volume	Industrial production	Unemployment rate	Composite leading indicator	
1985	100.0	100.0	7.1	100.0	1985	100.0	100.0	2.8	100.0	1985	100.0	100.0	7.1	100.0	1985	100.0	100.0	10.3	100.0	1985	100.0	100.0	9.6	100.0	1985	100.0	100.0	11.2	100.0	
1986	100.5	100.9	6.9	100.9	1986	100.5	100.9	2.5	100.9	1986	100.5	100.9	6.9	100.9	1986	100.5	100.9	10.4	100.9	1986	100.5	100.9	10.4	100.9	1986	100.5	100.9	11.2	100.9	
1987	100.4	100.8	6.1	100.8	1987	100.4	100.8	2.5	100.8	1987	100.4	100.8	6.1	100.8	1987	100.4	100.8	10.5	100.8	1987	100.4	100.8	10.5	100.8	1987	100.4	100.8	11.2	100.8	
1988	100.6	101.0	5.4	101.0	1988	100.6	101.0	2.5	101.0	1988	100.6	101.0	5.4	101.0	1988	100.6	101.0	10.4	101.0	1988	100.6	101.0	10.4	101.0	1988	100.6	101.0	11.2	101.0	
1989	100.6	101.0	5.4	101.0	1989	100.6	101.0	2.5	101.0	1989	100.6	101.0	5.4	101.0	1989	100.6	101.0	10.4	101.0	1989	100.6	101.0	10.4	101.0	1989	100.6	101.0	11.2	101.0	
1990	100.6	101.0	5.4	101.0	1990	100.6	101.0	2.5	101.0	1990	100.6	101.0	5.4	101.0	1990	100.6	101.0	10.4	101.0	1990	100.6	101.0	10.4	101.0	1990	100.6	101.0	11.2	101.0	
1991	100.6	101.0	5.4	101.0	1991	100.6	101.0	2.5	101.0	1991	100.6	101.0	5.4	101.0	1991	100.6	101.0	10.4	101.0	1991	100.6	101.0	10.4	101.0	1991	100.6	101.0	11.2	101.0	
1992	114.2	110.3	6.7	62.2	112.2	104.6	128.4	2.1	144.2	121.8	130.6	120.7	4.2	270.7	113.0	106.9	113.2	9.5	127.7	106.3	110.8	115.4	9.8	114.8	116.8	109.2	6.7	68.6	106.0	
	117.8	112.9	7.3	60.4	117.3	138.9	120.6	2.2	124.2	121.8	128.2	119.1	4.6	260.2	106.8	108.7	113.1	10.4	111.4	106.9	118.3	113.6	9.8	111.5	120.5	106.7	8.9	70.0	111.1	
4th qtr.1992	5.9	6.2	7.2	61.8	117.3	-5.5	-7.7	2.3	115.3	121.8	1.4	-4.6	4.9	233.1	106.8	-1.4	-2.6	10.7	101.6	105.9	2.7	-3.8	9.3	111.5	1.8	0.9	10.4	71.7	111.1	
1st qtr.1993	3.7	4.4	6.9	62.2	117.7	-5.9	-5.1	2.3	115.5	125.0	-4.6	-9.8	5.3	213.4	107.0	0.1	-3.7	11.0	106.6	103.8	2.0	-4.3	9.0	114.3	3.3	1.8	10.5	73.7	114.6	
2nd qtr.1993	5.3	5.8	6.9	63.7	117.5	-6.0	-4.8	2.4	108.2	128.2	-3.9	-9.3	5.6	209.3	107.2	1.1	-4.1	11.5	106.7	104.7	-4.0	-10.5	10.6	110.8	3.0	3.0	10.2	74.5	114.6	
3rd qtr.1993	4.2	4.9	6.9	65.0	120.1	-5.8	-5.8	2.5	108.2	128.2	-2.1	-7.0	5.9	194.5	112.8	0.9	-3.9	11.7	106.0	104.0	-1.2	-10.2	10.9	111.5	3.8	2.7	10.3	77.5	118.1	
November 1992						-6.5	-8.6	2.3	110.8	121.8	-1.4	-7.8	4.9	232.3	107.2	-6.2	-3.9	11.7	105.8	106.7		3.7	-5.7	n.a.	111.4	1.6	0.2	10.4	71.2	110.0
December						-7.7	-7.8	2.4	118.6	121.8	-5.2	-4.3	5.0	224.2	106.8	1.0	-4.8	10.9	98.0	105.9	-0.2	-4.4	n.a.	111.5	1.0	0.5	10.6	74.9	111.1	
January 1993						-5.3	-7.8	2.3	109.9	122.6	-7.3	-9.1	5.2	218.7	106.5	0.1	-5.4	10.9	97.1	105.1	11.0	-3.9	n.a.	111.9	3.0	1.8	10.7	73.1	112.6	
February						-6.9	-5.8	2.3	113.0	123.5	-4.8	-11.6	5.3	212.6	106.6	-3.9	-2.6	11.0	96.5	104.1	2.9	-5.8	n.a.	113.4	2.0	1.5	10.8	73.2	112.1	
March						-11.7	-12.0	2.9	117.0	126.9	-4.3	-10.0	4.9	210.3	106.3	1.0	-4.3	11.0	96.0	103.6	1.0	-4.7	n.a.	114.0	1.3	0.4	10.5	74.8	114.8	
April						-5.3	-4.1	2.3	108.6	126.5	-2.4	-9.0	5.6	211.8	107.5	1.1	-5.1	11.4	95.0	104.0	1.7	-3.6	n.a.	114.7	2.7	1.3	10.3	75.0	114.9	
May						-4.8	-4.2	2.5	102.6	126.2	-5.7	-8.2	5.6	205.5	106.1	-3.1	-3.6	11.5	89.1	105.0	-10.4	-4.8	n.a.	115.2	2.4	4.6	10.2	75.1	115.0	
June						-6.1	-11.1	2.6	105.4	126.2	-3.4	-7.6	5.3	206.7	106.2	0.9	-3.6	11.6	91.0	104.7		-4.6	n.a.	115.4	3.9	3.1	10.4	72.7	114.8	
July						-6.8	-4.5	2.5	100.8	126.4	-6.9	-7.8	5.8	209.5	106.1	1.6	-3.2	11.7	93.9	104.0		-3.3	n.a.	116.6	4.4	3.6	10.3	77.5	114.9	
August						-2.6	-2.5	2.5	103.3	126.9	-0.3	-5.5	5.9	186.3	111.8	0.9	-3.5	11.7	80.4	104.0		0.4	n.a.	117.8	3.6	2.6	10.2	77.7	115.7	
September						-4.4	2.8			128.2	-1.9	-7.8	6.0	184.8	112.6	2.0	-4.0	11.8	80.8	106.0		-0.8	n.a.	119.5	3.5	2.1	10.2	77.3	116.1	
										127.0																				

## COMPANY NEWS: UK

Success of corporate strategy behind organic expansion

## Control Techniques up 47%

By Andrew Baxter

Control Techniques, the Powys-based controls and drives producer, lifted pre-tax profits by 47 per cent, from £2.2m to a record £3.14m, in the 12 months to September 30.

The outcome was struck on turnover of £105.3m, up 20 per cent from the previous 88m.

The recommended final dividend is raised to 5.15p, taking the total for the year to 7.5p, against 6.85p.

With earnings ahead from 9.8p to 15.3p per share, the distribution to shareholders is now covered twice by earnings, against 1.4 times in 1992.

Mr Trevor Wheatley, chairman, said the directors had been "mindful of the need to rebuild dividend cover to level appropriate to a company such as Control Techniques which, to maintain its competitive edge, must invest significant sums in capital expenditure and research and development."

Mr Wheatley said the results were a direct reflection of the successful application of CT's corporate strategy - which focuses exclusively on drives and controls for electric motors - and this had produced a welcome improvement in organic growth.

"The strategy is to maintain CT's commitment to research and development, to standardise and centralise production in state-of-the-art manufacturing facilities in mid-Wales and to concentrate the marketing and sales effort on expanding the company's worldwide network of CT Drive Centres."



Trevor Wheatley (right) with Kevin Curran, group managing director: mindful of the need to rebuild dividend cover

disseminate production in state-of-the-art manufacturing facilities in mid-Wales and to concentrate the marketing and sales effort on expanding the company's worldwide network of CT Drive Centres."

Worldwide, CT has 24 Drive Centres, small factories which take equipment from the Newtown manufacturing base and provide a tailored service to local customers.

Six more will be opened this year as the company moves towards its ultimate target of some 60 units worldwide.

Mr Wheatley said the rate of growth in orders had slowed somewhat in recent months and the board was not expecting any substantial improvement in economic conditions.

The company had therefore been positioned to increase sales and profits even in this environment.

● **COMMENT**  
Rationalisation has played a part in CT's success this year - some 200 jobs have been cut worldwide. But there's more to the strategy than cost-cutting: 100 manufacturing jobs have been added in Wales and the overall worldwide headcount is only slightly down at about 1,300. CT is benefiting from its focused strategy, from the highly profitable Drive Centre development and from overseas expansion. The product substitution that has followed foreign acquisitions has increased output from Wales even though the US and German businesses - together accounting for 54m in sales - are not yet contributing to profits. But both are expected to contribute significantly this year, and in spite of market conditions, suggest a further rise in profits to perhaps £12m to £13m, putting the company on a reasonable prospective multiple of 16 to 17.

## Kalamazoo sustains revival with £2.5m

By Paul Chesworth, Midlands Correspondent

Kalamazoo sustained its revival in the six months to September 30 with pre-tax profits of £2.53m, against a restated loss of £394,000 last time.

Fortunes started to revive at the computer services and printing systems group in last year's second half as losses in its printing systems division were brought under control. The division made a pre-tax profit of £730,000 in the period, against a first half deficit of £1.51m.

But as Kalamazoo concentrates on the expansion of its computer services business, the future of the printed systems business within the group looks doubtful.

Mr Peter Harrop, the chairman, said that he did not perceive the necessity of a fire sale.

During the first half, computer services contributed £1.9m to total turnover of £29.8m (£27.9m).

Mr Harrop said that Kalamazoo intended, from the base of its net cash balances, to spread its computer services business across Europe.

The interim dividend is raised to 0.85p (0.25p), payable from earnings of 4.3p per share.

## Lack of exceptional credit leaves Borthwicks lower

By Catherine Milton

Interim pre-tax profits at Borthwicks, the natural flavours company, fell from £1.28m to £1.13m in the first results since the company completed its exit from the meat processing industry.

Figures for the half year to September 25 were distorted by a one-off £442,000 credit booked in the comparative period related to tax on a New Zealand lamb contract which had been sold.

Sales fell by more than a third to £14.9m (£23.2m). Turnover in continuing businesses increased to £14.5m (£12.9m).

"As far as the future is concerned, clearly we are going for organic growth but we are also working on joint ventures and partnerships and are searching for acquisitions," said Mr Peter Blackledge, chief executive.

"In the UK, despite a difficult economic situation, and despite the well-documented price pressure from Mr Sainsbury and Mr Tesco, we did increase sales from the UK operations, although operating margins slipped," he said.

Borthwicks said operating margins in the UK businesses fell to a little more than 8 per cent (10 per cent) over the period partly because of price pressure and partly because of sterling's devaluation which affected more than 80 per cent of raw materials.

Operating margins across continuing businesses fell to 8.5 per cent (8.8 per cent).

Interest charges dropped to £141,000 (£394,000), reflecting disposals in the second half of last year.

Net borrowings fell to £3.82m (£6.62m) but had climbed £500,000 since the year end. Gearing was 47.5 per cent (58.6 per cent).

Unrelieved tax losses of £4.7m and planned US tax losses of \$8m should ensure a tax charge of about 13 per cent for "the foreseeable future".

The interim dividend is maintained at 0.5p although earnings per share fell to 1.6p (1.9p).

## Enlarged Merrydown tops £0.9m

By Philip Rawstone

Merrydown, the Sussex-based cider and soft drinks maker, increased first half pre-tax profits by 23 per cent to £332,000, helped by contributions from Shioer and FLJ, the adult soft drinks acquired in January.

"Their combined impact on revenue and profit is expected to be significantly greater in the second half," said Mr Richard Purdy, chairman.

The Christmas period, which normally accounts for 45 per cent of Shioer's annual sales, will be crucial.

Earnings per share for the six months to September 30 fell 5 per cent to 5.77p (6.22p) after a 3m share issue to fund the acquisitions. The interim dividend is maintained at 1p.

Trading profit rose 17 per cent to £1.25m (£1.07m) on turnover 21 per cent higher at £11.29m.

Soft drinks, which also include Flavour and Sorbitol, accounted for 27 per cent of turnover compared with 8 per cent in the same period last year.

Shioer sales in Ireland were largely responsible for an 85 per cent rise in export revenue to £330,000.

Cider sales were affected by a slower than expected relaunch of Merrydown Original, the company's leading brand. By September, however, sales were running ahead of last year, and Original retained leadership of the Scottish take-home market.

Sales of Premium Draught cider progressed and sales of own-label ciders accounted for 10 per cent of group revenue.

## Sep hits £2m and seeks £5m

Sep Industrial Holdings, the Surrey-based general engineer, yesterday reported a rise in pre-tax profits from £330,000 to £2.09m for the year to end-September.

The company also announced a placing and open offer to raise £5.05m net to enhance the balance sheet and help fund recent acquisitions.

Gearing at year-end of 54 per cent was expected to fall to about 16 per cent.

The placing and open offer is of 17.85m new ordinary shares on a 1-for-4 basis. The shares have been placed with institutional and other investors at 30p per share, subject to a clawback by existing shareholders.

For the past year acquisitions added £580,000 to profits and £16m to total turnover of £37.72m (£24.04m).

Earnings worked through at 2.5p (1.42p) and a final dividend of 0.45p makes a 0.9p (0.65p) total. At the interim stage a total of not less than 0.75p was forecast.

The shares closed 2p higher at 33p.

## Shield Diagnostics makes first purchase

Shield Diagnostics Group reported losses of £160,700 from its incorporation in June to the end of September. The company came to the market in September.

The company also made its first acquisition since coming to the market with the purchase of the medical division of Cortec Diagnostics for a total of £250,000.

Turnover for the period was £239,600. Losses per share were 15.07p on a weighted average of

number of shares during the period. However, on the basis of the number of shares in issue following the acquisition of Shield Diagnostics Ltd losses were 1.23p.

Shield Diagnostics Ltd reported a pre-tax loss of £287,600 (£313,700) for the six months to September 30 on turnover of £872,600 (£833,200).

The shares rose 1p to 88p against the placing price of 112p.

## Exceptional boost for Dakota

Dakota, the Dublin-based packaging and stationery group, swung from losses of £12.2m to profits of £1.85m (£1.78m) pre-tax for the year to end-September.

The figure took account of an exceptional net gain of £1.11m (£1.22m loss). Turnover of £221.8m (£226.9m) included £14.67m from discontinued operations. Earnings per share improved to 6p (losses 8.6p).

● **Keystone Inv makes £7m debenture issue**

Keystone Investment Company, the investment trust, is issuing £7m of debenture stock 2020.

The stock will be priced to give an effective yield of 8.5 basis points over the gross redemption yield on 8.75 per cent Treasury stock 2017.

The stock will be payable in full on December 6 and interest will be payable semi-annually in arrears on April 1 and October 1 with a short first coupon to April 1 1994.

● **Stakis in £6m airport venture**

Stakis, the hotel and casino group which returned to profit last year, is to spend \$9m on building a 150-room hotel at

Edinburgh airport, its first construction for 34 years and the first to be built at the airport.

It will be built in partnership with BAA, the airport's operator, which will lease the land to Stakis and take a percentage of turnover in rent.

● **Second HGSC asset value 98.94p**

Net asset value per ordinary share of the Second HGSC Index Investment Trust stood at 98.94p at September 1. That was an improvement of 4.1p since July 8 when the company completed an offer for subscription and placing.

By end-September the figure had slipped to 98.94p.

For the period May 7 to September 30 after tax revenue amounted to £133,084, equal to earnings of 0.53p.

● **EFM Income Tst net asset value up**

EFM Income Trust reported a net asset value of 56.8p per share at October 31, up from 45.9p at end-April and 37.7p at end-October 1992.

Net revenue for the half year to end-October amounted to £404,000 (£361,000), equivalent to earnings of 2.7p (2.4p) per share. A second interim dividend of 1p makes 2p (2.4p) so far this year.

● **James Latham back in black with £0.6m**

James Latham, the timber importer and building materials merchant, swung back into the black in the six months to end-September with a pre-tax profit of £598,000.

At the March year end there was a deficit of £2.2m, principally arising from a £1.89m exceptional charge, although at the interim stage of that year the company reported a profit of £54,000.

Turnover for the latest six months amounted to £35.1m, against £21m - including £1.39m from discontinued operations - last time.

The interest charge fell to £497,000 (£616,000) and tax took £180,000 (£210,000). The interim dividend is maintained at 1.5p from earnings of 7.91p (0.28p).

● **Hotel side boosts Daniel Thwaites**

Daniel Thwaites, the brewer, wine merchant and public house and hotel operator, lifted pre-tax profits by 30 per cent from £2.44m to £3.17m in the half year to September 30. The increase stemmed mainly from the hotel subsidiary, Shire Inns, the company said.

Turnover rose to £38m (£35.7m) and the pre-tax figure was after a £729,000 loss on the sale of properties.

Earnings per share advanced from 8.3p to 9.9p and the interim dividend is stepped up to 1.5p (1p).

The company's shares trade under Stock Exchange Rule 536(2).

● **Simon in sale talks**

Simon Engineering is in talks with the Western Company of North America for the sale of Unichem International.

Houston-based Unichem has annual sales of about \$30m (£20m) and provides speciality chemicals and technical services to the US oil, gas, refinery and petrochemical industries.

● **Markheath granted breathing space**

Markheath, the property group 51 per cent-owned by Adelaide Steamship of Australia and its associates, has been given a further one month extension by the DTI to delay the publication of its annual accounts for the year to end-March

## NEWS DIGEST

until December 30.

Markheath said that negotiations with the group's banks were "continuing in a constructive manner but were unlikely to be completed by November 30 1993."

● **Strong asset growth at China Inv Trust**

China Investment Trust, which came to the market in May, reported a net asset value of 111p per share at September 30. The figure had increased to 142.2p per share by November 25.

Net revenue amounted to £47,959 in the period to end-September, for earnings of 0.3p per share.

● **F&C-Pep net asset value at 116.9p**

Foreign & Colonial Pep Investment Trust had a net asset value of 116.9p per share at September 30, up from 97.5p at the inception of dealing in October 1992.

Available revenue for the 12 months to end-September was £1.37m for earnings of 4.32p per share. A recommended final dividend of 2.5p brings the total to 3.4p.

● **Drayton Blue Chip net assets ahead**

Drayton Blue Chip Trust reported a net asset value of

81.5p per income share at September 30, up 8 per cent from 81.2p at the March year-end.

The increase on the same stage of 1992 was 24 per cent.

Net revenue was virtually flat, at £503,000 (£510,000) for earnings of 3.98p (4.08p) per share. The interim dividend is maintained at 2.90p.

● **Court Cavendish in £2.1m expansion**

Court Cavendish, the care home operator which came to the market in July, has made a £2.1m recommended offer for Gainsborough Homes.

Directors of Gainsborough have given irrevocable undertakings in respect of their own

and their family interests amounting to 34.5 per cent of the issued share capital.

Gainsborough shareholders can receive their consideration in cash, Court Cavendish shares at 25p or loan notes, or a combination of both.

● **BCE deficit at £162,000**

BCE Holdings, the USM-quoted distributor of snooker, billiard and pool products, announced pre-tax losses of £162,000 for the six months ended September 30, compared with £168,000, on turnover down from £1.95m to £1.82m.

Losses per share were 0.58p (0.6p).

A portion of the offering was sold in the United States in reliance on Rule 144A under the U.S. Securities Act of 1933, as amended.

This announcement appears as a matter of record only.

New Issue

November 1993

**SAMSUNG**

ELECTRONICS

**Samsung Electronics Co., Ltd.**

(Incorporated in the Republic of Korea with limited liability)

**US\$150,000,000**

**4,316,546 Rule 144A Global Depositary Shares**

**Representing 2,158,273 Shares of Non-Voting Stock**

Global Coordinator

**Merrill Lynch & Co.**

Asian Offering:

Merrill Lynch International Limited  
Daiwa Europe Limited  
Korea Development Securities Co., Ltd.  
Ssangyong Investment & Securities Co., Ltd.

Tong Yang Securities Co., Ltd.  
Goldman Sachs (Asia) Limited  
J. Henry Schroder Wagg & Co. Limited

European and Rest of the World Offering:

Merrill Lynch International Limited  
Barclays de Zoete Wadd Limited  
Goldman Sachs International Limited  
UBS Limited

Tong Yang Securities Co., Ltd.  
CS First Boston  
Ssangyong Securities Europe Limited

United States:

Merrill Lynch & Co.  
Goldman, Sachs & Co.  
Salomon Brothers Inc.

CS First Boston  
Lehman Brothers  
Tong Yang Securities (America), Inc.

REPÚBLICA FEDERATIVA DO BRASIL  
MINISTÉRIO DO BEM-ESTAR SOCIAL  
SECRETARIA DE SAUAMENTO  
PROGRAMA DE AÇÃO SOCIAL EM SAUAMENTO  
PROSEGE  
ESTADO DO PARANÁ  
MUNICÍPIO DE PATO BRANCO  
INVITATION FOR INTERNATIONAL BID  
"PROSEGE Nº 01/93"

The "Prefeitura Municipal de Pato Branco" announces that the Bidding Commission Chairman will receive the Eligibility and Qualification Documents and the Bid for the construction and completion of the works described in the attached Bidding Documents, duly recorded at the reception desk of the "Prefeitura Municipal de Pato Branco", at 2:00 p.m. on 18 January 1994, at the Bidding Office at "Rua Cararmun, nº 271, Pato Branco, Paraná", "Sistema de Engenheiros Sanitários de Pato Branco".

Brazilian and foreign bidders may participate in this bid process, restricted to member-countries of the Inter-American Development Bank - IDB.

The works referred in these instructions will be supported by financial resources coming from the "Programa de Ação Social em Saúamento - Prosege" (Program of Social Action in Sanitation), of the "Ministério do Bem-Estar Social - MBES" which are partly proceeds of the loan agreement 622/OC-88 signed between IDB and the Government of Brazil, resources coming from the Federal General Budget and the corresponding financial counterpart of "Prefeitura Municipal de Pato Branco", according to the Budget Resolution, Nº 1.172 de 26/11/92.

A complete set of bidding documents may be purchased at the "Prefeitura Municipal de Pato Branco, Rua Cararmun, 271", from the publishing in ONU ("Organização das Nações Unidas") this invitation on, at working time (Monday to Friday from 8:00 to 12:00 a.m. and 2:00 to 5:00 p.m.) until 10 days before the presentation of the Documents and Bids, upon payment of CR\$ 60.000,00 for each Bid.

Pato Branco, 28 de outubro de 1993  
al DELVINO LONGHI - PREFEITO MUNICIPAL  
Engº ROBERTO ZAMBERLAN  
Presidente da Comissão de Licitação

**COURSES**

UNIVERSITY OF BRISTOL  
MSC COURSE IN DEVELOPMENT  
ADMINISTRATION & PLANNING

Modules offered on the course include: Industrial & Agricultural Development Policy & Planning; Development Planning; Planning Models; Regional, National & International Policy Planning; Implementation of Plans & Projects. Interactive Courses of 4 to 12 weeks part-time two years; Full-time one year.

Applications are invited for the 1994-95 academic year. For further information & application forms, please contact:

Ms Zaheda Ansari  
MSC Course Secretary  
Department of Social Policy & Social Planning  
University of Bristol  
8 Woodland Road  
BRISTOL, BS8 1TH  
Phone 0272 303030 Ext 633/634/6353  
Fax 0272 288578

**LEGAL NOTICES**

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
No. 19827N of 1993  
IN THE MATTER OF KENWILL SYSTEMS  
PUBLIC LIMITED COMPANY  
(a company limited by shares)

NOTICE IS HEREBY GIVEN that the order of the High Court of Justice (Chancery Division) dated 17th November 1993 confirming the reduction of the Share Premium Account of the above named company by the sum of £7,264,220 was registered by the Registrar of Companies on 16th November 1993.

DATED this 28th day of November, 1993.  
Lorell White Drexler, 65 Holborn Viaduct, London EC1A 3DV  
Solicitors for the above named Company

**COMPANY NOTICES**

**GENCOR LIMITED**  
Incorporated in the Republic of Ireland  
Registered number 50012204

ANNUAL GENERAL MEETING  
The 94th annual general meeting of the members of Gencor Limited will be held at the boardroom, ground floor, Union Corporation Building, 74-76 Marshall Street, Johannesburg, on Monday 17 January 1994 at 14:00.

Holders of share warrants to bearer may elect to attend the annual general meeting at the office of the Company Secretaries, 30 Ely Place, London EC1N 6JA.

per pro, Gencor (U.K.) Limited  
London Secretaries  
L.J. Baker  
30 November 1993

Handwritten signature and date: 28/11/93



Transforming the banking sector is one of the most daunting tasks: Page III

# VIETNAM

Tuesday November 30 1993

A guide for the investor on how to do business in Vietnam: Page V

Free market reforms have led to a rush of business activity with Hanoi aiming to double GDP in the current decade. But with growth comes the threat of corruption, environmental destruction and a widening gap between rich and poor, writes Victor Mallet

## Too much, too soon

The Vietnamese are enjoying themselves. After half a century of warfare and dour communist rule, the country's 70m inhabitants - urban and rural - have responded enthusiastically to the free market policies progressively introduced by the government over the past seven years.

With an average per capita gross domestic product of \$220 a year, Vietnam is still one of the world's poorest countries, but the traits of a modern consumer society are emerging everywhere from the trading towns on the Chinese border in the north to the beach resort of Vung Tau in the south.

In the once sleepy capital Hanoi, foreigners and Vietnamese are building hotels, office blocks and private houses, replicating the construction and business boom which is already well under way in Ho Chi Minh City, the southern commercial centre previously known as Saigon.

The public tennis courts in the central port city of Danang are packed with eager if inexperienced players; in nearby Hue, students are contentedly drinking beer in bars which opened only months ago.

In Ho Chi Minh City, a new supermarket was forced to close its doors after only four days because it could not meet the demands of its customers:

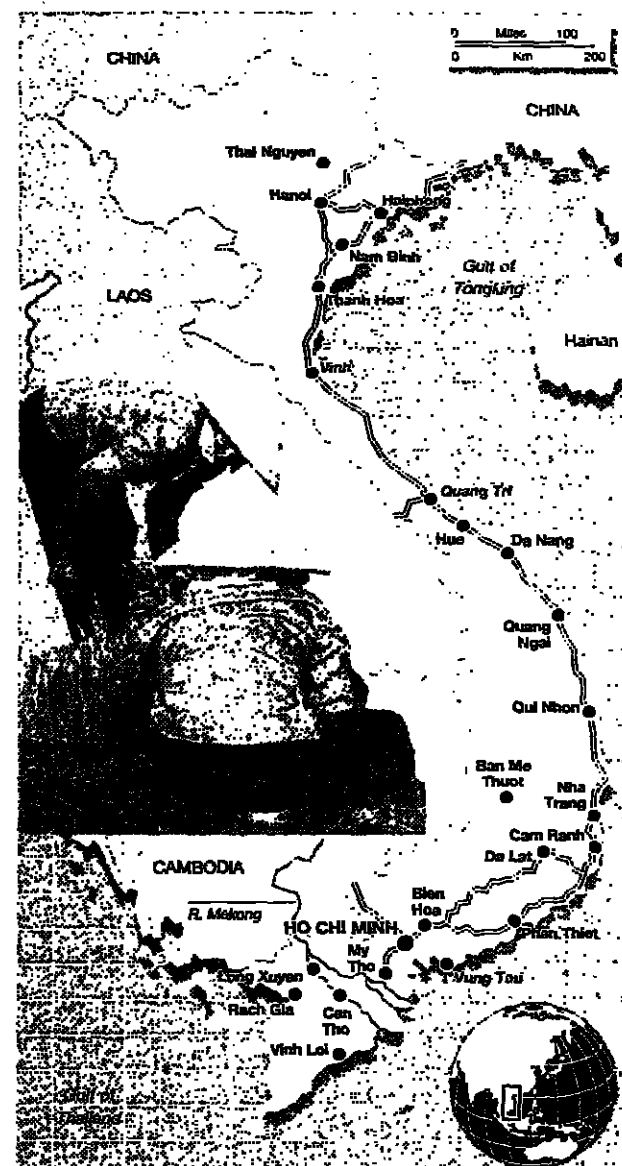
the check-out queues were one and a half hours long.

There is, as Vietnamese officials admit, an ugly side to Vietnam's transformation. Corruption, greed and prostitution have flourished in the liberal economic climate. But the incipient urban prosperity that allows the wealthier Vietnamese to buy new motorcycles and build new homes is underpinned by solid and nationwide economic achievements since the communist government launched its policy of *doi moi* (renovation).

Ruthless restriction of the money supply has forced inflation down from more than 700 per cent in 1986 to less than 10 per cent today. Foreign investors have proposed \$6.5bn of projects in the five years since the first foreign investment law was enacted. Exports - including rice, textiles and seafood - have been growing at an average 30 per cent a year in the same period. The economy grew by 8.3 per cent last year, a performance which will almost be matched in 1993.

Vietnam reacted nimbly to the collapse of communism in eastern Europe, shifting the focus of its trade away from the former Soviet bloc countries to new partners in Asia and the west.

According to the trade ministry, all of Vietnam's light industrial exports went to the



east bloc in 1988. Last year the figure was 4 per cent.

Most remarkable of all, the first stage of Vietnam's shift from central planning to the export-oriented industrialisation policies that have been so successful elsewhere in Asia was achieved with hardly any assistance from foreign donors.

It was only in July that the US withdrew its objections to multilateral aid for Vietnam from the World Bank, the

International Monetary Fund and the Asian Development Bank.

The US bilateral economic embargo dating back to the communist Vietnam War victory in 1975 remains in force, but the boycott is now at least as frustrating for American companies as it is for Vietnam.

So much foreign aid money will flood into the country - Vietnam was promised \$1.6bn at its first donors' conference



Construction workers in Hanoi: a flurry of building is under way in the once sleepy capital

in Paris this month - that the management skills of the government's Soviet-educated ministers and bureaucrats will be severely tested.

The government has set a target of doubling Vietnam's GDP in the current decade, and it estimates that success will require a total investment of about \$40bn - of which half is supposed to come from domestic sources and the remainder from foreign direct investment and foreign aid.

Vo Van Kiet, the prime minister, readily acknowledges the enormity of the task that lies ahead. In an introduction to the Vietnamese document prepared for the donor conference, he lamented the decline of social services and the severity of unemployment.

He also emphasised the importance of repairing the country's battered infrastructure and spoke of the need to strengthen the legal system in order to allow the market economy to work properly.

"There is still much for us to do and there remain many difficulties to overcome in order to carry on with our renovation programme and to realise our socio-economic goals," he wrote.

Mr Kiet and his reformist allies are operating in a difficult political environment. Advocates of reform say social services were already declining under the bankrupt policies of the past and that the switch to a market economy - bringing with it the benefits of foreign aid and investment - was made only just in time. The World Bank, for example, estimates that half of Vietnamese children under six are malnourished.

The inevitability of reform, however, has not prevented many Vietnamese from resenting the rampant corruption that has accompanied economic growth or from complaining that the good aspects of communism - free education for example - have been

thrown out with the bad.

Bereft of a coherent ideology, now that it has abandoned the command economy, the Communist Party of Vietnam is likely to find it increasingly difficult in the years ahead to justify its monopoly of power.

Indeed, the central government is already being challenged by Buddhist monks in Hue demanding greater freedom of religion, and by local governments around the country eager to exercise their own authority and to keep for their own fiefdoms a share of the money generated by investment and economic reform.

One of the hardest tasks for Hanoi on the domestic front will be to nurture the emerging Vietnamese private sector when both local and central government agencies are accustomed to supporting the state enterprises which fall under their control.

The privatisation programme has stalled. Returning Vietnamese exiles, a potential

source of capital and business skills, are often surprised after many years abroad to find that they are greeted with suspicion by long-lost acquaintances.

The banking system is in urgent need of reform and a series of draft laws relating to business - including those on bankruptcy, the resolution of contract disputes and the promotion of domestic investment - are queuing up to be passed by the National Assembly at its next meeting in December. Several will have to wait until the subsequent session in June 1994, according to parliamentary officials.

With so many basic tasks still needing to be performed, talk of establishing a stock market in Ho Chi Minh City is being dismissed by the government and by foreign bankers as premature.

On the foreign policy front, Vietnam continues to have a difficult relationship with its powerful neighbour China. Beijing periodically sends ships into areas that Vietnam says are in its territorial waters, including zones set aside for oil exploration.

This is one reason why Vietnam is anxious to restore full diplomatic ties with Washington. The US is regarded as the only plausible counterweight to Chinese expansionism in the region.

Given the difficulties Vietnam faces, it is enough to hope that the country will be able to emulate east Asia's "dragons" and achieve sustained economic growth into the next century.

To expect Vietnam to go further and avoid the worst tendencies of its fast-growing neighbours - including corruption, environmental destruction and a widening gap between rich and poor - would probably be over-ambitious.

"Some people talk about the dragon," says Do Duc Dinh, a Vietnamese economist, "but I think it may take three or four decades to come to that, and it depends on our efforts."

In the eyes of some of the country's more thoughtful citizens, the Vietnamese are enjoying themselves too much, too soon.

with CT & D Group,  
you are RIGHT ON TARGET!

As one of the largest and first investors in Vietnam, CT & D Group offers unbeatable investment and trading opportunities in a secure and hassle-free climate. With our blend of experience, innovation and initiative, CT & D Group will help you cut through the red tape, and understand the ins-and-outs of the rapidly developing business environment in VN.

### Major Activities of CT & D Group in Vietnam:

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## VIETNAM II

Despite impressive gains, sustaining economic growth will be hard, says William Keeling

## The capitalist spirit is unleashed

It would be a brave person, and probably foolish, to deny that Vietnam will be among the world's fastest growing economies over the next few years. The government's 1986 decision to abandon the command economy has unleashed the country's capitalist spirit.

While Vietnam remains extremely poor - the government estimates annual per capita income at \$220 - growth in gross domestic product between 1989 and 1992 averaged 7 per cent. Growth is likely to be sustained this year and rise to more than 8 per cent in 1994.

The move toward a market economy has profoundly affected the lives of Vietnam's 70m people. More than 1m workers and soldiers have been removed from the public sector and over a third of the country's 12,000 state enterprises have been closed or merged. Instead of experiencing an east European-style economic collapse, Vietnam has responded vigorously.

Exports have grown from \$1.3bn in 1988 to \$2.5bn last year, while the trade balance improved from a \$50m deficit to a \$6m deficit in the same period. This was achieved in spite of the collapse of the Soviet Union, on which Vietnam had relied for aid and as its principal trading partner.

In the shops, more food, cigarettes and beer are available than at any time in the past two decades as well as a plethora of consumer goods, from video recorders to credit toys.

Perhaps most remarkable, this has been achieved in a period of tight monetary control - inflation has fallen from 70 per cent in 1990 to an annual rate of below 10 per cent - and without financial help from donor agencies such as the International Monetary Fund (IMF) and the World Bank; the US had blocked multilateral aid to Vietnam until July this year.

Instead, the principal source of foreign investment has been from foreign private companies eager to benefit from a relaxed investment climate and low wages. Since 1988, more than 700 projects worth \$5.5bn have been approved, with actual investment totalling \$2bn.

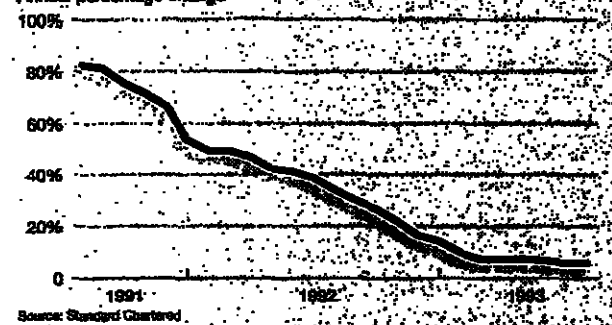
Vietnam is also diversifying its export base with the two

Foreign investment approved and implemented			
	Number of projects	Investment approved (\$m)	Investment implemented (\$m)
1988	37	364	-
1989	69	539	200
1990	106	900	200
1991	150	1,229	200
1992	198	1,937	300
1993	133	1,551	500
(to June)			
Total	695	8,214	1,400

Source: State Committee for Co-operation and Investment (SCCI)

## Inflation

Annual percentage change



Source: Standard Chartered

leading products, crude oil and rice, accounting for less than half total exports last year. Exports of seafood, textiles, shoes and agricultural goods such as rubber and coffee are increasing.

Against this background, it might be churlish to suggest that big obstacles exist to the government's target of doubling GDP by the end of the

**The greatest danger to liberalisation is that government officials may object to the results of the new policy**

century. Nevertheless, while gains to date have been impressive, Vietnam may struggle to keep its development on track.

Of particular concern is the banking sector. Vietnam needs to avoid the mistakes of other developing countries, such as Ghana or Indonesia, which restructured their banking systems too late. The issue of the sector's bad debt, undercapitalisation and poor management must be a priority in the development process, according to foreign investors.

The large number of state enterprises remains a problem. Accounts supplied by the enterprises show a third as profitable but accounts are unreliable and profitability often depends on subsidised credits supplied by the treasury and the state-owned development bank.

Donors say the government must also improve its handling of infrastructure projects. The north-south high voltage power line being constructed is likely to exceed its planned \$500m cost by about 25 per cent. The World Bank estimates that between 1993 and 2000, Vietnam needs to invest a further \$2.5bn in the power sector and \$2.8bn in roads, ports and inland waterways to maintain the pace of development.

On a more positive note, the US decision to lift its objection to foreign funding allows Vietnam to call on western donors to help finance these projects. The IMF in October approved credits totalling \$233m, while in early November the World Bank and the Asian Development Bank gave the green light to six projects with loans totalling \$488m.

The World Bank estimates Vietnam will require aid dis-

bursments of about \$550m a year in 1994-95, rising to \$1bn by 1997 if its high level of growth is to be sustained. This level of disbursement, given the lead-time to initiate projects, will require far higher commitments, hence the November 10 decision by donors to pledge Vietnam \$1.86bn for the year ahead.

Donor finance alone, however, will not guarantee economic growth. Much will depend on the government's ability to absorb the aid efficiently and avoid the problems of, say, Bangladesh, where a backlog of projects exists. The machinery of government, which administers an annual budget of about \$1.5bn, will be stretched by the influx of aid.

Donors are likely to demand a more transparency in the government's finances. Important areas of revenue, particularly from oil exports, are not yet fully revealed in the budgetary accounts.

But the greatest danger to economic liberalisation is that government officials may object to the social and political results of the new policy.

The freeing of the economy has already increased friction between the Hanoi central government and provincial governments, particularly in Ho Chi Minh City. Provincial governments are modifying Hanoi regulations in areas such as foreign investment and taxation to facilitate greater local autonomy.

The move toward a free market has also left a grey area between what is a state-owned and what is a privately-owned company. Local economists say many enterprises officially owned by provincial governments are now, in practical terms, operated for the benefit of their managers and employees.

Such companies may set up autonomous subsidiaries and may have three sets of accounts: one for the government - to which a nominal sum might be paid each year - another for the workers and their profit-sharing scheme, and yet another for the managers.

What appears to be happening is a slow metamorphosis of state-owned companies into private sector businesses, except that the legal ownership structure remains unclear and

the companies - having failed to shake off their Soviet-style accounting systems - put more emphasis on turnover than on profit.

There are reasons to be alarmed by this process. Of immediate concern is that the close relationship between the management of these "state-owned" companies and local government is likely to suppress true private sector entrepreneurs.

A forthcoming law governing domestic investment may ease this but investment data shows that genuine private companies remain almost exclusively small-scale and only a few sectors, such as retailing, have seen rapid growth. Most foreign investors form joint-ventures with local companies but of the 780 investment approvals granted since 1988, only seven have involved private Vietnamese companies. Of these, three have been revoked.

Of the 200 priority projects drawn up by the government to attract foreign investment - ranging from food processing to heavy industry - none of the proposed Vietnamese counterpart companies is private sector.

Replacing the command economy, therefore, is an economic system which is far removed from the free-market ideal, with a relatively small number of politically influential enterprises - some of which appear to be well-run - dominating important business



Deewoo's office in Hanoi; foreign companies are eager to benefit from a relaxed investment climate. South Korea

sectors; the hotel industry, usually controlled by city or provincial people's committees, is one prominent example.

The government, which remains Communist in name, may struggle under the new system to achieve political objectives such as an equitable distribution of wealth. The lesson from Indonesia, for instance, is that politically

influential companies are reluctant tax payers and tend to hoard their riches while demanding business favours.

An impure free market system would also tend to localise wealth. Hanoi and Ho Chi Minh may prosper, but other urban centres such as Hue and Danang would fall further behind. On the macro-level, economic inefficiencies would

lead through to slower economic growth.

Neither is it the system envisaged by the Vietnamese officials who have backed the move to a free-market economy. As one official noted, "We are enjoying ourselves too soon, importing luxury cars when the people in the rural areas are still poor. We must try to bridge the gap."

Party membership is no longer seen as the only path to prosperity

## Communism losing its lustre

Their eyes flicking restlessly to and fro, the monks at the Linh Mu pagoda are easily identified among the foreign tourists and Vietnamese souvenir hawkers on the banks of the Perfume River.

They are watching with good reason. In May, the dozen monks at this pagoda on the outskirts of the old imperial capital of Hue were at the centre of the most serious threat to the authority of the Vietnamese Communist Party for many years.

The trouble began when a man committed suicide at the temple by dousing himself with petrol and setting himself ablaze. The monks, belonging to the Unified Buddhist Church which has long resisted incorporation into the official church sanctioned by the government, said the dead monk was a devout Buddhist; the authorities said he had problems with his wife.

When Thich Tri Tuu, the abbot, was taken away for questioning about the incident, about 1,000 people staged a demonstration on a bridge in the centre of Hue. A government spokesman said the party and the monks were overreacting and set on fire before the security forces dispersed the crowd.

Four monks, including the abbot, were among those subsequently arrested. They were sentenced to 3-4 years in jail at a trial in November, according to news agency reports from Hanoi. The monks appear to have spread from central Vietnam to the south, and the head of a pagoda near Vung Tau has also been arrested.

"There is no freedom of religion," said one of the grey-robed monks at the Linh Mu pagoda recently. "We are trying to develop Buddhism among the people, and most people are Buddhists, so the government is scared. Buddhism does not fit in with Marxism-Leninism... It is hard for both Catholics and Buddhists."

Supporters of the government and western diplomats say the monks have links to south Vietnamese anti-communists. Yet it was from this pagoda that a monk went to Saigon (now Ho Chi Minh City) in 1963 to perform a much publicised act of self-immolation in protest against the persecution of Buddhists by Ngo Dinh Diem, the South Vietnamese president then confronting the Communist north.

Opinion is divided as to the seriousness of the threat to the government's authority posed by the Hue demonstration. The rise of religious feeling is certainly regarded as more significant than the feeble anti-communist plots organised by dissatisfied south Vietnamese living in exile in the US that are occasionally uncovered by the government.

The interior ministry and the security forces maintain a tight grip on the country. Asked about the demonstration, a Hue student said: "The people had a fight with the police. The police won. They took photographs to make arrests. If anyone talks about the incident they go to jail."

**Although it controls the levers of power the Communist Party, like others elsewhere, is floundering**

disobedience." Although it controls the levers of power, the Communist Party of Vietnam (CPV) - like communist parties everywhere - is floundering ideologically. Having adopted free market economic policies, it is communist only in its name and its political structure.

By emphasising nationalism and pointing out that the party successfully rid Vietnam of the French and the Americans in the 1950s and the 1970s, the CPV can claim a measure of legitimacy and the support of much of the older generation for the one-party state.

But half the population is under 20, and young men and women have no memories of French colonialism or the more

recent war against the US and its south Vietnamese allies.

In Hanoi, the CPV has sought to boost its dwindling popularity among the young by promoting such activities as a beauty pageant in the opera house and a beer festival in the Vietnam-Russia Friendship Palace, but with the economy being liberalised to allow the establishment of foreign and local private companies, membership of the party is no longer seen as the only path to prosperity and influence.

The party's reputation, meanwhile, has been tarnished by the increased corruption that has accompanied economic reform and the leadership's inability to control its members in the provinces. When the communist people's committees in Ho Chi Minh City closed 44 of the city's 58 nightclubs this year, it emerged that the 14 remaining open were owned by the committee itself.

Whereas many young Vietnamese either ignore the party or want it to loosen its grip, its ageing supporters complain that some of the good aspects of communism - free education, for example - have been thrown out with the bad.

Perhaps the best argument that the CPV makes to justify its continued dominance is that it can ensure stability during this hectic period of economic transformation. Vietnamese leaders say that the communist states of eastern Europe were wrong to allow democratisation before reforming their economies, since the resulting anarchy made the

introduction of coherent reforms all but impossible. Most Vietnamese and foreign business executives agree: the Vietnamese economy is growing fast to the benefit of the whole population.

The disputes in Vietnam about the direction and pace of reform will be discussed at a forthcoming party conference, and the fact that the meeting has been put back from December to January indicates the intensity of political manoeuvring within the party's ranks.

Coming in the middle of the

**The prime minister must steer a course between those favouring liberalisation and hardliners fearing change**

CPV's seventh five-year congress, this mid-term review is the first of its kind in Vietnam, and students of communism have noted that similar conferences heralded the collapse of communist parties in the arrival of democracy in eastern Europe.

In the absence of any serious contender for power, the immediate effects in Vietnam are unlikely to be so drastic. But Vo Van Kiet, the prime minister who is closely associated with the reform programme, will have a struggle on his hands as he tries to steer a course between those who favour faster liberalisation and hardliners fearful of change.

Victor Mallet

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## VIETNAM III

## BANKING

## Resources lie thin on the ground



ANZ's Hanoi branch foreign banks are deterred from lending more to domestic business because the legal system allowing recovery of bad loans is inadequate.

The elegant facades of the commercial bank buildings in Ho Chi Minh City and the imposing exterior of the State Bank of Vietnam (SBV) in Hanoi provide the veneer every banking system requires: stability, respectability and wealth.

But it is not an image that springs to mind for most Vietnamese. Under the former Communist command economy, individuals were unable to hold bank accounts. Neither were private companies, as the concept of a private company was not tolerated.

Individuals and private businessmen either transferred their wealth into durables, such as gold, kept it in cash or deposited it with unauthorised, and often unscrupulous, financial businesses.

Transforming the banking sector so that it can sustain and facilitate a market economy is among the most daunting of the government's tasks.

The first step has been to hived off the separate lending divisions of the SBV into four state-owned commercial banks - the Industrial and Commercial Bank, the Vietnam Bank for Agriculture, the Foreign Trade Bank and the Bank for Investment and Development.

The SBV, therefore, now acts as a central bank, in charge of the sector's supervision and as a facilitator of the government's monetary policy.

Ten foreign banks have been licensed to open branches, two joint ventures between foreign and domestic state-owned banks established and more than 20 "shareholding" banks created. The latter have a mixed ownership of state and private companies, co-operatives and individuals.

Although most shareholding banks are majority owned by state institutions, businessmen regard them as private banks carrying no sovereign guarantee in the event of failure.

While private companies and individuals may now hold accounts, a director of a shareholding bank sounds a note of caution. "The banking system still isn't up to the development of the economy. It's the main obstacle," he says.

Vietnam lacks a sufficiently wide branch network and banks have yet to win the confidence of individuals and businesses. The scepticism of potential customers is justifiable, notes one local banker, who says banks face difficulties in performing the most basic transaction - allowing customers to withdraw cash.

The fault, he explains, lies in the government's policy of using physical cash as the main tool of its monetary policy. As a result, when the government wants to dampen

inflationary pressure, it does so principally by reducing cash in circulation, leading to a paucity of notes.

Understandably, many of the banks' customers demand a guarantee that payments made through the banking system can be withdrawn in cash.

This can only be guaranteed by passing the transaction through the SBV which has the sole authority to issue "cash-cheques". But the SBV will not issue a cash-cheque unless the money is being transferred to the SBV the payment in physical notes. "Sometimes, we cannot understand the way the State Bank of Vietnam does business," complains one local banker.

A former financial adviser to the government believes senior SBV officials, in spite of recent bank reforms, remain ignorant of how banks operate in a free-market economy. His advice for further reform, given with a wistful smile, is, "Pull out the governor (of the SBV)... He doesn't know banking".

Although other bankers point to the excellent record at

## More domestic credit is needed but Vietnamese banks lack the basic skills for the task

controlling inflation of Cao Si Kiem, SBV governor, severe inadequacies in the sector need to be confronted.

The four state-owned banks, which at the end of 1992 had 36,000bn dong in assets, are burdened with non-performing loans and are poorly capitalised.

Donor officials say the proportion of the state-owned banks' non-performing loans has fallen from about 30 per cent of their portfolios in 1990 to about 12 per cent, after a concerted government drive to make state corporations current on loans, by selling assets if necessary.

But local bankers point out that the accounts of state-owned banks and enterprises are poor. More non-performing debt may come to light.

The banks' capitalisation is no better. A recent World Bank report estimated the state-owned banks' capital levels at less than 1 per cent of assets. The banks would require an injection of \$250m to bring them up to international capital adequacy standards, and a higher figure if they plan to increase lending.

Economic liberalisation should go hand-in-hand with a relatively fast expansion of domestic bank credit but Vietnamese banks lack the basic skills for the task.

A recent World Bank report notes: "There is as yet no loan classification system - neither in most of the individual banks (with the notable exception of the foreign and joint venture banks), nor even in the thinking of the regulatory authorities".

One step would be for foreign banks to fill the void until the domestic banks' skill levels have been improved. However, "there is an aversion among

## The SBV faces a stiff challenge to keep pace with the rest of the economy

the foreign bankers to lend locally," says an Asian banker.

Foreign banks prefer "to pick off the short-term stuff, the trade finance," says a European banker. He says foreign banks would be willing to lend more to domestic business but the legal system allowing recovery of bad loans is inadequate.

The high tax structure for banks - a turnover tax of 4-15 per cent and a profits tax of 50 per cent of net income - also makes them wary of long-term, higher risk lending. Banks are encouraged to hold 30 per cent of deposits with the SBV at negligible or zero interest rates which, being well below the banks' average cost of funds, constitutes a further tax. As a result, banks operate on the thinnest of margins.

The agenda, therefore, for those seeking to reform the banking system is over-flowing.

Given its staff's lack of experience, the SBV faces a stiff challenge to restructure the sector to keep pace with the rest of the economy. "The scale of the task 'rears the hell out of them (the SBV)'," says one foreign banker. "They know they're short on resources".

William Keeling

Along with its commitment to a free market, investors might have expected the Vietnamese government to undertake a programme to privatise state-owned enterprises.

But after expressions of intent in 1991 progress toward privatisation has been piecemeal. Companies that investors might wish to buy are not for sale and many of those on offer have been withdrawn.

The tale of two companies in Ho Chi Minh City - Saigon Brewery, Vietnam's dominant beer producer, and Legamex, a garment and footwear manufacturer - provide an insight into the operations of state industry and the obstacles to privatisation, or "equitisation", as the government call it.

Among the most striking aspects of economic liberalisation has been the energetic response of some state companies to greater competition. Production at Saigon Brewery, owned by the Ministry of Light Industry, has risen from 72m litres in 1991 to a forecast 110m litres this year, accounting for one-third of Vietnam's total beer production.

"It's the difference between a centralised economy and a market economy," says Ngac Van Giau, the brewery's vice-director. It is also, he admits, the result of a \$23m programme to refurbish the plant.

A bottling line purchased from Germany and new fermentation equipment have reduced losses from 12 per cent of production to 1 per cent. The company financed the refurbishment from internal resources and is one of Vietnam's largest tax payers, Mr Giau says. Saigon Brewery expects to pay the state 342bn dong in taxes this year, up from 166bn dong in 1991.

How profitable the company is remains unclear. Its accounting system carries the legacy of the command economy with the emphasis on turnover. Salaries are paid according to production, not profitability.

Nguyen Xuan Oanh, a private sector economist, says the accounting method of state enterprises "is all wrong. Depreciation has never been taken into account". Nevertheless, most businessmen agree that Saigon Brewery would have to pour beer down the drain to lose money.

The industry has, not surprisingly, drawn the attention of foreign investors but the government has limited entry to the sector, described by Nguyen Mai, vice-chairman of the State Committee for Co-operation and Investment (SCCI),



State-owned Legamex's factory in Ho Chi Minh City: prospects for privatisation are receding.

William Keeling looks at obstacles to privatisation

## Progress is patchy

as "extremely profitable".

While some early applicants received SCCI approval, further investment in the beer industry must now be vetted by the prime minister's office. As for Saigon Brewery, it is not on the list of companies waiting to be privatised. As Mr Giau explains, privatisation only "applies to businesses which are not profitable".

## State employees in inefficient companies oppose privatisation for fear of losing their jobs

Legamex, on the other hand, is slated for privatisation and is touted as one of Vietnam's best managed state enterprises. Yet after two years of wearing the For Sale tag, the company remains in state hands and the prospects for privatisation are receding.

In a sprightly piece of research in 1991, Credit Lyonnais Securities described Legamex's garment operations as a "Win-Win" business. Since then, the company, which is owned by the Ho Chi Minh City Department of Light Industry, has suffered a serious setback with a tight export quota being placed on its principal product, jackets.

In 1992, Legamex exported 1.7m jackets to Germany; this year its quota for the entire European Union has been set at 475,000 pieces. The company, which also has embroidery and leather goods divisions, has tried to switch production to shirts but rows of sewing machines lie dormant.

"When the government informed us of the quota, we were very upset," says Nguyen Thi Son, Legamex chairman. The company, which had not anticipated the quota restrictions, found itself with excess stocks of materials and finished products.

Mrs Son is optimistic that the company will be privatised but problems remain. The most immediate is negotiation over a \$12m seven-year loan, taken in 1991, from International Investment Bank (IIB), a consortium of 12 banks from former eastern bloc countries.

Mrs Son believes a repayment of 40 cents to the dollar could be negotiated. But Legamex is one of six state companies with IIB loans and the government wishes to negotiate collective repayment at 20 cents to the dollar, she says. Legamex's interest payments on the loan totalled 12bn dong last year, reducing profits before tax to just 2bn dong on turnover of 126bn dong. The

company anticipates similar figures this year.

Given the small profit, foreign investors "are not interested in taking over the entire company. They're interested in taking over bits", leaving the loss making divisions in state ownership, says one European banker.

But the biggest obstacle to privatisation may be political. A recent press campaign, backed by government labour unions, has accused Legamex executives of corruption and nepotism. Businessmen in Ho Chi Minh City say Mrs Son's enthusiasm for privatisation is proving unpopular with local government officials.

"Privatisation was never going to be easy in this country," a banker explains. Opposition is in part ideological - some communist sentiment remains - but mostly springs from self-interest, he says.

State employees in inefficient companies oppose privatisation for fear of losing their jobs. At better-run enterprises, managers and workers are benefiting from the profits - either through official profit-sharing schemes, or by means of unofficial payments. They feel privatisation would dilute their income. Few companies, therefore, are willing to leave the state's embrace.

KEY FACTS		
Area	330,341 sq km	
Population	69.1m	
President	Le Duc Anh	
Prime minister	Vo Van Kiet	
Minister of finance	Ho Te	
Currency	Dong	
Average exchange rate	1991 \$1=9,750, 1992 \$1=11,500, 1993 latest \$1=10,876	
ECONOMY		
Real GDP growth (%)	1991 6.0, 1992 8.3	
Structural share of GDP		
Agriculture	38.0	38.2
Industry	22.4	24.6
Services	39.6	37.2
Annual average growth in:		
Consumer prices (%)	88.1	17.5
Industry value added (%)	8.9	10.9
Agriculture value added (%)	2.2	6.3
Services value added (%)	8.3	8.6
Money supply (M2)	83.5	17.4
Government finances:		
Government expenditure	15.6	20.3
Budget deficit	-2.5	-3.8
Total external debt (\$m)	15,311	15,400
(Rouble component converted at a rate of Rb22.55/\$1)		
Trade:		
Current account balance (\$m)	-133	-8
Trade balance (\$m)	-64	-61
Main trading partners	Exports	Imports
Japan	35.0	14.8
Hong Kong	8.0	30.8
Thailand	2.2	2.5
Germany	9.5	1.7
Indonesia	3.8	5.1
Malaysia	5.1	1.6
France	3.7	7.1
EU	17.1	12.6

(1) As a % of GDP (2) % shares of trade in 1992  
Sources: IMF, ADB, Economist Intelligence Unit, World Bank.



Beta Viet Nam Fund Limited is a new fund (with assets of approximately US\$63 million) established to invest in Vietnam, principally through joint ventures with both international and Vietnamese companies. The investment manager of the fund, Indochina Asset Management Limited, is already examining and negotiating a number of possible joint ventures for the fund, but remains interested in receiving further investment proposals from potential partners.

Suitable international partners will be companies which have already made, or are about to make, a significant commitment to developing businesses in Vietnam. Although the Fund is prepared to take substantial equity participation, no management control is sought. However, preference will be given to ventures which both generate hard currency earnings and provide a realisation route, preferably via a stockmarket listing of the international holding company for the investment(s).

Further information on the fund can be obtained from Beta Funds Limited, 3 Bolt Court, Fleet Street, London EC4A 3DQ.

Summarised proposals for joint ventures in Vietnam should initially be discussed with or faxed to Philippe Colin, Executive Director, Indochina Asset Management Limited, in Ho Chi Minh City.

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905 638

Fax: (848) 290 936

## The SBV faces a stiff challenge to keep pace with the rest of the economy

the foreign bankers to lend locally," says an Asian banker.

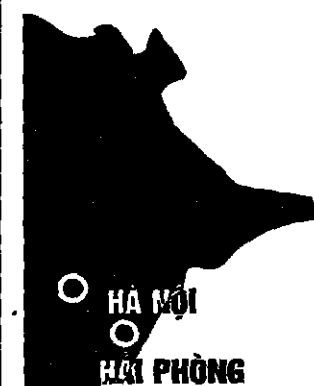
Foreign banks prefer "to pick off the short-term stuff, the trade finance," says a European banker. He says foreign banks would be willing to lend more to domestic business but the legal system allowing recovery of bad loans is inadequate.

The high tax structure for banks - a turnover tax of 4-15 per cent and a profits tax of 50 per cent of net income - also makes them wary of long-term, higher risk lending. Banks are encouraged to hold 30 per cent of deposits with the SBV at negligible or zero interest rates which, being well below the banks' average cost of funds, constitutes a further tax. As a result, banks operate on the thinnest of margins.

The agenda, therefore, for those seeking to reform the banking system is over-flowing.

Given its staff's lack of experience, the SBV faces a stiff challenge to restructure the sector to keep pace with the rest of the economy. "The scale of the task 'rears the hell out of them (the SBV)'," says one foreign banker. "They know they're short on resources".

William Keeling



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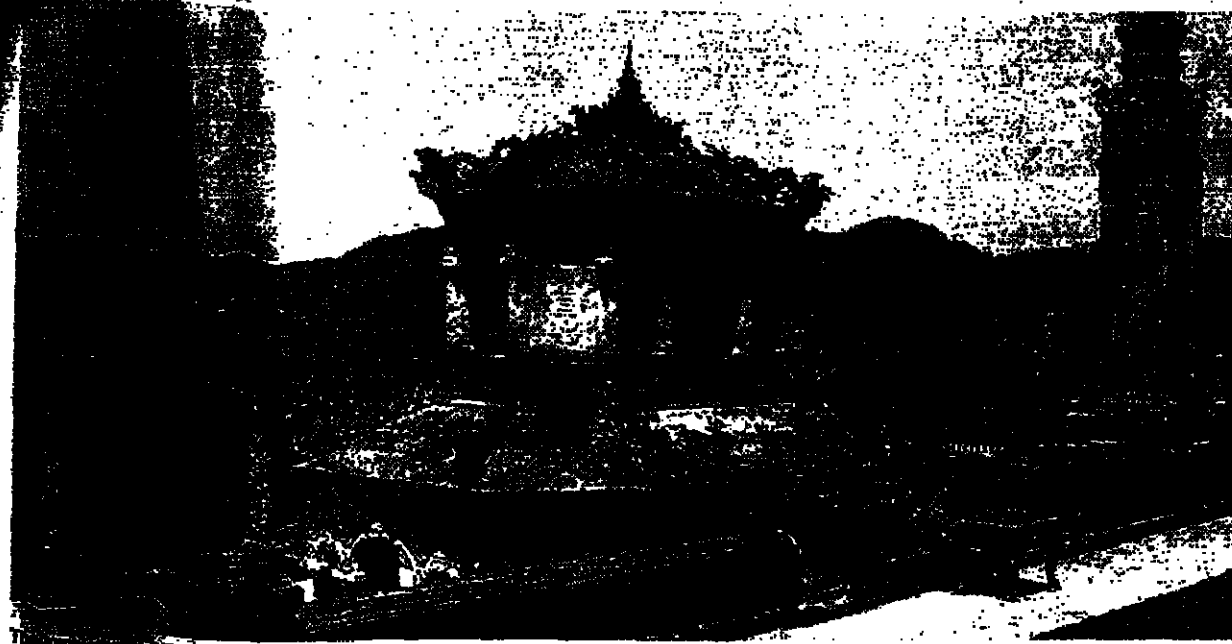
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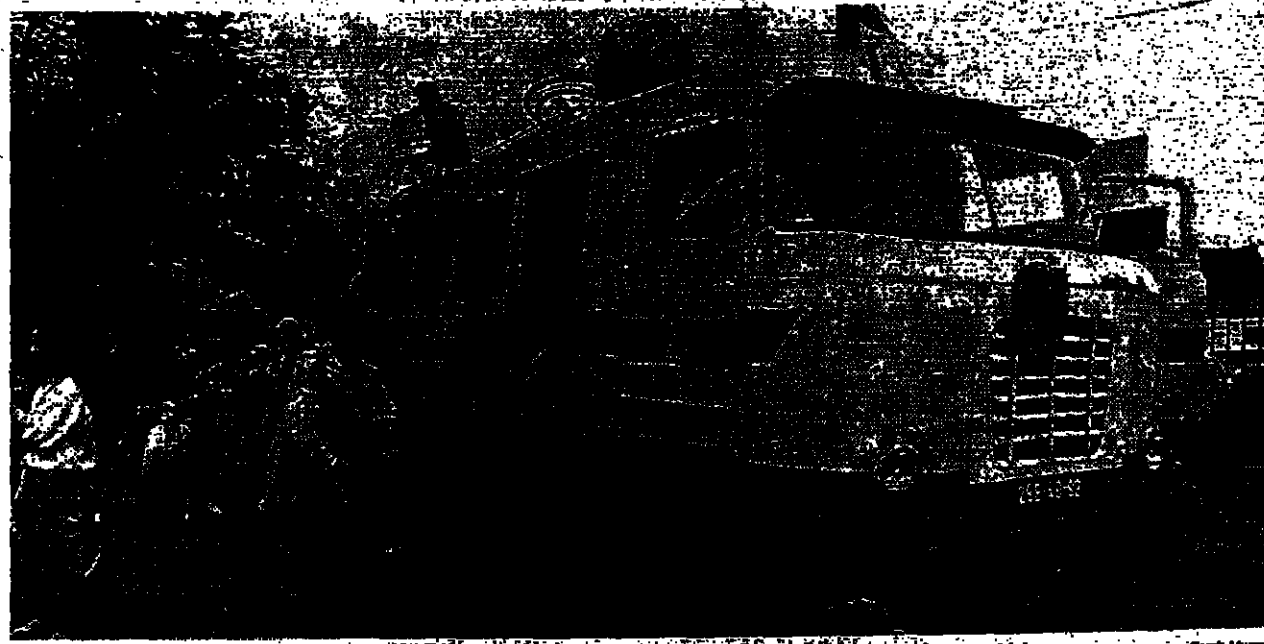
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## VIETNAM IV



Hue, Vietnam offers vastly different fare from well-trodden destinations elsewhere in Asia



For the hardy traveller only, transport is made difficult by the appalling state of roads and ageing, unroadworthy European vehicles

Mark Graham voices concern about the rush to develop tourism

## Instant dollars a threat

From now, the roads are paved, the electricity is on, the water is clean. The immediate need for foreign exchange will be overruled by these considerations and rapidly lead to the production of familiar tourist eyesores.

After years of isolation, it is only during the past three years that Vietnam has welcomed foreigners with open arms, and even then it has directed them to a relatively small number of destinations such as Ho Chi Minh City, Hanoi and Ha Long Bay. Nevertheless, officials claim that more than 500,000 tourists will visit Vietnam in 1993 generating more than \$200m in foreign earnings.

The attractions are obvious - a little visited country with a fascinating past, areas of great scenic beauty, the romance of

an Asia still living in the past and an excellent and varied cuisine. And it is cheap.

For the hardy traveller, prepared for the unexpected and the stimulus of exotic adventure, Vietnam offers vastly different fare from the predictability of well-trodden destinations elsewhere in Asia.

With the exception of Ho Chi Minh City and Hanoi, decent hotel accommodation is in short supply. Transport is made difficult by the appalling state of roads and railways which have suffered from 50 years of war and

neglect. A limited number of vehicles are available for hire and the public transport system creaks under the combined weight of humanity and the inheritance of ageing eastern European trucks and buses and still older vehicles left by the Americans in the 1970s.

In an effort to conserve the environment and offer more exotic destinations to visitors, the government is looking at national parks and wildlife sanctuaries to see if they can be sensibly exploited.

Some of these areas, such as Nam Cat Tien, where a small

number of Javan rhinos roam a lowland swamp forest reserve 150km north of Ho Chi Minh City, will remain off-limits. Others, such as Cat Ba island in Ha Long Bay offer immediate opportunities for small groups intent on adventure and exploration.

Ha Long Bay has long been considered one of the world's most spectacular seascapes. Hundreds of limestone islands, reminiscent of a Chinese landscape painting from Gwailin, emerge suddenly offshore from the flat Red River delta. Stretching more than 150km,

the area is populated with hundreds of small fishing villages (and smugglers' hideouts) and the Vietnamese mainland. Among the many motorised fishing vessels it is still possible to admire the graceful shape of a junk slowly weaving her way through the maze of inlets and islands. For the most part uninhabited, many of the islands offer pristine beaches and countless unexplored caves.

Cat Ba, the largest, covers more than 150 sq km with its rugged limestone hills and heavily forested valleys. Part of the island is a national park, home to the rare golden-headed langur monkey, numerous birds, the flora of evergreen tropical forests and a multitude of exotic butterflies.

The forestry department's headquarters provides simple accommodation for about 50 people. Other diversions include visits to ancient fishing villages and enjoyment of plentiful fresh seafood.

Although few organised tours exist to the more inaccessible parts of Vietnam, the department of ecotourism at the University of Hanoi will organise small group expeditions, obtaining the necessary provincial permits and providing transport and guides.

Tourism offers instant dollars but it is hard to determine

where this fits into overall government policy of trying to feed one of the most densely populated and poorest countries in the world.

The arrival of multinational hotel chains, the sale of land concessions to foreigners for the construction of golf courses and an increasing mass of ignorant tourists suggest that the heroic discipline which served the Vietnamese so well throughout two anti-colonial wars has deserted them.

Idyllic though Vietnam may now be, the temptations of easy wealth will ensure that today's unspoiled land will soon become another case of too much too quickly.

Mark Graham is a Bangkok-based naturalist and business consultant who has co-authored books on the national parks and wildlife of Thailand.

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Tourism offers instant dollars but it is hard to determine

where this fits into overall government policy of trying to feed one of the most densely populated and poorest countries in the world.

Iain Simpson examines the government's plans to exploit its oil and gas fields

## Tapping into undeveloped reserves

As its joint oil venture with the former Soviet Union lurches from one crisis to another, Vietnam is looking at ways of making more money out of its oil and gas reserves.

The government's priority is to recover the gas now being flared off by VietSovPetro, the joint venture between Hanoi and Moscow. Plans to exploit gas from undeveloped fields are also being assessed and exploration contracts will soon be let on other areas.

The Australian company, BHP Petroleum, has struck oil

date and the oil reservoir is not being properly conserved by VietSovPetro. Indeed, PetroVietnam has just let two contracts - one for reservoir management and one for rig maintenance - to foreign companies. These tasks are normally carried out by the company drilling the wells.

A proposal to recover gas from the Bach Ho field has also been put out to tender and British Gas, one of the companies bidding for the scheme, believes there is a large untapped market for gas in Vietnam.

The project is split into two phases: under the "fast track" phase one, an underwater pipeline will bring the gas onshore near the south-eastern port city of Vung Tau. Five foreign engineering companies have bid for this \$100m-\$150m contract and the tenders are to be examined by the middle of next month.

Phase two involves an expansion of the pipeline capacity from phase one and the construction of an LPG plant. Industry sources say three foreign consortia have bid for this second phase of the project, worth \$400m.

At least one of these bids has been in since June and the bidders are pushing the government to make an early decision, saying that otherwise the reserves will continue to diminish as they are flared.

Hanoi is also keen to discover and exploit other potential reservoirs of gas offshore and is seeking bids from companies to exploit gas reserves in offshore blocks which are now being drilled for oil.

The gas pumped ashore by the phase one pipeline, which Hanoi hopes will be completed by the end of next year, will be used mainly to generate electricity at a power station near Vung Tau. Industry sources say the turbines, now powered by imported fuel oil, can easily be adapted to use natural gas.

There is currently almost no domestic market for gas in Vietnam, except for a small onshore field in the north, used for electricity generation and piped to a ceramics factory.

British Gas, which leads one of the consortia bidding for

the south, particularly in Ho Chi Minh City. However, the government is spending \$500m on a north-south power line to carry excess electricity from north to south and may not welcome attempts by foreign companies to promote alternative sources of power.

After a gap of 15 years, a team from Mobil is back in Vietnam, led by regional vice-president Bob Aberbach. The company has bid for a production-sharing contract on the Blue Dragon field, which will soon be awarded by the

state oil and gas corporation. At the time of writing, the US trade embargo against Vietnam prevents American companies from doing most kinds of business in the country but, under the recently relaxed rules of the embargo, American oil companies can go a long way towards exploring potential fields. "We can sign production-sharing contracts, carry out exploration, drilling and appraisal drilling, which is the first stage in any production-sharing programme," Mr Aberbach said.

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Price Waterhouse

British Gas believes there is a large market for gas in Vietnam that has not yet been tapped

In the Dai Hung (Big Bear) field it is drilling off the south-east coast of Vietnam. BHP officials say their floating production system means the find can be exploited soon - certainly by the middle of 1994.

BHP estimates recoverable reserves in the field at 7,500m barrels of oil. The company also says 3-3,000m cubic feet of gas exists in Dai Hung. The gas from Dai Hung will not be piped out until well into next year but the state oil company, PetroVietnam, is pursuing ways of recovering gas from the Bach Ho (White Tiger) field, the only Vietnamese field from which oil is now being pumped.

Bach Ho was discovered by Mobil in January, 1976, but three months later the company was forced to abandon its drilling rigs and flee the country in the face of the advancing North Vietnamese troops. Two years later, Vietnam established its own state oil company, PetroVietnam.

In 1981, the state company set up a joint venture with the Soviet Union, VietSovPetro and three years later the first oil was pumped out of Mobil's field. Since then, VietSovPetro has been draining the reserves at Bach Ho and flaring off the associated gas. It is producing 130,000 barrels a day.

Critics in the oil industry say the Soviet technology is out of

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## VIETNAM V

Victor Mallet looks at the obstacles to doing business in Vietnam

## Patience an essential tool

The physical difficulties of doing business in Vietnam are being eased but the bureaucratic, legal and political obstacles to securing a successful deal remain almost as formidable as ever.

Those who arrived in Vietnam immediately after the enactment of the country's first foreign investment law in December 1987 had to overcome the most basic transport and communications problems. Many of these have been resolved. Taxis now circulate in the capital Hanoi and in Ho Chi Minh City, the southern commercial centre formerly called Saigon; international direct dialling is available from even modest hotels; frequent international flights connect both cities and Vietnam Airlines has added leased Airbus, Boeing and ATR aircraft to its ageing Soviet fleet for both domestic and foreign routes.

Multilateral and bilateral donors, such as the World Bank, the Asian Development Bank and the Japanese government, are starting the task of repairing and upgrading roads, ports and other infrastructure left in a sorry state by decades of war and communist rule.

But Vietnam's policy of *doi moi* (renovation) – its equivalent of *perestroika* – and the government's official adoption of free-market economics has not eased problems for foreign

investors. Some companies have abandoned their projects after months of frustrating negotiations.

The experience of the first five years of foreign investment in Vietnam suggests that the principal obstacles to sealing an agreement are frequent conflicts between the central and local governments with their own agendas. "The

The central government is acutely aware of the threat to foreign investment posed by free wheeling local officials

power of the emperor ends at the village gate," is an old saying that has become increasingly popular among Vietnamese and foreign executives in recent months.

A local communist people's committee will usually try to ensure that one of its own subsidiaries is the partner in a joint venture with a foreign company, or it will want to charge for the lease of state land above the limits set by Hanoi; the people's committees

vet project proposals in their territory and are therefore both players and referees.

The central government is acutely aware of the threat to foreign investment posed by free wheeling local officials and is trying to reimpose its authority on the provinces. "The decision-maker must be the central government," says Nguyen Mai, vice-chairman of the State Committee for Co-operation and Investment.

Meanwhile prospective investors must ensure that their negotiations with the central and local authorities are heading in the same direction; approval from Hanoi is of little benefit if the people's committee in Ho Chi Minh City where your factory is located is going to make life difficult.

Investors planning to export what they produce and with no need of a local distribution network often opt for 100 per cent foreign ownership.

Others usually take the easy way out and form a joint venture with a local government enterprise or with a company controlled by the relevant national ministry. There are several significant

risks attached to doing business in Vietnam besides the uneasy relationship between Hanoi and the regions.

The legal system is rudimentary, and the influence of your contacts or partners is more important than the application of laws – if there is one to cover your particular situation. The government plans to introduce a bankruptcy law and improve commercial contract law, but for now disputes are referred to local arbitration panels which have no powers of enforcement.

Even the foreign investment law contains internal contradictions. It includes guarantees against nationalisation, but amendments introduced last year suggest that Vietnamese companies have the right to buy into the foreign share of a joint venture in "important economic sectors". Foreign lawyers urge investors to ensure their agreement states that the business is not "important".

Investors are also advised to insist on the right to have their employees directly rather than through a government agency. Another concern for both for-

signers and Vietnamese is the confused and apparently arbitrary tax system, which includes a turnover tax on business, personal income tax of up to 50 per cent, a complex import tariff scale and local taxes. Again there is a lack of co-ordination between the centre and the regions, with different provinces making different demands on taxpayers.

A high-profile campaign to eradicate corrupt practices has been launched, but bribery remains common

One irritating if understandable countrywide feature of life in Vietnam is dual pricing. Foreigners pay between two and four times as much as Vietnamese for services ranging from domestic flights to access to ancient monuments.

Corruption is widespread. The government has launched a high-profile campaign in an attempt to eradicate corrupt practices, but bribery remains common both for petty transactions such as visa applica-

tions and in business dealings. For example, one foreign businessman said it was normal to over-invoice the health ministry for pharmaceutical supplies, with the difference between the actual cost and the invoice total going to ministry officials.

As a Vietnamese banker points out, corruption is unlikely to disappear when civil servants with nominal salaries of \$20 or so a month are overseeing \$1m contracts.

Lastly, the banking and accounting systems in Vietnam are rudimentary. Cash dollars and dong, the Vietnamese currency, are both used freely in urban areas and it is not difficult at present to obtain foreign exchange. But personal cheques for domestic accounts do not yet exist; most employees are paid in cash.

Many of the problems detailed above are the inevitable result of Vietnam's rapid switch-over from a Soviet-style command economy to a free market system requiring new regulations which have yet to be enacted; others are common to fast-growing economies elsewhere in Asia, such as Indonesia and Thailand.

If the Vietnamese government succeeds in pushing the necessary legislation through the National Assembly and in enforcing the laws thereafter, the investment climate in Vietnam will be much improved.



Renault's Hanoi office: government's adoption of free market economics has not eased problems for foreign investors

Sarah Murray

## Business guide

## Getting there

Vietnam is served by an increasing number of international and regional airlines, including Air France, Lufthansa and KLM. Visa and entry formalities are generally straightforward, although visitors are sometimes presented with an extra "application to enter" form at the airport which requires a passport-sized photograph.

## Currency

Visa and Mastercard – but not American Express – can be used at major hotels; the US economic embargo excludes the use of any credit cards and travellers cheques issued by US banks.

It is advisable to take a substantial amount of US dollars in cash for transport and accommodation, especially if you are travelling in the provinces.

Theft and other crimes are on the increase, especially in Vung Tau and Ho Chi Minh City in the south.

## Information

Commercial and economic information in English is widely available inside Vietnam, but the local press is not free and the best coverage of political developments is in the foreign media. The official Vietnam News, a four-page newspaper in English, is published daily.

The weekly Vietnam Investment Review has comprehensive coverage of economic news. Vietnam Economic Times, a monthly English language version of the Vietnamese weekly of the same name, is expected to be available from March next year.

English is the language of business, although some older people speak French and Vietnam's communist heritage has given the country many Russian and German speakers.

## Accommodation

New hotels are under construction in large towns, but first-class hotels still tend to be full. Book well in advance and confirm the reservation. Those planning a longer stay will find housing can be extraordinarily expensive for foreigners.

## The south

In Ho Chi Minh City (Saigon), leading hotels include Century Saigon (\$110 to \$475 per night, tel (84 8) 231818, fax 232732); Saigon Floating Hotel (\$130 to \$425, tel 290783, fax 290784); and Continental (\$80 to \$176, tel 299201, fax 290836).

A favourite for connoisseurs of kitsch is the Rex (\$59 to \$198, tel 292185, fax 296536), with its rooftop garden complete with rotating illuminated crown. Another hotel with a pleasant rooftop bar – if you don't mind the odd rat – is the Majestic (\$45 to \$140, tel 295515, fax 291470) by the river.

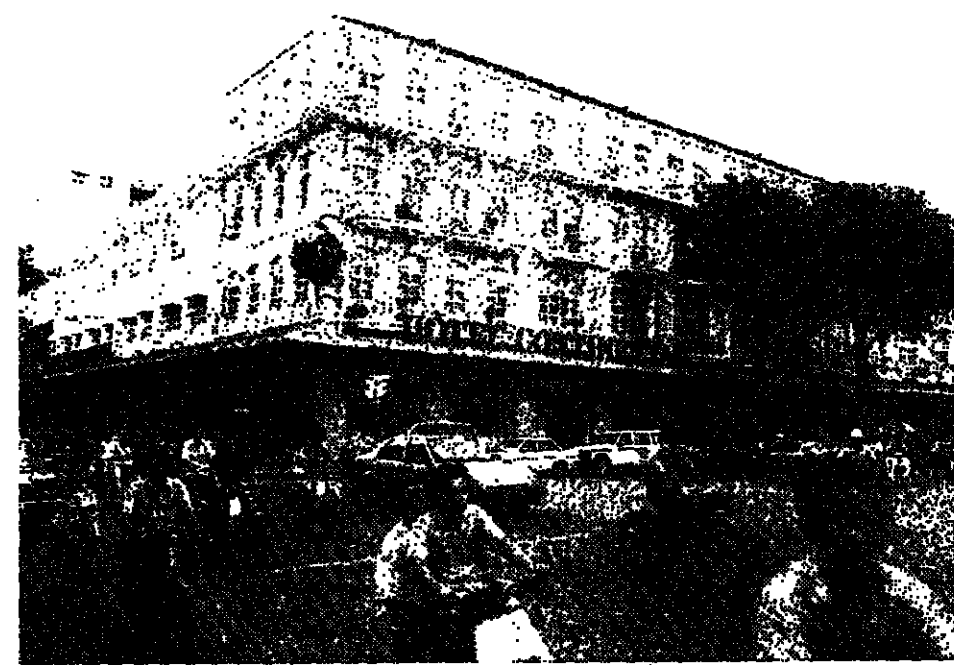
Saigon has a growing number of restaurants and bars, including the pub on the top floor of the Dragon Inn – a mock-Elizabethan mini-sky-scraper near the river – modern bars with war-nostalgia names such as Apocalypse Now, and French establishments such as La Cigale.

La Bibliothèque de Madame Dai, a law library converted into a restaurant, is still going strong under Madame Dai herself. It is better known for its traditional music and dancing displays than for its cuisine.

It is worth visiting the tunnels at Cu Chi used by Vietnamese guerrillas during the war and to the Great Temple of the Cao Dai religion (prophets include Lenin, Jesus, Mohammed, Shakespeare and Victor Hugo).

## North and centre

The leading hotel in Hanoi is the elegant Sofitel Metropole (\$139 to \$294, tel (84 4) 266919, fax 266920). Others include the



The Hotel Continental, Ho Chi Minh City: It is best to book well in advance and confirm reservations

Victor Mallet

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## COMMODITIES AND AGRICULTURE

## Prices slip to 5-year lows

Neither was there much support for Opec's view that winter demand in the northern hemisphere would soon lead to surplus stocks being eroded, thus clearing the way for higher prices. "Prices in a balanced market stay still," said Mr Lindsay Horn, a trader at Lehman Brothers Securities in London.

Yesterday's price weakness was exacerbated by Iraq's announcement last Friday that it was prepared to accept United Nations' monitoring of factories capable of manufacturing military equipment, a prerequisite for a resumption of oil exports.

## Ready to meet Russia on aluminium plan

The Commission is ready to meet Russia on its aluminium plan, according to a European Commission spokesman. The Commission is ready to meet Russia on its aluminium plan, according to a European Commission spokesman. The Commission is ready to meet Russia on its aluminium plan, according to a European Commission spokesman.

## Polaroid scare sends silver price tumbling

By Kenneth Gooding, Mining Correspondent

Silver lost 6 1/2 per cent of its value in a bout of hectic trading that sent the price plunging 30 cents a troy ounce in New York yesterday after a brief announcement that the Polaroid Corporation had developed a silver-free photographic process.

The precious metals markets were very nervous after a four-day Thanksgiving holiday in the US and gold and platinum took their cues from silver, each dropping \$9 an ounce at one stage.

All three metals recovered slightly and steadied by the close in London. Silver ended 15 cents down at \$4.51 a troy ounce, gold was down \$5.75 at \$371.25 an ounce and platinum closed \$6 down at \$388.75.

## Advisers worried about reduced crop diversity

By Alison Maltland

There could be far fewer crop varieties in future as set-aside and farmers' increasing use of home-saved seed reduce the revenues that plant breeders can devote to investment, according to Adas, the UK government's agricultural advisory agency.

Launching a report on the state of agriculture yesterday, Mr Melvyn Askew, head of Adas crop development, said this could leave crops more vulnerable to diseases and pests.

"The more diversity we have, the less chance we have of a disease or pest wiping everything out," he said, adding that the area sown with new cereal varieties had fallen by up to 63 per cent in the UK in the past five years.

The National Farmers' Union of England and Wales yesterday welcomed government measures to tighten health checks on imported livestock, following outbreaks of brucellosis and rabies in Britain.

The government is to check all livestock imports from countries where there are high risk diseases and to examine 50 to 60 per cent of all imported animals, Cattle from France are at the highest risk.

Essentially taken in the US, the results of the audit will be made available to the Ecuadorian government itself to determine exactly what environmental damage has been caused and what the restoration cost might be.

The government is also preparing for common standards to be used by vets who certify the health of livestock.

Mr David Nash, the NFU president, said: "These are all moves in the right direction. It's got to be policed very carefully."

The report says UK pesticide sales have dropped 13.5 per cent in value from their 1989 high, while morganic fertiliser sales are down 17.2 per cent in volume from 1987.

time despite a 30 per cent rise this year due largely to the extra farm income derived from the devaluation of sterling last September.

The report examines the impact on farm incomes of reforms of the European Union's common agricultural policy reforms and movements in the sterling.

A typical cereal farm of 200 hectares would have income of £20,000 in 1995 compared with £21,000 last year and £23,000 this year, if sterling remains at its current exchange rate. However, a 5 per cent strengthening of the pound would reduce income to £22,000. In 1991 it was £18,000.

## Green cloud hangs over Ecuadorean oil sector

Raymond Colitt reports on a wave of protest that has potential investors worried

Only months before the Ecuadorian government is to invite foreign oil companies to bid for new exploration blocks in the country's Amazon region - potentially worth billions of dollars - a new wave of protests by environmentalists and indigenous groups has investors worried.

The latest in a series of actions against oil companies in the region came earlier this month as several aboriginal communities filed a civil suit against the US oil company Texaco.

According to Mr Cristobal Bonifaz, a lawyer for the Indians, Texaco did not always employ technologies and practices that met industry standards. For example, toxic substances, he said, were not disposed of properly, but were rather "dumped" into pits, rivers and lagoons or burnt without any pollution control.

Texaco has not operated in the fields of the Oriente, as Ecuador's Amazonian region is called, since 1990, when its contract with the Ecuadorian government expired and it withdrew after 20 years as the principal operator from a consortium with the state-owned Petroecuador.

petroleum industry. Yet first the court for the southern district of New York must be signed to hear the case.

That considerable environmental damage has been caused in the Oriente is beyond question. Countless acres of rain forest have disappeared, water and soil have been polluted by oil spills and animal habitats have been destroyed. According to a government estimate nearly 17m gallons of oil has leaked out of the Texaco-operated pipeline.

members of the Cofan tribe - armed with spears and shotguns - forced drilling to be suspended at a Petroecuador site.

The Cofanes demanded that the exploratory work within a national park and close to their tribal lands be halted. Especially indignant at President Duenas' decision to allow resumption of exploratory work after having previously suspended it because of environmental concerns, they contended that they were not consulted about the activities as is required by law.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices in US dollars unless stated otherwise)

## ALUMINIUM (100 TONS)

Cash 3 months

Close 1035-5.65 1057-7.5

Previous 1037-5.65 1059-7.5

High/Low 1036.5-1038.5 1058.5-1060.5

AM Official 1036-5.5 1058-7.5

Open bid 1036-5.5 1058-7.5

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Open bid 1036-5.5 1058-7.5

## Precious Metals continued

## GOLD COMEX (100 TONS)

Cash 3 months

Close 388.4-7.8 390.0-8.0

Previous 388.4-7.8 390.0-8.0

High/Low 388.4-7.8 390.0-8.0

AM Official 388.4-7.8 390.0-8.0

Open bid 388.4-7.8 390.0-8.0

Open ask 388.4-7.8 390.0-8.0

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Open ask 388.4-7.8 390.0-8.0

Open bid 388.4-7.8 390.0-8.0

## GRAINS AND OIL SEEDS

## WHEAT LCE (5,000 BUS)

Cash 3 months

Close 108.0-0.5 108.5-1.0

Previous 108.0-0.5 108.5-1.0

High/Low 108.0-0.5 108.5-1.0

AM Official 108.0-0.5 108.5-1.0

Open bid 108.0-0.5 108.5-1.0

Open ask 108.0-0.5 108.5-1.0

Open bid 108.0-0.5 108.5-1.0

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Open bid 108.0-0.5 108.5-1.0

## SOFTS

## COCOA LCE (5 TONS)

Cash 3 months

Close 108.0-0.5 108.5-1.0

Previous 108.0-0.5 108.5-1.0

High/Low 108.0-0.5 108.5-1.0

AM Official 108.0-0.5 108.5-1.0

Open bid 108.0-0.5 108.5-1.0

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Open ask 108.0-0.5 108.5-1.0

Open bid 108.0-0.5 108.5-1.0







Albuquerque	None
Atlantic City	None
Atlanta	None
Birmingham	21%
Boston	10%
Buffalo	21%
Butte	10%
Charlotte	10%
Chicago	21%
Cincinnati	10%
Cleveland	10%
Columbus	10%
Dayton	10%
Denver	10%
Detroit	10%
El Paso	10%
Evansville	10%
Fort Worth	10%
Galveston	10%
Houston	10%
Indianapolis	10%
Jacksonville	10%
Kansas City	10%
Lafayette	10%
Louisville	10%
Los Angeles	10%
Memphis	10%
Minneapolis	10%
Miami	10%
Mobile	10%
Montgomery	10%
Muskegon	10%
Nashville	10%
New Orleans	10%
New York	10%
Oakland	10%
Oklahoma City	10%
Omaha	10%
Orlando	10%
Philadelphia	10%
Pittsburgh	10%
Puerto Rico	10%
Raleigh	10%
Reno	10%
Richmond	10%
Riverside	10%
Salt Lake City	10%
San Antonio	10%
San Diego	10%
San Francisco	10%
San Jose	10%
Seattle	10%
Shreveport	10%
Sioux Falls	10%
Spokane	10%
St. Louis	10%
St. Paul	10%
Tampa	10%
Tucson	10%
Union City	10%
Wichita	10%
Winston-Salem	10%
Yonkers	10%

1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
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[illegible]

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198	713	80	42.3	1	WAGNER
199	713	80	42.3	1	WAGNER
200	713	80	42.3	1	WAGNER

DATE	TIME	LOCATION	DESCRIPTION	AMOUNT	CHECK NO.	DEBIT	CREDIT	BALANCE
10/1/88	10:00	ATM	ATM WITHDRAWAL	100.00	1001	100.00		100.00
10/2/88	10:00	ATM	ATM WITHDRAWAL	100.00	1002	100.00		200.00
10/3/88	10:00	ATM	ATM WITHDRAWAL	100.00	1003	100.00		300.00
10/4/88	10:00	ATM	ATM WITHDRAWAL	100.00	1004	100.00		400.00
10/5/88	10:00	ATM	ATM WITHDRAWAL	100.00	1005	100.00		500.00
10/6/88	10:00	ATM	ATM WITHDRAWAL	100.00	1006	100.00		600.00
10/7/88	10:00	ATM	ATM WITHDRAWAL	100.00	1007	100.00		700.00
10/8/88	10:00	ATM	ATM WITHDRAWAL	100.00	1008	100.00		800.00
10/9/88	10:00	ATM	ATM WITHDRAWAL	100.00	1009	100.00		900.00
10/10/88	10:00	ATM	ATM WITHDRAWAL	100.00	1010	100.00		1000.00
10/11/88	10:00	ATM	ATM WITHDRAWAL	100.00	1011	100.00		1100.00
10/12/88	10:00	ATM	ATM WITHDRAWAL	100.00	1012	100.00		1200.00
10/13/88	10:00	ATM	ATM WITHDRAWAL	100.00	1013	100.00		1300.00
10/14/88	10:00	ATM	ATM WITHDRAWAL	100.00	1014	100.00		1400.00
10/15/88	10:00	ATM	ATM WITHDRAWAL	100.00	1015	100.00		1500.00
10/16/88	10:00	ATM	ATM WITHDRAWAL	100.00	1016	100.00		1600.00
10/17/88	10:00	ATM	ATM WITHDRAWAL	100.00	1017	100.00		1700.00
10/18/88	10:00	ATM	ATM WITHDRAWAL	100.00	1018	100.00		1800.00
10/19/88	10:00	ATM	ATM WITHDRAWAL	100.00	1019	100.00		1900.00
10/20/88	10:00	ATM	ATM WITHDRAWAL	100.00	1020	100.00		2000.00
10/21/88	10:00	ATM	ATM WITHDRAWAL	100.00	1021	100.00		2100.00
10/22/88	10:00	ATM	ATM WITHDRAWAL	100.00	1022	100.00		2200.00
10/23/88	10:00	ATM	ATM WITHDRAWAL	100.00	1023	100.00		2300.00
10/24/88	10:00	ATM	ATM WITHDRAWAL	100.00	1024	100.00		2400.00
10/25/88	10:00	ATM	ATM WITHDRAWAL	100.00	1025	100.00		2500.00
10/26/88	10:00	ATM	ATM WITHDRAWAL	100.00	1026	100.00		2600.00
10/27/88	10:00	ATM	ATM WITHDRAWAL	100.00	1027	100.00		2700.00
10/28/88	10:00	ATM	ATM WITHDRAWAL	100.00	1028	100.00		2800.00
10/29/88	10:00	ATM	ATM WITHDRAWAL	100.00	1029	100.00		2900.00
10/30/88	10:00	ATM	ATM WITHDRAWAL	100.00	1030	100.00		3000.00
10/31/88	10:00	ATM	ATM WITHDRAWAL	100.00	1031	100.00		3100.00
11/1/88	10:00	ATM	ATM WITHDRAWAL	100.00	1032	100.00		3200.00
11/2/88	10:00	ATM	ATM WITHDRAWAL	100.00	1033	100.00		3300.00
11/3/88	10:00	ATM	ATM WITHDRAWAL	100.00	1034	100.00		3400.00
11/4/88	10:00	ATM	ATM WITHDRAWAL	100.00	1035	100.00		3500.00
11/5/88	10:00	ATM	ATM WITHDRAWAL	100.00	1036	100.00		3600.00
11/6/88	10:00	ATM	ATM WITHDRAWAL	100.00	1037	100.00		3700.00
11/7/88	10:00	ATM	ATM WITHDRAWAL	100.00	1038	100.00		3800.00
11/8/88	10:00	ATM	ATM WITHDRAWAL	100.00	1039	100.00		3900.00
11/9/88								

[illegible][illegible][illegible]

70.3	2	Q	2	1980
69.5	1	Q	2	1980
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68.2	1	Q	2	1980
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64.3	1	Q	2	1980
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63.7	1	Q	2	1980
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63.1	1	Q	2	1980
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57.1	1	Q	2	1980
56.8	1	Q	2	1980
56.5	1	Q	2	1980
56.2	1	Q	2	1980
55.9	1	Q	2	1980
55.6	1	Q	2	1980
55.3	1	Q	2	1980
55.0	1	Q	2	1980
54.7	1	Q	2	1980
54.4	1	Q	2	1980
54.1	1	Q	2	1980
53.8	1	Q	2	1980
53.5	1	Q	2	1980
53.2	1	Q	2	1980
52.9	1	Q	2	1980
52.6	1	Q	2	1980
52.3	1	Q	2	1980
52.0	1	Q	2	1980
51.7	1	Q	2	1980
51.4	1	Q	2	1980
51.1	1	Q	2	1980
50.8	1	Q	2	1980
50.5	1	Q	2	1980
50.2	1	Q	2	1980
49.9	1	Q	2	1980
49.6	1	Q	2	1980
49.3	1	Q	2	1980
49.0	1	Q	2	1980
48.7	1	Q	2	1980
48.4	1	Q	2	1980
48.1	1	Q	2	1980
47.8	1	Q	2	1980
47.5	1	Q	2	1980
47.2	1	Q	2	1980
46.9	1	Q	2	1980
46.6	1	Q	2	1980
46.3	1	Q	2	1980
46.0	1	Q	2	1980
45.7	1	Q	2	1980
45.4	1	Q	2	1980
45.1	1	Q	2	1980
44.8	1	Q	2	1980
44.5	1	Q	2	1980
44				

1	100	75	42.0	63.2
2	310	270	42.0	63.2
3	510	470	42.0	63.2
4	710	670	42.0	63.2
5	910	870	42.0	63.2
6	1110	1070	42.0	63.2
7	1310	1270	42.0	63.2
8	1510	1470	42.0	63.2
9	1710	1670	42.0	63.2
10	1910	1870	42.0	63.2
11	2110	2070	42.0	63.2
12	2310	2270	42.0	63.2
13	2510	2470	42.0	63.2
14	2710	2670	42.0	63.2
15	2910	2870	42.0	63.2
16	3110	3070	42.0	63.2
17	3310	3270	42.0	63.2
18	3510	3470	42.0	63.2
19	3710	3670	42.0	63.2
20	3910	3870	42.0	63.2
21	4110	4070	42.0	63.2
22	4310	4270	42.0	63.2
23	4510	4470	42.0	63.2
24	4710	4670	42.0	63.2
25	4910	4870	42.0	63.2
26	5110	5070	42.0	63.2
27	5310	5270	42.0	63.2
28	5510	5470	42.0	63.2
29	5710	5670	42.0	63.2
30	5910	5870	42.0	63.2
31	6110	6070	42.0	63.2
32	6310	6270	42.0	63.2
33	6510	6470	42.0	63.2
34	6710	6670	42.0	63.2
35	6910	6870	42.0	63.2
36	7110	7070	42.0	63.2
37	7310	7270	42.0	63.2
38	7510	7470	42.0	63.2
39	7710	7670	42.0	63.2
40	7910	7870	42.0	63.2
41	8110	8070	42.0	63.2
42	8310	8270	42.0	63.2
43	8510	8470	42.0	63.2
44	8710	8670	42.0	63.2
45	8910	8870	42.0	63.2
46	9110	9070	42.0	63.2
47	9310	9270	42.0	63.2
48	9510	9470	42.0	63.2
49	9710	9670	42.0	63.2
50	9910	9870	42.0	63.2
51	10110	10070	42.0	63.2
52	10310	10270	42.0	63.2
53	10510	10470	42.0	63.2
54	10710	10670	42.0	63.2
55	10910	10870	42.0	63.2
56	11110	11070	42.0	63.2
57	11310	11270	42.0	63.2
58	11510	11470	42.0	63.2
59	11710	11670	42.0	63.2
60	11910	11870	42.0	63.2
61	12110	12070	42.0	63.2
62	12310	12270	42.0	63.2
63	12510	12470	42.0	63.2
64	12710	12670	42.0	63.2
65	12910	12870	42.0	63.2
66	13110	13070	42.0	63.2
67	13310	13270	42.0	63.2
68	13510	13470	42.0	63.2
69	13710	13670	42.0	63.2
70	13910	13870	42.0	63.2
71	14110	14070	42.0	63.2
72	14310	14270	42.0	63.2
73	14510	14470	42.0	63.2
74	14710	14670	42.0	63.2
75	14910	14870	42.0	63.2
76	15110	15070	42.0	63.2
77	15310	15270	42.0	63.2
78	15510	15470	42.0	63.2
79	15710	15670	42.0	63.2
80	15910	15870	42.0	63.2
81	16110	16070	42.0	63.2
82	16310	16270	42.0	63.2
83	16510	16470	42.0	63.2
84	16710	16670	42.0	63.2
85	16910	16870	42.0	63.2
86	17110	17070	42.0	63.2
87	17310	17270	42.0	63.2
88	17510	17470	42.0	63.2
89	17710	17670	42.0	63.2
90	17910	17870	42.0	63.2
91	18110	18070	42.0	63.2
92	18310	18270	42.0	63.2
93	18510	18470	42.0	63.2
94	18710	18670	42.0	63.2
95	18910	18870	42.0	63.2
96	19110	19070	42.0	63.2
97	19310	19270	42.0	63.2
98	19510	19470	42.0	63.2
99	19710	19670	42.0	63.2
100	19910	19870	42.0	63.2

155/11/1



**MINES - Cont.**

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**JERSEY REGULATORY**[illegible]

	Bid Price	Offer Price	+ or -	Yield Green
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[illegible]

	Inst Chgs	Exec Fees	Bid Price	Offer Price	+ or -	Vol in Mil
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[illegible]

	Old Price	New Price	% Chg	Yield Gain
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## CURRENCIES AND MONEY

## MARKETS REPORT

## Franc nears old floor

THE FRENCH franc moved within reach of its former European exchange rate mechanism floor yesterday, spurred on by last week's news that central bank reserves have been largely replenished and continued strong hopes for an early cut in Germany's key lending rates, writes Emma Tucker.

In the morning, the French currency rose sharply to FF3.4484 against the D-Mark, its highest level since August 2 when the ERM bands were loosened, and just marginally lower than its previous floor of FF3.4305. Many analysts expect the franc to breach this level by year-end.

Not even the prospect of a cut in French interest rates, widely expected in the market, was enough to upset the currency. Analysts said this was because the market is increasingly attaching importance to the growth differentials between economies, rather than interest rate differentials between currencies. Mr Jeremy Hawkins, economist at Bank of America in London, said: "If anything, interest rate cuts now are perceived as being beneficial."

The franc eased slightly in late trade to close in London at FF3.457 against the D-Mark, virtually unchanged on Friday's close.

A sterling was steady yesterday on the back of D-Mark weakness, but a late surge took it through DM2.54. Weekend newspaper reports that Mr Kenneth Clarke, the chancellor was planning to reduce the level of public spending next year from the previously agreed total, helped to support the currency.

It closed in London at DM2.5425, up a penny on Friday's close. Against the dollar it was up 1/4 of a cent at \$1.4880.

The UK market makers were exceptionally quiet ahead of Mr Clarke's statement today. As one dealer put it: "The buyers have bought, the sellers have sold and everyone has gone home early."

There was little technical trading to unlive the day, after the Bank of England announced a small shortage of £450m, revised later in the day to £750m. The Bank provided

With the abolition of Paragraph 17 funds from the beginning of next year, so-called "schnell" tenders are likely to be used more often, although the Bundesbank will also be able to use other financing instruments such as the "bilis tender", which injects liquidity even faster than the schnell tender.

Opinion was divided over what stance the Bundesbank would take at today's regular refinancing operation. Some analysts are expecting a variable rate repo, although with the rate unchanged at 6.25 per cent, due to money market tightness. Others believe the central bank will stick to a fixed rate of 6.25 per cent as a variable tender could invite banks to probe for lower rates. Whatever happens, currency traders across Europe will keep a close eye on the repo announcement for clues on when German interest rates will next be lowered.

Most analysts doubt the Bundesbank will cut German interest rates at this week's council meeting, but are not ruling a reduction before the end of the year.

West German inflation data on Friday showed a year-on-year 3.7 per cent in November from October's 3.9 per cent increase and helped keep rate hopes on the boil, according to analysts.

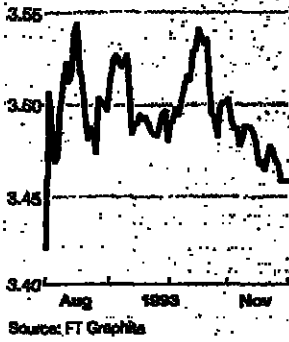
The dollar weakened in London trading after attempts to push through the DM1.7180 level. But the US currency stayed firmly above ¥100, aided by a sharp decline in Tokyo stock prices which fell 3.87 per cent to their lowest level for over a year. The dollar is likely to trade within a fairly tight range ahead of US jobs data on Friday.

Comments by Mr Theo Waigel, the German finance minister, that German inflation has slowed and that the economy was stabilising had little impact on the dollar/D-Mark rate, according to dealers.

The Spanish peseta remained under pressure yesterday on political worries over union threats to carry out a general strike. It closed in London at Ptas182.10 against the D-Mark compared with Friday's close of Ptas175.

## French Franc

Against the DM (FF per DM)



Source: FT Graphics

## In Pound in New York

Nov 29 - Last - 1st - 2nd - 3rd - 4th - 5th - 6th - 7th - 8th - 9th - 10th

Nov 29 - Last - 1st - 2nd - 3rd - 4th - 5th - 6th - 7th - 8th - 9th - 10th

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## POUND SPOT FORWARD AGAINST THE POUND

Nov 29	Closing mid-point	Change on day	Bid/offer spread	Day's high/low	One month Rate	Three months Rate	One year Rate	Bank of England		
Europe	(£Sfr)	17.205	+0.008	800 - 820	17.86	17.80	17.7143	-0.6	17.8275	-0.5
Austria	(S)	53.7	+0.005	850 - 750	53.85	53.80	53.82	-2.7	53.86	-1.8
Belgium	(B)	10.07	+0.002	850 - 750	10.0000	10.0000	10.0000	-3.0	10.0000	-2.4
Denmark	(DKK)	10.07	+0.002	850 - 750	10.0000	10.0000	10.0000	-3.0	10.0000	-2.4
France	(FF)	16.675	+0.010	842 - 873	16.675	16.675	16.675	-1.8	16.675	-1.8
Germany	(DM)	4.7675	+0.0075	783 - 792	4.7675	4.7675	4.7675	-1.8	4.7675	-1.8
Greece	(Dr)	254.28	+0.01	840 - 845	254.28	254.28	254.28	-1.8	254.28	-1.8
Ireland	(Ir£)	384.15	+0.01	800 - 800	384.15	384.15	384.15	-1.8	384.15	-1.8
Italy	(L)	2020.25	+0.01	780 - 780	2020.25	2020.25	2020.25	-1.8	2020.25	-1.8
Japan	(¥)	163.7	+0.005	850 - 750	163.7	163.7	163.7	-1.8	163.7	-1.8
Netherlands	(G)	2.0225	+0.002	850 - 750	2.0225	2.0225	2.0225	-1.8	2.0225	-1.8
Norway	(Nkr)	11.08	+0.005	850 - 750	11.08	11.08	11.08	-1.8	11.08	-1.8
Portugal	(Esc)	201	+0.005	850 - 750	201	201	201	-1.8	201	-1.8
Spain	(Ptas)	166.5	+0.005	850 - 750	166.5	166.5	166.5	-1.8	166.5	-1.8
Sweden	(Skr)	12.065	+0.005	850 - 750	12.065	12.065	12.065	-1.8	12.065	-1.8
Switzerland	(Sfr)	2.22	+0.0025	215 - 225	2.22	2.22	2.22	-1.8	2.22	-1.8
UK	(£)	1	0.0000	0 - 0	1	1	1	0.0000	1	0.0000
USA	(\$)	1.488	+0.0005	824 - 824	1.488	1.488	1.488	-1.8	1.488	-1.8
ESFR		0.9328								
Asia Pacific										
Argentina	(Pao\$)	1.478	-	477 - 479	1.4815	1.4780				
Brazil	(C)	348.025	+3.529	800 - 0	348.000	358.000				
Canada	(Cdn\$)	1.480	-		1.4800	1.4800	1.4807	1.4	1.4801	1.2
China	(New Pao\$)	4.6045	-0.008	922 - 909	4.6085	4.5980				
USA	(S)	1.468	-0.0005	875 - 885	1.4915	1.4780	1.4854	2.1	1.4811	1.8
Europe/Middle East										
France	(F)	2.8245	-0.0075	248 - 244	2.8475	2.8280	2.8280	0.8	2.8280	0.8
Hong Kong	(Hk\$)	11.4485	-0.0095	448 - 440	11.4715	11.4230	11.4230	2.0	11.3962	1.7
Japan	(¥)	46.5	-0.02	450 - 600	46.55	46.55				
Japan	(¥)	162.5	-0.76	800 - 000	163.00	161.25	162.04	3.4	161.26	3.1
Japan	(¥)	3.792	-0.0075	70 - 70	3.7910	3.7910				
New Zealand	(NZ\$)	2.7175	-0.0015	716 - 719	2.7225	2.7180	2.7185	-0.5	2.7187	-0.4
Philippines	(P)	41.55	-0.6	800 - 800	41.70	41.50				
Philippines	(P)	6.588	-0.03	800 - 800	6.5980	6.585				
South Africa	(R)	2.5735	-0.0040	372 - 375	2.5770	2.5875				
South Africa (Com)	(S)	4.9918	-0.0035	900 - 982	4.9980	4.9780				
South Africa (Pn)	(P)	8.611	-0.062	804 - 816	8.6180	8.5525				
Taiwan	(New\$)	119.45	-0.57	800 - 800	119.55	119.40				
Taiwan	(T\$)	38.075	-0.05	800 - 900	38.05	38.80				
Thailand	(Bt)	37.7	-0.02	650 - 780	37.75	37.60				

Source: Reuters. Data on the first two rows are based on the London interbank market. All other data are based on the London interbank market. All data are based on the London

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Nov 29	Closing mid-point	Change on day	Bid/offer spread	Day's high/low	One month Rate	Three months Rate	One year Rate	Moogon 91
Europe								
(Sfr)	14.0275	-0.01	825 - 830	14.0200 14.0200	12.096 -2.5	12.1002 -2.4	12.2222 -1.8	+18.30
(Aust)	35.1	-0.15	850 - 750	35.1000 35.1000	-4.7 35.46 -5.3	35.46 -5.3	37.08 -2.7	+5.94
(Belg)	10.07	+0.002	850 - 750	10.0000 10.0000	-3.0 10.0000 -3.0	10.0000 -3.0	10.0000 -3.0	+6.90
(Denk)	10.07	+0.002	850 - 750	10.0000 10.0000	-3.0 10.0000 -3.0	10.0000 -3.0	10.0000 -3.0	+6.90
(Finland)	5.9435	-0.003	835 - 865	5.9410 5.9370	5.9307 -0.5	5.9363 -2.7	5.948 -1.8	-
(FR)	16.675	+0.0075	803 - 907	16.6900 16.6975	5.2329 -3.8	5.9019 -3.2	8.02 -1.9	-3.41
(Germany)	4.7675	+0.0075	783 - 792	4.7675 4.7675	1.7198 -3.4	1.7353 -2.8	1.7353 -1.8	+32.28
(Greece)	254.28	+0.01	840 - 845	254.28 254.28	-2.1 254.1 -2.2	254.1 -2.2	254.1 -2.2	-
(Irish)	384.15	+0.005	412 - 413	384.15 384.15	1.4005 3.4	1.4024 2.8	1.3842 2.0	-
(Italy)	2020.25	+0.01	800 - 800	1992.00 1992.00	1.4705 -6.3	1.7186 -5.6	1.7726 -7.4	-87.57
(Jap)	163.7	+0.005	782 - 782	163.70 163.70	35.2425 -5.2	35.2425 -5.2	37.08 -2.7	-
(Netherlands)	2.0225	+0.002	818 - 818	1.9900 1.9900	1.9921 -1.8	1.9921 -1.8	1.9921 -1.8	-7.84
(Norway)	11.08	+0.005	818 - 818	1.9900 1.9900	1.9921 -1.8	1.9921 -1.8	1.9921 -1.8	-7.84
(Portugal)	201	+0.005	818 - 818	1.9900 1.9900	1.9921 -1.8	1.9921 -1.8	1.9921 -1.8	-7.84
(Spain)	166.5	+0.005	818 - 818	1.9900 1.9900	1.9921 -1.8	1.9921 -1.8	1.9921 -1.8	-7.84
(Sweden)	12.065	+0.005	818 - 818	1.9900 1.9900	1.9921 -1.8	1.9921 -1.8	1.9921 -1.8	-7.84
(Switzerland)	2.22	+0.0025	215 - 225	2.22 2.22	2.22 2.22	2.22 2.22	2.22 2.22	-
(UK)	1.488	+0.008	875 - 885	1.4915 1.4930	1.4834 -1.1	1.4851 -1.1	1.4844 -1.2	+23.84
(US)	1.125	+0.002	125 - 125	1.1250 1.1250	1.1270 9.8	1.1119 8.5	1.1018 2.5	+28.04
(Africa)								
(Sfr)	1.298							
Asia								
(Australia)	0.588	+0.002	995 - 998	0.5885 0.5875				
(Canada)	1.3325	+0.002	870 - 870	1.3325 1.3325				
(China)	2.2362	+0.004	333 - 334	2.2363 2.2363	1.3283 0.7	1.3283 0.7	1.3278 0.8	+11.15
(Hong Kong)	8.1055	-0.005	108 - 111	8.1120 8.1100	8.1102 -0.7	8.1149 -0.7	8.1285 -0.8	-
(India)	1.0		0 - 0					-10.50
Latin America								
(Brazil)	1.41	+0.0055	518 - 515	1.5185 1.5126	1.5127 1.1	1.5082 1.3	1.5018 0.8	-42.08
(Chile)	7.7275	-	727 - 728	7.7280 7.7280	7.7282 -0.1	7.7288 -0.1	7.7376 -0.1	-
(Colombia)	10.127	-0.0055	585 - 572	9.9130 9.9075	9.9045 -2.4	9.9185 -3.4	9.9185 -3.4	-
(Cuba)	108.25	-	108 - 108	108.25 108.25	108.25 -2.9	108.25 -2.9	107.35 -1.3	+121.87
(Czech)	2.8595	-0.003	558 - 560	2.8590 2.8590	2.8595 -2.6	2.8577 -2.6	2.8577 -2.6	-
(Malaysia)	1.2943	+0.0045	694 - 696	1.2930 1.2935	1.2937 0.6	1.2932 0.7	1.2945 0.5	-
(New Zealand)	0.588	-0.005	995 - 998	0.5885 0.5875				
(Peru)	1.0		0 - 0					
(Philippines)	3.7571	-	750 - 752	3.7520 3.7525	3.7585 -2.4	3.7685 -2.0	3.776 -0.8	-
(Singapore)	1.502	+0.0015	602 - 602	1.5025 1.5005	1.5015 1.1	1.5002 1.4	1.5085 0.2	-
(South Africa)	1.3485	+0.0025	631 - 631	1.3475 1.3475	1.3475 -0.4	1.3415 -0.4	1.3395 -0.4	-
(South Korea)	1.0		0 - 0					
(Taiwan)	807.5	-0.05	500 - 500	807.70 807.70	810.25 -0.6	811.4 -0.2	824.2 -0.1	-
(Thailand)	25.5	-	850 - 950	25.55 25.55	25.55 -0.9	27.105 -0.8	27.105 -0.8	-
(Turkey)	25.45	-	400 - 800	25.50 25.50	25.45 -0.8	25.45 -0.7	25.70 -1.2	-

Source: Reuters. Bid/offer rates for Nov 29. Dollar Spot rate table shows only the last three decimal places. Forward rates are not directly quoted to the market.



■ TOKYO - MOST ACTIVE STOCKS: Monday, November 29, 1993							
	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Nippon Steel	6.7m	296	-14	NEC	3.7m	782	-4
Nomura Sec	4.5m	1,660	-110	Fujitsu	3.7m	690	-4
NOV	4.5m	221	-9	Kanemi Steel	3.5m	266	-1
Itochu	4.1m	1,440	-90	Sharp	3.4m	1,820	-20
Mitsubishi Thy	3.8m	588	-17	Hitachi	3.4m	742	-1

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## FT Surveys




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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200
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